MAIRE TECNIMONT S.P.A.

Registered office: Rome, Viale Castello della Magliana, 75 Operative office: Milan, Via Gaetano De Castillia, 6A Share capital Euro 19,689,550.00 fully subscribed and paid-in TAX ID VAT and registration Rome Companies Register 07673571001 R.E.A. (Economic Administrative Index) 1048169

REPORT BY THE BOARD OF DIRECTORS OF MAIRE TECNIMONT S.P.A. ON THE PROPOSALS CONCERNING ITEM 3 ON THE AGENDA, ORDINARY PART, OF THE SHAREHOLDERS' MEETING OF MAIRE TECNIMONT S.P.A. CONVENED FOR 20 JANUARY 2015, ON FIRST CALL, AND FOR 21 JANUARY 2015, ON SECOND CALL.

Item 3 on the agenda – Amendment of the Shareholders' Meeting Regulations; related and consequent resolutions.

Dear Shareholders,

We submit for your approval the proposed amendment of the Shareholders' Meeting Regulations, adopted by the ordinary Shareholders' Meeting of the Company on 4 July 2007, and most recently modified by the ordinary Shareholders' Meeting on 27 April 2011.

The proposed amendments, noted in the text below, relate to the intention to adjust the Shareholders' Meeting Regulations to *best practice* on the matter, also eliminating any overlap with statutory provisions governing the operation of the Shareholders' Meeting.

The Shareholders' Meeting Regulations, as further outlined, regulate the operation of the Shareholders' Meeting by providing Shareholders with a more optimized and efficient tool.

That said, we propose to amend the Shareholders' Meeting Regulations as follows.

Current text	Proposed text
Article 1	Article 1
These regulations shall govern the	These regulations shall govern the
proceedings of the ordinary and	proceedings of the ordinary and
extraordinary shareholders' meetings of	extraordinary shareholders' meetings of
MAIRE TECNIMONT S.p.A., whose	MAIRE TECNIMONT S.p.A., whose
registered office is in Rome on Via di	registered office is in Rome, on Viale
Vannina n. 88/94 (hereinafter the	Castello della Magliana 75 Via di Vannina
"Company"). For all matters which are not	n. 88/94 (hereinafter the "Company"). For all
expressly regulated hereunder, the provisions	matters which are not expressly regulated
of the current by-laws governing the	hereunder, the provisions of the current by-
Company's meeting are understood to be	laws governing the Company's meeting are
referred to and applicable, and should a case	understood to be referred to and applicable,
of conflict arise as regards the dispositions	and should a case of conflict arise as regards
contained in the present regulations, the by-	the dispositions contained in the present
law shall prevail over the latter.	regulations, the by-law shall prevail over the
	latter.

<u>Article 1</u>

Current text	Proposed text
Article 4	Article 4
Company employees and other people	Company employees and other people
(hereinafter the "guests") may attend the	(hereinafter the "guests") may attend the
proceedings of the meeting without any	proceedings of the meeting without any
rights, on the condition that they have been	rights, on the condition that they have been
invited to do so beforehand by the Chairman	invited to do so beforehand by the Chairman
of the Board of Directors.	of the Board of Directors or the Chairman
	of the Shareholders' Meeting.
Clerks and scrutineers who are not	Clerks and scrutineers who are not
necessarily chosen from among the	necessarily chosen from among the
shareholders may attend the meeting without	shareholders may attend the meeting without
being able to take the floor in order to carry	being able to take the floor in order to carry
out those functions foreseen by the following	out those functions foreseen by the following
articles of the present Regulations.	articles of the present Regulations.
The Chairman of the Board of Directors	The Chairman of the Board of Directors or
normally acknowledges the presence, experts	the Chairman of the Shareholders'
and financial analysts, the Statutory Auditor	Meeting normally acknowledges the
or representatives of the company's legal	presence, experts and financial analysts, the
auditing company as well as journalists of	Statutory Auditor or representatives of the
newspapers and magazines and radio and	company's legal auditing company as well as
television broadcasting networks in their	journalists of newspapers and magazines and
quality of Guests, in accordance with the	radio and television broadcasting networks in
provisions of the law or regulation and/or	their quality of Guests, in accordance with
recommendations of the Consob concerning	the provisions of the law or regulation and/or
these. The related accreditations should be	recommendations of the Consob concerning

received at the registered office before the	these. The related accreditations should be
opening of the meeting's proceedings.	received at the registered office before the
	opening of the meeting's proceedings.
At the request of one or more Entitled	At the request of one or more Entitled
Participants, the Chairman of the Meeting (as	Participants, the Chairman of the Meeting (as
set forth in Art. 8 - hereinafter the	set forth in Art. 8 - hereinafter the
"Chairman") shall read out the list of names	"Chairman") shall read out the list of names
of the guests and their qualifications during	of the guests and their qualifications during
the preliminary shareholder meeting	the preliminary shareholder meeting
operations.	operations.

Articolo 5

Current text	Proposed text
Article 5	Article 5
The legal power to participate in the meeting	The legal power to participate in the meeting
and exercise the right to vote shall be	and exercise the right to vote shall be
attested to by a communication confirming	attested to by a communication confirming
such a right delivered to the Company,	such a right delivered to the Company,
which has been prepared by the intermediary	which has been prepared by the intermediary
in favour of the person entitled right to vote,	in favour of the person entitled right to vote,
on the basis of the accounting registration at	on the basis of the accounting registration at
the end of the seventh trading day which is	the end of the seventh trading day which is
open prior to the date fixed for the Meeting	open prior to the date fixed for the Meeting
on first call. The subjects for whom the	on first call. The subjects for whom the
Company has received the above-mentioned	Company has received the above-mentioned
communication within the time limits as	communication within the time limits as
required by current laws and regulations	required by current laws and regulations
governing the matter, shall be entitled to	governing the matter, shall be entitled to
withdraw the registration form to participate	withdraw the registration form to participate

in the vote, which shall be kept for the	in the vote, which shall be kept for the
duration of the Meeting's proceedings, and	duration of the Meeting's proceedings, and
which shall be produced for inspection and	which shall be produced for inspection and
in any case be returned in case of leaving the	in any case be returned in case of leaving the
premises of the Meeting before it has ended.	premises of the Meeting before it has ended.
	Verification of the right to intervene in
	the meeting shall begin at the venue of
	the meeting at least one hour before the
	time fixed for the start of the meeting,
	unless otherwise stated in the notice.
	Those who have the right to attend the
	Meeting shall show the auxiliary staff at
	the entrance of the premises where the
	meeting is held, a personal identification
	document.
In any case of contestation regarding the	In any case of contestation regarding the
right to participate in the Meeting, the	right to participate in the Meeting, the
	Chairman shall decide.
Chairman shall decide.	Chairman shall decide.
Guest shall present their identification	Guest shall present their identification
documents to the Company's duly authorized	documents to the Company's duly authorized
officers at the entrance of the premises of the	officers at the entrance of the premises of the
where the Meeting is taking place, and take,	where the Meeting is taking place ("Duly
if requested, a special control badge.	Authorized Officers") and take, if
	requested, a special control badge.

<u>Article 7</u>

Current tex	Proposed text
Article 7	Article 7

All Entitled Participants, who for any reason	All Entitled Participants, who for any reason
whatsoever, shall leave the premises where	whatsoever, shall leave the premises where
the Meeting is being held, are obliged to	the Meeting is being held, are obliged to
notify the duly Authorised Officers. In order	notify the duly Authorised Officers. In order
to be readmitted, they must present the stub	to be readmitted, they must present the stub
of the admission ticket	of the admission ticket.

<u>Article 8</u>

Current text	Proposed text
Article 8	Article 8
At the time which stated in the call notice,	At the time which stated in the call notice,
unless there is a justified delay which shall	unless there is a justified delay which shall
not exceed one hour, the Chairman of the	not exceed one hour, the Chairman of the
Board of Directors assumes the chairmanship	Board of Directors assumes the chairmanship
of the Meeting or in the case of his	of the Meeting or in the case of his
impediment or absence, the Vice-Chairman	impediment or absence, the Vice Chairman
if appointed, or a Chief Executive Officer or	if appointed, or a Chief Executive Officer or
another Director who has been chosen by the	another Director who has been chosen by the
Meeting.	Meeting person appointed by
	participants.
The Chairman therefore communicates the	The Chairman therefore communicates the
names of members of the Board of Directors	names of members of the Board of Directors
and Board of Statutory Auditors who are	and Board of Statutory Auditors who are
present to the Meeting.	present to the Meeting.

<u>Article 9</u>

Current text	Proposed text
Article 9	Article 9

The President shall be assisted by the Secretary of the Meeting (as identified in Art. 10 below, hereinafter the "Secretary"), by other directors, statutory auditors, by the Notary in those cases envisaged in Art. 10, first paragraph, as well as by the employees of the Company who have been admitted as Guests.

On the basis of the admission tickets delivered by the duly Authorised Officers, at the entrance of the premises, the President, with the help of the Secretary, shall announce the number of Entitled Participants who are present and the number of votes to which they are entitled.

The Chairman, with the assistance of the duly Authorised Officers, shall verify the regularity of the proxies and the right of participants to attend the meeting and shall communicate the outcome of this verification to the Meeting. Should the Chairman deem one or more proxies to be irregular, he may exclude the right to speak and vote of the shareholder or of his representative who presented irregular proxies.

The list of Entitled Participants, with the indication of those who are effectively present at the moment of the vote, shall be an integral part of the minutes of the Meeting The President shall be assisted by the Secretary of the Meeting (as identified in Art. 10 below, hereinafter the "Secretary"), by other directors, statutory auditors, by the Notary in those cases envisaged in Art. 10, first paragraph, as well as by the employees of the Company who have been admitted as Guests.

On the basis of the admission tickets delivered verifications performed by the duly Authorised Officers, at the entrance of the premises, the President, with the help of the Secretary, shall announce the number of Entitled Participants who are present and the number of votes to which they are entitled.

The Chairman, with the assistance of the duly Authorised Officers, shall verify the regularity of the proxies and the right of participants to attend the meeting and shall communicate the outcome of this verification to the Meeting. Should the Chairman deem one or more proxies to be irregular, he may exclude the right to speak and vote of the shareholder or of his representative who presented irregular proxies.

The list of Entitled Participants, with the indication of those who are effectively present at the moment of the vote, shall be an integral part of the minutes of the Meeting together with the proxies.

together with the proxies.

Having ascertained that the quorum as been reached in accordance with the company's by-laws, the Chairman shall declare the Meeting as being validly constituted and the proceedings opened; should a quorum not have been reached, the Chairman, after at least one hour has elapsed from the time set for the beginning of the Meeting, shall declare the Meeting as non quorate and move the discussion of the items to the day of the possible next call. In the case of the meeting being non quorate, special minutes shall be prepared to this effect which shall be signed by the Chairman, and if present by a statutory auditor. Having ascertained that the quorum as been reached in accordance with the company's by-laws, the Chairman shall declare the Meeting as being validly constituted and the proceedings opened; should a quorum not have been reached, the Chairman, after at least one hour has elapsed from the time set for the beginning of the Meeting, shall declare the Meeting as non quorate and move the discussion of the items to the day of the possible next call. In the case of the meeting being non quorate, special minutes shall be prepared to this effect which shall be signed by the Chairman, and if present by a statutory auditor.

Current text	Proposed text
Article 10	Article 10
The Chairman, having ascertained that the	The Chairman, having ascertained that the
meeting is validly constituted and having	meeting is validly constituted and having
introduced the items on the agenda, shall	introduced the items on the agenda, shall
propose the appointment of a designated	propose the appointment of a designated
Secretary for the drafting of the minutes,	Secretary for the drafting of the minutes,
unless in keeping with the provisions of the	unless in keeping with the provisions of the
law or with an incontestable decision of the	law or with an incontestable decision of the
Chairman this duty shall be assigned to a	Chairman this duty shall be assigned to a
Notary who has been previously appointed	Notary who has been previously appointed
by the Chairman himself. In the case that the	by the Chairman himself. In the case that the

function of Secretary shall not be entrusted	function of Secretary shall not be entrusted
to a Notary owing to the obligations arising	to a Notary owing to the obligations arising
from the law, the minutes shall not be drawn	from the law, the minutes shall not be drawn
up as a public deed, unless this is decided	up as a public deed, unless this is decided
otherwise by the Chairman, who shall be	otherwise by the Chairman, who shall be
communicate this to the meeting.	communicate this to the meeting.
The Secretary may be assisted by duly	The Secretary may be assisted by duly
Authorised Officers, by the Company's	Authorised Officers, by the Company's
employees as well as by his own associates,	employees as well as by his own associates,
on the condition that they are Guests.	on the condition that they are Guests.

Article 12

Current text	Proposed text
Article 12	Article 12
The Chairman, whenever it has been decided	The Chairman, whenever it has been decided
that voting shall take place by means of	that voting shall take place by means of
ballot forms, shall proceed to the	ballot forms, shall proceed to the
appointment of two scrutineers who have	appointment of two scrutineers who have
been called upon to perform the counting of	been called upon to perform the counting of
the votes. These shall be chosen from among	the votes. These shall be chosen from among
the Entitled Participants.	the Entitled Participants may appoint one
	or more scrutineers, even non-members,
	and establish a chairmanship office.

Curi	rent text					Prop	osed text				
Arti	cle 13					Artio	cle 13				
The	proceedings	of	the	Meeting,	are	The	proceedings	of	the	Meeting,	are

normally carried out in a single session, during which the Chairman, wherever he deems it advisable and the meeting (which shall decided by simple majority) is not opposed to it, may interrupt the proceedings for no more than two hours (for each interruption).

Without prejudice to the provisions stated in Art. 2374 of the Italian Civil Code, the meeting - with a resolution passed by a simple majority - may decide to adjourn the proceedings whenever it deems it advisable, whilst contemporaneously setting the date and time for the continuation of those proceedings themselves to a final date, that may even exceed five days, which is in any case in keeping with the motivation of the adjournment. normally carried out in a single session, during which the Chairman, wherever he deems it advisable and the meeting (which shall decided by simple majority) is not opposed to it, may interrupt the proceedings for no more than two hours (for each interruption).

Without prejudice to the provisions stated in Art. 2374 of the Italian Civil Code, the meeting - with a resolution passed by a simple majority - may decide to-adjourn the proceedings postpone the discussion of some items on the agenda whenever it deems it advisable. whilst contemporaneously setting the date and time for the continuation of those proceedings themselves to a final date, that may even exceed five days, which is in any case in keeping with the motivation of the adjournment.

Current text	Proposed text
Article 14	Article 14
The Chairman as well as, at his invitation,	The Chairman as well as, at his invitation,
the other Directors and Statutory auditors for	the other Directors and Statutory auditors for
those areas falling within their area of	those areas falling within their area of
responsibility, shall explain the items on the	responsibility, shall explain the items on the
agenda. The sequence of the items of the	agenda. The Chairman may change the

Agenda, as represented in the Notice of the	sequence of the items of the Agenda, as
Shareholders' Meeting may be modified by	represented in the Notice of the
the Chairman, upon the approval of the	Shareholders' Meeting, or propose the
Meeting (a decision taken by a simple	incorporation of inter-related items,-may
majority) whenever one or more Entitled	be modified by the Chairman, upon the
Participants shall be opposed to it.	approval of the Meeting (a decision taken by
	a simple majority) it being understood that,
	whenever one or more Entitled Participants
	shall be opposed to it, the Shareholders'
	Meeting, by resolution passed by a simple
	majority, will be called upon to approve
	the change to the sequence of discussion of
	the items and/or incorporation of inter-
	related items.
Upon the prior request of the Entitled	Upon the prior request of the Entitled
Participants, the interventions shall be	Participants, the interventions shall be
summed up in the minutes of the Meeting,	summed up in the minutes of the Meeting,
pursuant to the Art. 2375.	pursuant to the Art. 2375.

Current text	Proposed text
Article 15	Article 15
The Chairman shall conduct the discussion,	The Chairman shall conduct the discussion,
giving the floor to those Entitled Participants	giving the floor to those Entitled Participants
who have requested to speak pursuant to the	who have requested to speak pursuant to the
provisions of the following Art. 16,	provisions of the following Art. 16, second
paragraph 2, to the Directors, Statutory	paragraph-2, to the Directors, Statutory
Auditors and to the Secretary.	Auditors and to the Secretary.
The Chairman has the faculty to grant to the	The Chairman has the faculty to grant to the

Entitled Participants who have requested, Entitled Participants who have requested, pursuant to the law and the By-laws, pursuant to the law and the By-laws, amendments of the matters to be discussed in amendments of the matters to be discussed in the Meeting, time which shall not exceed 20 the Meeting, time which shall not exceed 20 minutes in order to illustrate the related minutes in order to illustrate the related resolution proposals and the reasons which resolution proposals and the reasons which support these proposals. support these proposals. In the exercise of this function, he shall In the exercise of this function, he shall adhere to the principle according to which all adhere to the principle according to which all of the Entitled Participants, the directors, the of the Entitled Participants, the directors, the statutory auditors, and Secretary have the statutory auditors, and Secretary have the right to freely express themselves on the right to freely express themselves on the

matters where are of interest to the

shareholders' meeting, in keeping with the

provisions of law, company by-laws and by

these Regulations.

of the Entitled Participants, the directors, the statutory auditors, and Secretary have the right to freely express themselves on the matters where are of interest to the shareholders' meeting, in keeping with the provisions of law, company by-laws and by these Regulations.

Current text	Proposed text	
Article 16	Article 16	
The Entitled Participants, the directors and	The Entitled Participants, the directors and	
statutory auditors shall have the right to have	statutory auditors shall have the right to have	
the take the floor to speak about the items	the take the floor to speak about the items	
presented for discussion and to formulate	presented for discussion and to formulate	
proposals concerning the same.	proposals concerning the same.	
The Entitled Participants who wish to have	The Entitled Participants who wish to have	
the floor should submit a request to the	the floor should submit a request to the	
Chairman, not before there has been a	Chairman, not before there has been a	
reading of the item put on the agenda to	reading of the item put on the agenda to	

which the request to speak refers to and in any case before discussion on the item being treated shall be declared closed. The submissions of requests to have the floor to speak shall be made by the raising of hands, should the Chairman not have directed that the proceedings be carried out through written requests. In the case of proceeding being conducted by the raising of hands, the President shall give the floor to those who have raised their hand first, whenever it is impracticable to determine this accurately, the Chairman shall give the floor in accordance with the order which he has established at his sole discretion. Whenever the proceedings are conducted by means of a written requests, the Chairman shall give the floor to speak to the applicants according to the alphabetical order of their surnames.

which the request to speak refers to and in any case before discussion on the item being treated shall be declared closed. The submissions of requests to have the floor to speak shall be made by the raising of hands, should the Chairman not have directed that the proceedings be carried out through written requests. In the case of proceeding being conducted by the raising of hands, the President shall give the floor to those who have raised their hand first, whenever it is impracticable to determine this accurately, the Chairman shall give the floor in accordance with the order which he has established at his sole discretion. Whenever the proceedings are conducted by means of a written requests, the Chairman shall give the floor to speak to the applicants according to the alphabetical order of their surnames.

The Chairman shall establish the procedures for requests and taking the floor and relative order of the same.

Current text	Proposed text
Article 17	Article 17
The Chairman and/or at his invitation, the	The Chairman and/or at his invitation, the
directors and statutory auditors, for those	directors and statutory auditors, for those
areas falling within their responsibility or	areas falling within their responsibility or
should it be deemed useful by the Chairman	should it be deemed useful by the Chairman

in relation to the issues to be addressed, shall reply to the Entitled Participants after each of them has taken the floor, or after everyone has spoken concerning every item on the agenda, in accordance with the procedure established by the Chairman, also taking into account any possible questions that shareholders may have asked before the Meeting which the Company has not already answered.

in relation to the issues to be addressed, shall reply to the Entitled Participants after each of them has taken the floor, or after-everyone has spoken all contributions concerning every item on the agenda have been completed, in accordance with the procedure established by the Chairman, also taking into account any possible questions that shareholders may have asked before the Meeting which the Company has not already answered.

Current text	Proposed text
Article 23	Article 23
Before beginning the voting, the Chairman	Before beginning the voting, the Chairman
shall allow any participants who may have	shall allow any participants who may have
been expelled under Article of these	been expelled under Article of these
regulations to be readmitted to the Meeting	regulations to be readmitted to the Meeting
and to verify the number of Entitled	and to verify the number of Entitled
Participants as well as the number of votes	Participants as well as the number of votes
which they are entitled to. The provisions	which they are entitled to. The provisions
provided for pursuant to Articles. 20 and 21	provided for pursuant to Articles. 20 and 21
of these Regulations may be adopted,	of these Regulations may be adopted,
whenever the conditions arise, including	whenever the conditions arise, including
during the voting phases.	during the voting phases.
	In the event that the people who had been
	refused the floor under art. 20 and/or
	people readmitted to the meeting for the
	voting phase after their expulsion during

the discussion under art. 21 and/or other
people continue to impede the conduct of
discussions the Chairman may refuse the
floor or, at his sole discretion, exclude
them from voting.

Article 25

Current text	Proposed text
Article 25	Article 25
The votes of the Meeting shall be open votes.	The votes of the Meeting shall be open votes.
The Chairman shall determine which of the	The Chairman shall determine-which of the
following vote expression methods shall be	following vote expression methods shall be
adopted: (i) by a showing of hands,	adopted: (i) by a showing of hands,
following a motion put forward by the	following a motion put forward by the
Chairman and or Secretary for the casting of	Chairman and or Secretary for the casting of
all of the votes in favour, of all of the votes	all of the votes in favour, of all of the votes
against and the abstentions, upon the prior	against and the abstentions, upon the prior
identification of each voting Entitled	identification of each voting Entitled
Participant; (ii) by roll call, by means calling	Participant; (ii) by roll call, by means calling
the names of the voters and noting the	the names of the voters and noting the
casting of the votes by each Entitled	casting of the votes by each Entitled
Participant; (iii) by means of ballot forms, in	Participant; (iii) by means of ballot forms, in
which case the Chairman establishes the	which case the Chairman the methods for
maximum time within which the Entitled	casting and counting votes and establishes
Participants may cast their vote by delivering	the maximum time within which the Entitled
the ballot forms duly filled out to the	Participants may cast their vote. by
scrutineers, who shall place them in an urn	delivering the ballot forms duly filled out to
placed in the premises in which the meeting	the scrutineers, who shall place them in an
is being held.	urn placed in the premises in which the
	meeting is being held.
	Votos cost in a mannar different from

Votes cast in a manner different from

those indicated by the Chairman shall be considered invalid. Those Entitled Participants, who in despite Those Entitled Participants, who in despite being present, and despite Chairman's being present, and despite Chairman's putting forward motions for approval, who putting forward motions for approval, who have neither raised their hands nor responded have neither raised their hands nor responded to the roll call and made their voting to the roll call and made their voting declaration, nor have delivered their ballot declaration, nor have delivered their ballot forms to the scrutineers, shall be considered forms to the scrutineers, shall be considered as having abstained. as having abstained.

Current text	Proposed text
Article 26	Article 26
The ballot forms constitute the instruments	The ballot forms constitute the instruments
for voting and shall consequently be	for voting and shall consequently be
prepared by the Company according to a	prepared by the Company according to a
standard model. The ballot forms shall be	standard model. The ballot forms shall be
filled out by the duly Authorised Officers,	filled out by the duly Authorised Officers,
with the indications of name of the	with the indications of name of the
shareholder to whom the voting rights	shareholder to whom the voting rights
belong and the corresponding number of	belong and the corresponding number of
votes. The forms shall have a different	votes. The forms shall have a different
number for each one of the matters upon	number for each one of the matters upon
which the Meeting is called upon to	which the Meeting is called upon to
deliberate, alternatively the ballot forms may	deliberate, alternatively the ballot forms may
be of a different colour for each of the topics	be of a different colour for each of the topics
on which the Meeting is to decide, provided	on which the Meeting is to decide, provided
that the same will bear an indication of the	that the same will bear an indication of the
number of votes compiled by the duly	number of votes compiled by the duly

Authorised Officers. The votes which have	Authorised Officers. The votes which have
been expressed on ballot forms which are not	been expressed on ballot forms which are not
been expressed on banot forms which are not	been expressed on barlot forms which are not
1 1 11 1	1
compliant shall be considered invalid.	compliant shall be considered invalid.
The ballot forms shall be supplied by duly	The ballot forms shall be supplied by duly
The ballot forms shall be supplied by dury	The ballot forms shall be supplied by duly
Anthonized officers of the entry of the	Anthonized officers of the entry of the
Authorised officers, at the entry of the	Authorised officers, at the entry of the
premises where the Meeting is being held.	premises where the Meeting is being held.
1 0 0	1 0 0

Article 26 (former article 27)

Current text	Proposed text		
Article 26 (former article 27)	Article 26 (former article 27)		
The Shareholder Meeting for the	The Shareholder Meeting for the		
appointment of corporate officers take place	appointment of corporate officers take place		
exclusively by means of a list vote. The lists	exclusively by means of a list vote, except as		
may be presented by shareholders in	expressly disciplined by the By-laws which		
conformity with the applicable provisions of	require assumption of the resolution by		
the law, regulations and company by-laws.	majority vote. The lists may be presented by		
	shareholders in conformity with the		
	applicable provisions of the law, regulations		
	and company by-laws.		
Candidacies for corporate directors must be	Candidacies for corporate directors must be		
submitted within the terms and in accordance	submitted within the terms and in accordance		
with the procedures set forth in the company	with the procedures set forth in the company		
by-laws.	by-laws.		
The Board of Directors shall verify that the	The Board of Directors shall verify that the		
shareholders proposing each list, own a	shareholders proposing each list, own a		
minimum percentage of share capital for the	minimum percentage of share capital for the		
presentation of the lists, which shall be	presentation of the lists, which shall be		

determined in accordance with current legislation, and within the terms foreseen by legislation and regulations which in force at the time for the presentation of the certification attesting to the ownership of the minimum percentage of share capital.

The lists shall be filed at the headquarters of the Company at least 25 days before the date fixed for the call of the meeting in order to deliberate on the election of directors and statutory auditors and are published in accordance with terms and with the procedures provided by the provisions of the law and regulations which are in force at the time. The lists of candidates must be accompanied by а complete and comprehensive information report containing the professional and personal characteristics of candidates and, as regards the lists of candidates for directors, it must also indicate which of directors meet the independence requirements established by law and the bylaws.

Before starting the voting for nominations for corporate offices, the Chairman shall: (i) read out the lists presented for the appointment of the board of statutory auditors and the names of the shareholders who have presented them; (ii) read out the lists presented for the appointment of the determined in accordance with current legislation, and within the terms foreseen by legislation and regulations which in force at the time for the presentation of the certification attesting to the ownership of the minimum percentage of share capital.

The lists shall be filed at the headquarters of the Company at least 25 days before the date fixed for the call of the meeting in order to deliberate on the election of directors and statutory auditors and are published in accordance with terms and with the procedures provided by the provisions of the law and regulations which are in force at the time. The lists of candidates must be accompanied by a complete and comprehensive information report containing the professional and personal characteristics of candidates and, as regards the lists of candidates for directors, it must also indicate which of directors meet the independence requirements established by law and the bylaws.

Before starting the voting for nominations for corporate offices, the Chairman shall, **subject to exemption by the shareholders' meeting (simple majority)**: (i) read out the lists presented for the appointment of the board of statutory auditors and the names of the shareholders who have presented them; Board of Directors and the names of the shareholders who presented the relative candidacies; (iii) read out the curriculum vitae presented which should contain extremely detailed information on the personal and professional qualifications of each candidate; (iv) communicate which lists and/or which candidacies should be considered as not presented and the reasons for this.

At the end of the votes, a number of directors which is equal to at least the minimum number required by the provisions of applicable laws and regulations, shall have been elected to the board of director from among those who obligatorily meet the requirements of independence. (ii) read out the lists presented for the appointment of the Board of Directors and the names of the shareholders who presented the relative candidacies; (iii) read out the curriculum vitae presented which should contain extremely detailed information on the personal and professional qualifications of candidate, specifying, if each appropriate, the candidates that declared to be in possession of the independence requirements; (iv) communicate which lists and/or which candidacies should be considered as not presented and the reasons for this.

At the end of the votes, a number of directors which is equal to at least the minimum number required by the provisions of applicable laws and regulations, shall have been elected to the board of director from among those who obligatorily meet the requirements of independence.

Article 27 (former article 28)

Current text	Proposed text
Article 27 (former article 28)	Article 27 (former article 28)
Should the vote takes place by means of	Should the vote takes place by means of
ballot forms, the time established by the	ballot forms, the time established by the
Chairman for their delivery having expired,	Chairman for their delivery having expired,
the scrutineers shall carry out the counting of	the scrutineers shall carry out the counting of
the ballots and report the results of the same	the ballots and report the results of the same

	determine the method for casting,
	identifying and counting the list votes.
The outcome of the voting shall be	The outcome of the voting shall be
proclaimed by the Chairman, who shall	proclaimed by the Chairman, who shall
declare the proposal which has received a	declare the proposal which has received a
favourable vote with the quorums required	favourable vote with the quorums required
by law or by the by-laws as having been	by law or by the by-laws as having been
approved. In case of appointment of the	approved. In case of appointment of the
Board of Directors and Board of Statutory	Board of Directors and Board of Statutory
Auditors, the Chairman shall declare the	Auditors, the Chairman shall declare the
candidates who emerged as winners on the	candidates who emerged as-winners
basis the mechanisms which have been set	appointed on the basis the mechanisms
forth in, respectively, Art. 13 and Art. 19 of	which have been set forth in, respectively,
the company by-laws, as elected.	Art13 14 and Art19 21 of the company by-

to the Chairman. The Chairman shall

Article 29 (former article 30)

to the Chairman.

Current text	Proposed text
Article 29 (former article 30)	Article 29 (former article 30)
The present regulations may be modified by	The present regulations may be modified by
the ordinary meeting of shareholders with	the ordinary meeting of shareholders with
the majority established by the provisions	the majority established by the provisions
currently in force.	currently in force, except for merely
	material amendments required to adapt
	this Regulation to regulatory or statutory
	provisions, already approved by the
	competent bodies, which can be directly
	arranged by the Board of Directors with
	subsequent publication of the updated

laws, as elected.

	Shareholders' Meeting Regulations on the
	Company's website.
The ordinary meeting may furthermore	The ordinary meeting may furthermore
delegate the modification or amendment of	delegate the modification or amendment of
the present regulations or individual clauses	the present regulations or individual clauses
of it to the board of directors.	of it to the board of directors.

Annex *sub* A) to this Report is the text of the Shareholders' Meeting Regulations transposing the proposed amendments.

Proposed resolution:

Dear Shareholders,

We kindly suggest that you adopt the following resolutions:

"the Ordinary Shareholders' Meeting of Maire Tecnimont S.p.A.:

- after examining the Directors' Report;

<u>resolved</u>

to amend the Shareholders' Meeting Regulations as highlighted in the above text."

Rome, 17 December 2014

For the Board of Directors The Chairman (Fabrizio Di Amato)

Annex sub A)

Shareholders' Meeting Regulations transposing the proposed amendments

SHAREHOLDERS' MEETING REGULATIONS

MAIRE TECNIMONT S.P.A.