Computershare S.p.A., as Appointed Representative pursuant to article 135-undecies of Italian Legislative Decree 58/98 (T.U.F) by Maire Tecnimont S.p.A., shall collect the voting proxies relating to Maire Tecnimont's Ordinary Shareholders' Meeting convened for April, 29th 2019, at h. 10,30 am on first call, and for April, 30th 2019 at h. 10,30 am on second call, under the conditions and within the deadlines reported in the notice of call published on the website of Maire Tecnimont: www.mairetecnimont.com on March, 20th 2019.

The proxy and voting instructions may be cancelled within the end of the second trading day before each call of the meeting with the same procedures used for their conferral.

Conferring proxies and voting instructions via subscription and submission of this form shall not result in any cost for the proxy grantor, except for the submission or dispatch costs.

In the event of unknown circumstances or in the event of amendments or integrations to the proposals presented to the meeting, Computershare S.p.A., as Appointed Representative, although not involved in any of the situations that give rise to a conflict of interest as contemplated in article 135-decies of T.U.F, does not intend to express a vote other than that indicated in the voting instructions received. Therefore, in the present form it is not possible to authorize the Appointed Representative to express a vote other than that indicated in the voting instructions received.

PROXY FORM Fill in the required information, taking into account the "Instructions for filling in and submitting the form" (available at the bottom of this document) and notify Maire Tecnimont S.p.A. through Computershare S.p.A. (1) * mandatory information telephone no* e-mail* entitled to the voting right as :(2) person in whose name the shares are registered -plegal representative proxy holder with power of sub-delegation-pledgee-□contango broker-□usufructuary- □-depositary □manager -□other (specify) ☐ for no *...... ordinary shares Maire Tecnimont (ISIN IT0004931058) - ☐ for no *...... shares with increased voting rights Maire Tecnimont (ISIN IT0005105231) - ☐ for no *..... ordinary shares enrolled Maire Tecnimont (ISIN XXITV0000107) code)..... **DELEGATES** the above Appointed Representative to attend and exercise the right to n and vote at the above mentioned meeting, with reference to the above shares, as per the instructions provided and **DECLARES** that he/she is aware that: • the proxy to the Appointed Representative may contain voting instructions even on just a number of items on the agenda and that, in this event, the vote shall be exercised only for the proposals in relation to which voting instructions have been conferred; the voting instructions given to Appointed Representative could be executed only at the condition that Maire Techimont has received, within the beginning of

Shareholders' Meeting, the notice of the authorised intermediary regarding the shares indicated in the proxy form.

VOTING INSTRUCTIONS

(For the use of the Appointed Representative only – Tick the relevant boxes and send to Computershare S.p.A. according to the "Instructions for filling and submitting the form" available at the bottom of this document)

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INSTRUCTS the Appointed Representative to vote at the above indicated shareholders' meeting as follow (8)

RESOLUTIONS TO BE VOTED(9)		VOTING on A: F(fo tion B/C: (previ	r), C (aga	inst), A (a Cancel, N	abstain)
1. Company Financial Statements at 31 December 2018, Consolidated Financial Statements at 31 December 201 Directors' Report, Report by the Board of Statutory Auditors and Independent Auditors' Report. Resolutions regarding the allocation of the year's profit.				1	
Section A – vote for resolution proposed by the Board of Directors			F	С	Α
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)	1	1	F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting inst	ructions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for amendment/integration proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for amendment/integration proposed by holder of	Conf	Can	F	С	Α
2a. Determination of the number of the members of the Board of Directors					
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)			F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting ins	rucions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for additional proposal proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for additional proposal proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for additional proposal proposed by(12)	Conf	Can	F	С	Α
2b. Determination of the term of the Board of Directors.				'	
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)			F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting ins	trucions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for additional proposal proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for additional proposal proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for additional proposal proposed by(12)	Conf	Can	F	С	Α
2c. Appointment of the members of the Board of Directors		-			
Section A – vote For the list (motion) with the number to be fill in the side box or vote Contrary/Abstention to all lists (motions) (13)		N	С	Α

OOM OTEROTARE 3.p.A. (Appointed Representative for Holders of Maire	1 0011111		.a. 00)		
Sections B and C (11)	Conf	Canc	Mod v	oting inst	trucions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for amendment/integration proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for amendment/integration proposed by(12)	Conf	Can	F	С	Α
2d. Determination of the compensation of the members of the Board of Directors.					
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)			F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting inst	trucions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for additional proposal proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for additional proposal proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for additional proposal proposed by(12)	Conf	Can	F	С	Α
2e. Appointment of the Chairman of the Board of Directors.		-			
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)			F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting inst	trucions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for additional proposal proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for additional proposal proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for additional proposal proposed by(12)	Conf	Can	F	С	Α
3a. Appointment of Statutory Auditors and of the ChiefStatutory Auditors.				1	
Section A – vote For the list (motion) with the number to be fill in the side box or vote Contrary/Abstention to all lists (motions) (13)	<u> </u>		N	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting inst	trucions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for amendment/integration proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for amendment/integration proposed by(12)	Conf	Can	F	С	Α
3b. Determination of the Standing Statutory Auditors' and Chief Statutory Auditor's compensation.		<u>-</u>			-
Section A – vote for resolution proposed by the Board of Directors			F	С	Α
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)			F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting inst	trucions
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for amendment/integration proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for amendment/integration proposed by(12)	Conf	Can	F	С	Α

				ú-	
Section A – vote for resolution proposed by the Board of Directors			F	С	Α
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)			F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting instr	uction
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for amendment/integration proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C3 – vote for amendment/integration proposed by holder of	Conf	Can	F	С	Α
5. Authorisation to purchase and dispose of treasury shares; relevant and consequent resolutions.					
Section A – vote for resolution proposed by the Board of Directors			F	С	Α
Section A2 – vote for proposal published pursuant to article 126-bis of TUF (10)			F	С	Α
Sections B and C (11)	Conf	Canc	Mod v	oting instr	ruction
B – vote for unknown circumstances	Conf	Can	F	С	Α
C1 – vote for amendment/integration proposed by the Chairman of the meeting (12)	Conf	Can	F	С	Α
C7 - vote for amendment/integration proposed by the original of the meeting (72)	COIII	0 011			
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12)	Conf	Can	F	С	Α
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf		F	C	A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf	Can	F	С	A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf	Can	F F	C	A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf Conf Inferred, in -2024, with onsequent	Can Can	F F	C C C	A A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	nferred, in -2024, with onsequent Conf	Can Can	F F Mod v	C C	A A A Cruction
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	nferred, in -2024, with onsequent Conf Conf Conf	Can Can Can Canc	F F Mod v	С	A A A A A A A A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf Conf Conf Conf Conf Conf Con	Can Can Can Can Can Can	F F Mod v	C	A A A A A A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf Conf Conf Conf Conf Conf Conf	Can Can Can Can Can Can Can	F F Mod v	С	A A A A A A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf Conf Conf Conf Conf Conf Con	Can Can Can Can Can Can	F F Mod v F F	C	A A A A
C2 – vote for amendment/integration proposed by holder of majority/relevant interest (12) C3 – vote for amendment/integration proposed by holder of	Conf Conf Conf Conf Conf Conf Conf Conf	Can Can Can Can Can Can Can	F F Mod v F F	C	A A A A A A

Instructions for filling in and submitting the form

- 1. The **Proxy form** (together with the documentation providing proof of the signatory powers as per point 2 below and with **Voting Instructions**) shall be sent in original version to Computershare S.p.A., Via Monte Giberto 33, 00138 Rome within the end of the second trading day before each call of the meeting. A copy of the proxy may be sent in advance within the same date, with a statement attesting the compliance to the original, using one of the following alternative methods:
 - fax: no.+39 0645417450
 - attached to an e-mail message sent to: <u>ufficioroma@pecserviziotitoli.it</u>
- 2. Specify the capacity of the proxy signatory and attach, if necessary, documentation proving signatory powers.
- 3. To be completed only if the owner of the shares is different from the proxy signatory; mandatory indications on relevant personal details must be included.
- 4. Provide details on the securities account numbers, Bank Codes and Sort Codes of the Depository Intermediary, or in any case his or her name, available in the securities account statement.
- 5. Reference to the communication made by the intermediary and his/her name, if differing from the depository of the securities account as per point 4 above.
- 6. Provide details on a valid form of identification of the proxy signatory.
- Provide the name and surname of the signatory of the Proxy form and Voting instructions.
- 8. Pursuant to article 135-undecies, subsection 3, of Italian Legislative Decree no. 58/1998, "Shares for which full or partial proxy is conferred are calculated for the purpose of determining due constitution of the shareholders' meeting. With regard to proposals for which no voting instructions are given, the shares of the shareholder concerned are not considered in calculating the majority and the percentage of capital required for the resolutions to be carried".
- 9. The resolutions proposed to the shareholders' meeting, which are briefly referred to herein, are reported in the illustrative reports published on the company website www.mairetecnimont.com and available at Maire Tecnimont S.p.A.'s registered offices.
 - Computershare S.p.A., as Appointed Representative, has not personal interest or on behalf of third party in the proposals mentioned, however, in the event of unknown circumstances or in the event of amendment or integration to the motion presented to the meeting, Computershare does not intend to vote in a manner incompatible with the instructions received in Sections A, B and C.

 The vote is expressed by ticking the relevant box between the following: **F** (for), **C** (against) or **A** (abstain).
- 10. There is the Section A2 to receive instructions when an alternative, complementary or additional resolution to the motion proposed by the Board of Directors had been presented and published pursuant to art. 126-bis of the TUF, within the term and in the cases provided. The Appointed Representative shall vote on each motion in accordance with the instructions and the delegating party shall give instructions consistent with the type of proposals (alternative or complementary) published.
- 11. If any resolutions not provided in the proposals published as required by law, the Appointed Representative won't be able to vote without instructions. Therefore, should circumstances of importance which amend or integrate published resolutions occur, which were unknown at the time of issue of the proxy, which cannot be provided to delegating party and could modify the voting instructions, one of the following options may be chosen in sections B and C: Conf (confirm), Canc (cancel) or Mod (modify) the voting instruction already expressed. If no choice is made, the voting instructions in Section A are confirmed.
 - Particularly, if a motion that take the place of the published one is put to a vote or if an alternative resolution to the previously that did not obtain the majority of for-votes required for its approval is proposed, the delegating party shall give voting instructions in Section C which replace or integrate those of Section A.
- 12. The various voting intentions expressed in relation to the proponents' identity may be identical to each other but such instructions are binding on the Appointed Representative who shall vote only if the proponent's identity is as indicated in the relevant voting instructions.
 - In the absence of a proposal presented by the board of directors, an integrative proposal presented to the meeting shall be approved. Therefore, the voting instructions are collected by the Appointed Representative in Section C as solely vote instruction on the proposals presented to the meeting by the proponents specified in that section.
- 13. Indicate the number of the list (as provided on the Company's website) that you want to vote "for" or indicate your preference to vote against (C) or to abstain (A) which will apply to all lists. If only one list is filed, the voting instructions will relate to that one.
- 14. It is recalled that, as indicated in the Notice of the Meeting, the resolution on the 4th item on the agenda is not binding (according to art.123 ter, paragraph 6, of the Legislative Decree No. 58 of 24 February 1998).

Italian Legislative Decree no. 58/98 (T.U.F)

Article 135-decies

(Conflict of interest of the representative and substitutes)

- 1. Conferring proxy upon a representative in conflict of interest is permitted provided that the representative informs the shareholder in writing of the circumstances giving rise to such conflict of interest and provided specific voting instructions are provided for each resolution in which the representative is expected to vote on behalf of the shareholder. The representative shall have the onus of proof regarding disclosure to the shareholder of the circumstances giving rise to the conflict of interest. Article 1711, second subsection of the Italian Civil Code does not apply.
- 2. In any event, for the purposes of this article, conflict of interest exists where the representative or substitute:
- a) has sole or joint control of the company, or is controlled or is subject to joint control by that company;
- b) is associated with the company or exercises significant influence over that company or the latter exercises significant influence over the representative;
- c) is a member of the board of directors or control body of the company or of the persons indicated in paragraphs a) and b);
- d) is an employee or auditor of the company or of the persons indicated in paragraph a);
- e) is the spouse, close relative or is related by up to four times removed of the persons indicated in paragraphs a) to c);
- f) is bound to the company or to persons indicated in paragraphs a), b), c) and e) by independent or employee relations or other relations of a financial nature that compromise independence.
- 3. Replacement of the representative by a substitute in conflict of interest is permitted only if the substitute is indicated by the shareholder. In such cases, subsection 1 shall apply. Disclosure obligations and related onus of proof in any event remain with the representative.
- 4. This article shall also apply in cases of share transfer by proxy.

Article 135-undecies

(Appointed representative of a listed company)

- 1. Unless the Articles of Association decree otherwise, companies with listed shares designate a party to whom the shareholders may, for each shareholders' meeting and within the end of the second trading day prior to the date scheduled for the shareholders' meeting, including for callings subsequent to the first, a proxy with voting instructions on all or some of the proposals on the agenda. The proxy shall be valid only for proposals on which voting instructions are conferred.
- 2. Proxy is conferred by signing a proxy form, the content of which is governed by a Consob regulation. Conferring proxy shall be free of charge to the shareholder. The proxy and voting instructions may be cancelled within the time limit indicated in subsection 1.
- 3. Shares for which full or partial proxy is conferred are calculated for the purpose of determining due constitution of the shareholders' meeting. With regard to proposals for which no voting instructions are given, the shares are not considered in calculating the majority and the percentage of capital required for the resolutions to be carried.
- 4. The person appointed as representative shall any interest, personal or on behalf of third parties, that he or she may have with respect to the resolution proposals on the agenda. The representative must also maintain confidentiality of the content of voting instructions received until scrutiny commences, without prejudice to the option of disclosing such information to his or her employees or collaborators, who shall also be subject to confidentiality obligations. The party appointed as representative may not be assigned proxies except in compliance with this article.
- 5. By regulation pursuant to subsection 2, Consob may establish cases in which a representative failing to meet the indicated terms of Article 135-decies may express a vote other than that indicated in the voting instructions 6

the voting instructions.

Italian Civil Code Art. 2393

(Derivative action)

- 1. A derivative action may be brought against directors pursuant to a resolution approved by shareholders, even if the company is in liquidation.
- 2. A resolution relating to the responsibility of directors may be put to the vote at a general meeting called for approval of the annual financial statements, even if such resolution is not on the meeting agenda, provided that it relates to matters occurring within the period to which the financial statements relate.
- 3. A derivative action may also be brought by a resolution of the board of statutory auditors passed by a two-thirds majority of its members.
- 4. Such action may be brought within five years of the expiry of the director's term of office.
- 5. The approval of a resolution to bring derivative action shall result in the removal of the director against whom such action is brought provided that votes representing at least one fifth of share capital are in favor. In such an event, shareholders shall provide for the replacement of that director.
- 6. The company may waive its right to bring derivative action and accept a settlement, subject to the waiver and settlement having been approved by shareholders, and provided that such motion is not opposed by minority shareholders representing at least one fifth of share capital, or, for listed companies, at least one-twentieth of share capital, or such percentage as may be established in the company's by-laws in relation to derivative actions brought by the company pursuant to Article 2393-bis.

PROTECTION OF PERSONS AND OTHER SUBJECTS WITH REGARDS TO THE PROCESSING OF PERSONAL DATA INFORMATION NOTICE EX ART. 13 OF GENERAL DATA PROTECTION REGULATION NO. 679 OF 27 APRIL 2016

Pursuant to article 13 of General Data Protection Regulation no. 679 of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data (hereafter: "the Regulation" or "GDPR"), Computershare S.p.A., with registered office in Milan, Via Lorenzo Mascheroni 19 (hereafter: "Computershare") as data controller of the personal data (hereafter: "Data") intends informing you of the following.

PURPOSE OF DATA PROCESSING

The Data provided will be processed by Computershare with the aid of computerised and/or paper means for the following purposes:

- a) Carrying out the fulfilments regarding representation in the shareholders' meeting and expressing the represented subject's vote in compliance with the instructions provided by the subject to Computershare:
- b) Fulfilling the obligations prescribed by law, regulations and EU legislation, as also the provisions laid down by Authorities and Supervisory Bodies, and administrative practice.

The provision of data and relevant processing by Computershare for such purposes, which are necessary for managing the contractual relationship or connected to the fulfilment of legislative obligations, is mandatory and consequently does not need explicit consent, which would otherwise prevent Computershare from developing and managing the relationship.

The Data are exclusively accessible to persons requiring them within Computershare on account of the activities and tasks they carry out. These persons, whose number shall be as limited as possible, process data as "Data Processors", are Appointed for this purpose and suitably trained in order to avoid any loss, destruction, and unauthorised access or processing of the data. The data controller and data manager is Computershare in the person of the Director appointed for this function.

2. COMMUNICATION OF DATA TO THIRD PARTIES

Computershare may notify the Data for the same purposes for which they have been collected to Authorities and Supervisory and control bodies, or other subjects indicated by them, under the provisions issued by them, or determined by laws, including EU laws, regulations or administrative practice.

3. DATA PROCESSING METHODS

Computershare processes the Data of interested parties in a lawful and correct manner, ensuring their confidentiality and safety. Processing – which includes the collection and any other operation contemplated in the definition of "processing" pursuant to article 4 of the Regulation (including, merely by way of example and in no way exhaustive, the registration, organization, elaboration, communication, storage and destruction of Data) – is performed using manual, computerised and/or telematic tools, with organisational procedures and logics that are strictly related to the above indicated purposes.

The Data shall be stored for the amount of time strictly necessary in relation to the purposes for which they have been collected, in compliance with the law and of any provisions laid down by the Authority.

4. EXERCISING OF RIGHTS

Interested parties may exercise their rights under Chapter II of the GDPR; it provides that at any time the Signatory shall have the right to obtain confirmation as to the existence and the portability of the Data and be informed of their content and origin, verify their accuracy or require addition, updating, rectification or erasure along with the expected period for which the personal Data will be stored, except the cases referred to in Article 15.4 of the GDPR, and shall have also the right to obtain a copy and to object the processing. Interested parties may exercise their rights by contacting the above-identified Data Controller or Manager of Computershare S.p.A., via Lorenzo Mascheroni, 19, 20145 Milan, in compliance with the procedures laid down by law.

Computershare S.p.A.