Maire Tecnimont

Half-Year Condensed Consolidate Report at June 30, 2022

Contents

Directors’ Report

1. Key events in the period

During the first half of 2022, the general market was significantly affected by the consequences of the international geopolitical tensions and the ongoing effects of the COVID-19 pandemic, albeit to a gradually lesser extent compared to the previous two years.

Following the outbreak of the conflict in Ukraine, the European Parliament and Council saw fit to impose several restrictive measures. Starting with Council Regulation 2022/328 of February 25, as amended, the European Union imposed a series of progressively restrictive measures against the Russian Federation, the main ones concerning:

- a ban on transactions with a number of Russian natural and legal persons, identified by specific lists that are kept up to date as the situation evolves;

- energy sector restrictions were introduced, involving sanctions that saw the EU impose a ban on the direct or indirect sale, supply, transfer, or export of goods and technology suitable for use in oil refining – as listed in Annex X to EU Regulation 2022/328 – to any person, entity or body in Russia or for use in Russia. Up until May 27, 2022 the ban did not apply to contracts concluded before February 26, 2022, or to ancillary contracts necessary for the performance of such contracts;

- restrictions were imposed on the export of dual-use (civil/military) goods and technologies, and on exports of certain goods and technology that might contribute to Russia's technological enhancement of its defense and security sector. Again, the ban applies to all goods that are listed in the EU Dual-Use Regulation (821/2021) and Annex IV of the EU Regulation 2022/328 and do not originate in the EU, to any person, entity or body in Russia or for use in Russia. Until September 17, 2022, the ban will not apply to contracts concluded before March 16, 2022, or to ancillary contracts necessary for the performance of such contracts;

- with EU Regulation 428/2022, the restrictions that had already been imposed on dual-use goods and technologies were also applied to the tangible exports listed in Annex II of Regulation 833/2014 (goods of particular importance in the energy sector, such as pipelines, etc.). Until September 17, 2022, this ban will not apply to contracts concluded before March 16, 2022, or to ancillary contracts necessary for the performance of such contracts;

- EU Regulation 576/2022 further extended the list of goods and technologies listed in Annex X to EU Regulation 2022/328 to include those suitable for use in the liquefaction of natural gas.

The financial sector was also subjected to specific sanctions limiting Russia's access to the largest capital markets and banning the listing and provision of services concerning shares of Russian state-owned entities in EU trading venues. New measures have also been introduced to significantly restrict the flow of finances from Russia into the EU.

In addition, the EU initially decided to exclude seven Russian banks from the international financial (SWIFT) system as of March 12, 2022, effectively preventing companies and individuals from performing transactions around the world via these banks. The exclusion was subsequently extended to three additional banks, including Sberbank (Russia's largest banking group); Gazprombank remains outside the block for the time being.

The Group has dealt with the application of international sanctions affecting logistics, operations, and finances in the past. Given the increasing complexity of the market and growth in recent years, Tecnimont decided to strengthen its internal procedures and corporate structure following the acquisition of large EPC-type orders, defining processes focused on the management of sanctions, export controls, and the relevant authorizations.

In view of the gradual escalation of international geopolitical tensions and the tightening of two-way sanctions, the Group promptly set up interdisciplinary and inter-departmental task forces and working

groups in February to share information and updates on the actions implemented, and to coordinate initiatives to manage and mitigate the operating impact on projects based in the Russian Federation.

In keeping with the Group's founding spirit and the value it places on safeguarding its human capital, the Management Team constantly monitored the situation concerning employees assigned to on-site projects and logistics. It also launched induction and awareness-raising initiatives concerning the need to strictly comply with the sanctions in force and the strict safety standards for personnel on site. The Group also resolved to limit travel to Russia to essential trips only.

With regard to cyber security, connectivity was monitored more closely and behavioral awareness was further strengthened in view of the growing cyber risk posed by the crisis unfolding between Russian and Ukraine.

As previously outlined, from February the impacts from the sanctions introduced as a result of the Russia-Ukraine crisis began to slow operations in progress in the Russian Federation.

The evolution of European sanctions, which has taken place since the beginning of the crisis, has made it increasingly difficult to carry out activities on projects in progress and it is expected that all operational activities will be progressively suspended by the end of June this year.

The operational staff involved are being progressively reassigned to other projects in the portfolio, which are expected to scale up production over the coming months to a greater extent than originally planned.

At June 30, 2022, the order backlog for projects in progress in the Russian Federation totaled approx. Euro 1 billion, accounting for approx. 12% of the total portfolio, with an expected timeline under normal operating conditions and before sanctions covering the 2022-2024 period.

The financial position of the projects in the Russian Federation continue to be in significant equilibrium and significant changes to this situation are not expected, even where the projects which are currently suspended are terminated.

In order to assess the possible implications of the Russia-Ukraine crisis, an analysis was undertaken which presents the operating and financial exposure of the Group to projects located in the Russian Federation, while the Group has also updated its operating and financial forecasts, prudently excluding future Russian opportunities over the plan period. These analyses, based on the currently available information, did not point to critical issues concerning application of the policies adopted in preparing the financial statements, nor impairment losses on the amounts recognized. For further details, reference should be made to section 23.2 “Goodwill” of the Explanatory Notes of the Half-Year Financial Report.

The Company is operating in full compliance with the wishes of EU and Italian institutions with regard to Russia. The current situation concerning Maire Tecnimont Group projects in Russia and/or involving Russian clients is presented in section 4 - “Backlog by Business Unit and Region - Projects”, to which reference should be made.

The initiatives undertaken by the Group in response to the slowdown of the Russian projects and the possible developments are outlined in section 17 - “Outlook”, to which reference should be made.

The Group's key operating events in H1 2022 were as follows:

NEW ORDERS AND COMMERCIAL AGREEMENTS

The advanced technology portfolio, accompanied by a flexible organizational model, the digitization of processes, and advanced collaboration with partners and customers, have finally made it possible to acquire new contracts worth approx. Euro 1,086 million for licensing, engineering services, EP (Engineering and Procurement) and EPC (Engineering, Procurement and Construction) activities, bringing the Group's order portfolio to approx. Euro 9,244 million by June 30, 2022.

CORPORATE EVENTS:

SHAREHOLDERS' MEETING APPROVES FINANCIAL STATEMENTS AT DECEMBER 31, 2021, THE DISTRIBUTION OF A DIVIDEND AND THE APPOINTMENT OF NEW CORPORATE BOARDS FOR THE 2022-2024 THREE-YEAR PERIOD

On April 8, 2022 - The Shareholders' Meeting of Maire Tecnimont S.p.A. approved the 2021 Financial Statements of the company, which report net income of Euro 73,740,963.58 and the proposal to distribute a total dividend of Euro 60,105,084.74.

The Shareholders' Meeting also appointed the new Board of Directors of the company for the 2022-2024 three-year period, which will remain in office until the approval of the 2024 Annual Accounts, comprising: Fabrizio Di Amato, Pierroberto Folgiero, Gabriella Chersicla, Francesca Isgrò, Cristina Finocchi Mahne, Luigi Alfieri, Stefano Fiorini and Paolo Alberto De Angelis – from the slate presented by the majority shareholder GLV Capital S.p.A., holder of 167,665,134 ordinary shares of Maire Tecnimont, without nominal value, equal to 51.018% of the shares with voting rights, receiving 88.16% of votes – and Maurizia Squinzi – from the minority slate, jointly presented by a number of institutional investor shareholders indicated in the slate filed, holding a total 8,973,028 ordinary Maire Tecnimont shares, without nominal value, equal to 2.73035% of shares with voting rights.

The Shareholders' Meeting also confirmed Mr. Fabrizio Di Amato as Chairperson of the Board of Directors.

The Directors Gabriella Chersicla, Francesca Isgrò, Cristina Finocchi Mahne, Paolo Alberto De Angelis and Maurizia Squinzi declared that they meet the independence requirements in accordance with law and the Corporate Governance Code.

On the new Maire Tecnimont Board of Directors, 4 members belonging to the less-represented gender were elected, in compliance with the applicable gender balance legislation.

The Shareholders' Meeting also appointed the new Board of Statutory Auditors for the 2022-2024 three-year period, which will remain in office until the approval of the 2024 Annual Accounts, comprising: Francesco Fallacara (Chairperson), from the minority slate presented jointly by a number of institutional investor shareholders indicated in the slate filed, holding a total of 8,973,028 ordinary shares of Maire Tecnimont, without nominal value, equal to 2.73035% of shares with voting rights, Andrea Bonelli and Marilena Cederna (Statutory Auditors), both from the slate presented by the majority shareholder GLV Capital S.p.A., holder of a total of 167,665,134 ordinary shares of Maire Tecnimont, without nominal value, equal to 51.018% of the shares with voting rights, which received 88.16% of the votes.

The Alternate Auditors Massimiliano Leoni and Mavie Cardi were appointed from the majority slate, while the Alternate Auditor Andrea Lorenzatti was appointed from the minority slate.

The Shareholders' Meeting also approved:

- in accordance with Article 123-*ter*, paragraph 3-*ter*, of Legislative Decree No. 58/1998 ("CFA") and all other legal and regulatory provisions, and therefore through a binding motion, the 2022 Remuneration Policy;

- in accordance with Article 123-*ter*, paragraph 6 of the CFA and all other legal and regulatory provisions, and therefore with a non-binding motion, the Second Section of the Report on the 2022 Remuneration Policy;

- pursuant to Article 114-*bis* of the CFA, the adoption of an incentive plan named "2022-2024 Long-term Incentive Plan of Maire Tecnimont Group" reserved to the Chief Executive Officer and Chief Operating Officer of Maire Tecnimont as well as to selected Top Managers of Maire Tecnimont Group's companies, granting the Board of Directors, with the express faculty of sub-delegation, the widest powers necessary or appropriate, after having consulted the Remuneration Committee and the Board of Statutory Auditors, to fully implement the above approved incentive plan.

The Shareholders' Meeting - with prior revocation of the authorization granted by the Shareholders' Meeting of April 15, 2021 for the portion not executed - also authorized the Board of Directors to purchase and dispose of treasury shares as per Articles 2357 and 2357-*ter* of the Civil Code, Article 132 of the CFA and Article 144-*bis* of Consob Issuers' Regulation 11971/1999, as subsequently amended, according to the means proposed in the Report of the Board of Directors.

Authorization was granted to acquire treasury shares up to a maximum 10,000,000 ordinary shares, 3.04% of the shares currently in circulation.

The authorization for the purchase and disposal of treasury shares aims at allowing the Company to purchase and dispose of ordinary shares, in full compliance with the European and national legislations currently in force for all purposes permitted by the applicable rules, including those relevant to Article 5 of the EU Regulation 596/2014 ("MAR") and according to the practices accepted by Consob as per Article 13 MAR, in compliance with the terms and manner which will be possibly approved by the competent corporate bodies, and, as and when required, to supply treasury shares dedicated to the compensation or incentive plans based on Maire Tecnimont shares adopted by the Company as per Article 114 of the CFA.

The authorization for the purchase of the treasury shares shall have a duration of 18 months, while the authorization for the disposal of the treasury shares is requested with no time limits. The unit price for the purchase of shares will be established from time to time for each individual transaction, provided that purchases of shares may be made at a price not higher than the higher of the price of the last independent trade and the highest current independent purchase bid on the trading venue where the purchase is carried out also provided that the above mentioned unit price may not be lower in the minimum of 10% and not higher in the maximum of 10% than the reference price of the security on the Stock Market trading session on the day prior to each individual transaction.

MAIRE TECNIMONT BOARD OF DIRECTORS' MOTIONS

On April 8, 2022, the Board of Directors of Maire Tecnimont S.p.A., noted the confirmation of Fabrizio Di Amato as Chairperson of the Board of Directors by the Shareholders' Meeting, confirming his appointment and the allocation of powers in accordance with statutory law and the By-Laws, including in particular, the undertaking of institutional relations and external relations and the oversight of implementation of the strategic and sustainability plans approved by the Board of Directors.

The Board of Directors also confirmed Pierroberto Folgiero as Chief Executive Officer and General Manager, granting him - as Chief Executive Officer (CEO), i.e.. the person with greatest responsibility for the company's management and, as such, entrusted also with the setting up and maintenance of the internal control and risk management system - executive functions for the management and coordination of Group operations.

The Board of Directors also assessed, on the basis of the information available and the declarations provided by the interested parties, and having confirmed that all Directors meet the requirements of the applicable rules and regulations, in addition to the By-Laws of Maire Tecnimont to hold the position of company director, in addition to - taking account of recommendation No. 7 of the Corporate Governance ("Code") and the quantitative-qualitative criteria defined by the Board of Directors in implementation of this recommendation - the meeting of the independence requirements set out under law and the Code by the Directors Gabriella Chersicla, Paolo Alberto De Angelis, Cristina Finocchi Mahne, Francesca Isgrò and Maurizia Squinzi.

The Board of Statutory Auditors, also meeting on the same date, having verified the correct application of the declaration criteria and procedures adopted by the Board of Directors to assess the independence of its non-executive members, verified the meeting by its members Francesco Fallacara, Andrea Bonelli and Marilena Cederna of the professionalism and good-standing requirements, in addition to the independence requirements under law and the Code, also taking account of the quantitative-qualitative criteria defined

by the Board of Directors in implementation of recommendation No. 7, applicable also to Statutory Auditors.

In addition, the Board of Directors, in implementation of recommendation No. 13 of the Code, where the requirements are met - appointed the non-executive independent director Francesca Isgrò as the Lead Independent Director.

The Board of Directors also confirmed the establishment of the following Committees, appointing the members:

(i) Control, Risks and Sustainability Committee, comprising the non-executive independent Directors Gabriella Chersicla (Chairperson) and Maurizia Squinzi and the non-executive Director Stefano Fiorini, all with appropriate accounting and financial or risk management experience;

(ii) Remuneration Committee, comprising the non-executive independent Directors Paolo Alberto De Angelis (Chairperson) and Francesca Isgrò and the non-executive Director Luigi Alfieri, all of whom have adequate knowledge and experience in financial matters or remuneration policies;

(iii) Related Parties Committee, comprising the Directors, all non-executive and independent, Gabriella Chersicla (Chairperson), Cristina Finocchi Mahne and Paolo Alberto De Angelis.

Following the resignation of Dario Michelangeli as Executive Officer for financial reporting with effect from today, on conclusion of the Shareholders' Meeting, the Board of Directors, having received the favorable opinion of the Board of Statutory Auditors, in addition appointed until revocation Alessandro Bernini, Group Chief Financial Officer of Maire Tecnimont, as the new Executive Officer for financial reporting, granting the powers set out under the applicable provisions and the By-Laws.

Dario Michelangeli shall continue in his role as the Administration and Financial Statements Vice President of the company.

The Board of Directors also appointed until revocation Simona Dolce, Secretary of the Board of Directors of the company and Erica Vasini as Internal Audit Manager.

Finally, the Board of Directors, following the conclusion of mandate of the previous board, appointed to the company's Supervisory Board as per Legislative Decree 231/2001, Franco Rossi Galante (Chairperson), Iole Anna Savini and Erica Vasini. The Supervisory Board will remain in office until approval of the 2024 Annual Accounts.

ALESSANDRO BERNINI APPOINTED NEW CHIEF EXECUTIVE OFFICER AND GENERAL MANAGER OF MAIRE TECNIMONT

On April 21, 2022 - The Board of Directors of Maire Tecnimont S.p.A., noting i) the resignation of Pierroberto Folgiero as company Director, Chief Executive Officer and General Manager of the company, with effect from May 15, 2022, and ii) the unavailability of Alessandra Conte to accept the position - the first unelected candidate from the slate from which Pierroberto Folgiero was taken - co-opted, in accordance with Article 2386 of the Civil Code, as a new non-Independent Director of the company Alessandro Bernini, the company's Chief Financial Officer since 2013, in addition appointing him as the new Chief Executive Officer and General Manager of Maire Tecnimont.

Moreover, the Board granted Alessandro Bernini - in his capacity as Chief Executive Officer i.e. the person with greatest responsibility for the company's management and, as such, entrusted also with the setting up and maintenance of the internal control and risk management system - executive functions for the management and coordination of Group operations. The motions passed today by the Board of Directors shall have effect from May 15, 2022. Alessandro Bernini will remain in office, in accordance with the law, until the next Shareholders' Meeting of the Company. Alessandro Bernini today resigned, with effect from May 15, 2022, his position as the executive officer for financial reporting. The Board of Directors shall subsequently appoint a new Executive Officer as his replacement. With regards to Pierroberto Folgiero, he resigned his duties having accepted the position of company director considered independent and with the specific professional expertise required for the position of Chief Executive Officer at another listed issuer. In line with the remuneration policy approved for 2022, no indemnities and/or other benefits are provided in favor of Pierroberto Folgiero following his conclusion of office as Chief Executive Officer of the company and the conclusion of his employment with Maire Tecnimont as the General Manager, except for that provided under the applicable regulations concerning the termination of employment.

FABIO FRITELLI NEW GROUP CHIEF FINANCIAL OFFICER, APPOINTED AS COMPANY'S EXECUTIVE OFFICER FOR FINANCIAL REPORTING

Following Alessandro Bernini's resignation on April 21, 2022 from the position of Executive Officer for Financial Reporting, effective May 15, 2022, the Board of Directors, having obtained the favorable opinion of the Board of Statutory Auditors, appointed Fabio Fritelli as the new Executive Officer for Financial Reporting until revocation, effective May 15, 2022, granting him the powers provided by the applicable provisions and the By-Laws. Fabio Fritelli - currently the Company's Finance Vice President, a role he has held since July 1, 2014 - will also go on to serve as Maire Tecnimont Group Chief Financial Officer, effective May 15, 2022. We note that, effective May 15, 2022, Alessandro Bernini will take up the positions of Non-Independent Director, Chief Executive Officer, and General Manager of the Company.

CONCLUSION OF THE TREASURY SHARE BUY-BACK PLAN IN SERVICE OF THE SECOND CYCLE (2021) OF THE "2020-2022 GENERAL SHARE PLAN FOR MAIRE TECNIMONT GROUP EMPLOYEES"

On June 27, 2022 - as part of the share buyback program, pursuant to Article 5 of Regulation (EU) No. 596/2014 (the "MAR"), disclosed to the market on June 17, 2022 and launched on June 20, 2022 for a maximum of 1,000,000 ordinary shares (the "Program") in service of the Second Cycle (2021) of the "2020-2022 General Share Plan for Maire Tecnimont Group employees" adopted by the Company (the "Plan"), Maire Tecnimont S.p.A. (the "Company" or "Maire Tecnimont") hereby announces - pursuant to and for the purposes of Article 2(3) of Commission Delegated Regulation (EU) No. 2016/1052 of March 8, 2016 ("EU Regulation 1052") - that it purchased on the Euronext Milan market organized and managed by Borsa Italiana S.p.A, in the period between June 20, 2022 and June 23, 2022 inclusive, a total of 1,000,000 treasury shares (corresponding to 0.304% of the total number of the Company's outstanding ordinary shares), at a weighted average price of Euro 2.915 for a total of Euro 2,914,941.15. We note that the shares in service of the Plan have been purchased and as such the relevant Program has been completed. In light of the purchases made and the treasury shares already held in portfolio before the start of the Program, at today's date the Company holds 1,175,566 treasury shares.

2. Group operating performance

The Maire Tecnimont Group H1 2022 key financial highlights (compared to H1 2021) are reported below:

(in Euro thousands)	*NOTE (*)*	H1 2022	%	H1 2021	%	Change	
Performance indicators:							
Revenues	*22.1-2*	1,615,415		1,327,375		288,040	21.7%
Business Profit (*)	*22.3*	137,819	8.5%	125,131	9.4%	12,688	10.1%
EBITDA (**)	*22.3*	97,433	6.0%	79,977	6.0%	17,456	21.8%
EBIT		71,700	4.4%	59,417	4.5%	12,283	20.7%
Net financial expense	*22.10-11-12*	(13,721)	(0.8%)	(6,068)	(0.5%)	(7,653)	126.1%
Income before tax		57,979	3.6%	53,349	4.0%	4,630	8.7%
Income taxes	*22.13*	(17,371)	(1.1%)	(16,667)	(1.3%)	703	4.2%
Tax rate		(30.0%)		(31.2%)		N/A	
Net income		40,609	2.5%	36,682	2.8%	3,927	10.7%
Group net income		42,173	2.6%	39,986	3.0%	2,187	5.5%

(*) The notes refer to the paragraphs of the Explanatory Notes to the consolidated financial statements where the respective accounts are analyzed in detail.

(**) "Business Profit" is the industrial margin before the allocation of general and administrative costs and research and development expenses; its percentage of revenues is the Business Margin.

(***) EBITDA is net income for the year before taxes (current and deferred), net financial expenses, gains and losses on the valuation of holdings, amortization and depreciation and provisions. EBITDA is a measure utilized by management to monitor and assess the operating performance. Management consider EBITDA a key parameter in measuring the Group's performance as not impacted by the effects of differing criteria applied to taxable income, the amount and characteristics of the capital utilized and by amortization and depreciation. As EBITDA is not governed by the Group's accounting standards, the Group calculation criteria may not be uniform with those adopted by other groups and, therefore, may not be comparable.

The operating performance for the Maire Tecnimont Group for the first six months of 2022 saw a 21.7% increase in production volumes over the same period of the previous year.

The increased volumes reflect the expected development of projects in the extensive backlog, thanks both to the progression to the processing phases capable of expressing higher volumes for projects already under execution and the start-up of recently acquired projects.

The Group reports a Business Profit of Euro 137.8 million for H1 2022, up 10.1% on Euro 125.1 million on the same period of the previous year, as a consequence of the higher volumes for the period. The Consolidated Business Margin in H1 2022 is 8.5%, down from H1 2021 and Q1 2022, due to a different mix of projects under execution which are not yet significantly affected by the margins of recent new acquisitions.

General and administrative costs amounted to Euro 36.4 million (Euro 41.1 million in H1 2021), decreasing 11.3% on the same period of the previous year as a result of further organizational streamlining and the savings initiatives introduced during the pandemic. In H1 2022 they accounted for 2.3% of consolidated revenues, down significantly from 3.1% in 2021.

Thanks also to a highly efficient cost structure, net of R&D costs of approx. Euro 3.9 million (Euro 4.1 million in H1 2021), the Group reports EBITDA of Euro 97.4 million, up 21.8% on the same period of the previous year (Euro 80 million), essentially due to higher volumes and a containment of overheads. The

margin was 6%, in line with H1 2021 and also in line with the average for EPC projects in the most recent quarters.

Amortization, depreciation, write-downs and provisions totaled Euro 25.7 million (Euro 12 million concerning the depreciation of the right-of-use - leasing recognized as per IFRS 16), increasing on the same period of the previous year (Euro 20.6 million), following the beginning of depreciation on new assets for the digitalization of industrial processes and due to increased doubtful debt provisions, as a result the Russia-Ukraine crisis which impacted the ratings of certain clients.

As a result of that outlined above, H1 2022 EBIT was Euro 71.7 million, up 20.7% on the same period of the previous year (Euro 59.4 million) and with a margin of 4.4%.

The net financial result presents charges of Euro 13.7 million (net charges of Euro 6.1 million in 2021). The H1 2022 figure reflects the negative contribution of the net valuation of derivative instruments for Euro 0.8 million, which had a positive contribution of Euro 6.8 million in the previous year, resulting therefore in a negative differential of approx. Euro 7.6 million. The situation at the end of June 2022 was impacted by the unfavorable movement in exchange rates and share prices due to the tensions stemming from the Russia-Ukraine crisis.

Pure financial management, adjusted for the effects mentioned above at June 30, 2022, presents a slight increase in net financial expense compared to the previous year as a result of the interest recognized on higher gross debt, partially offset by higher interest income due to higher liquidity.

Income before taxes totaled Euro 58 million, against estimated taxes of Euro 17.4 million. The effective tax rate was approx. 30%, improving on the same period of the previous year (31.2%) and based on the various countries in which Group operations are carried out.

H1 2022 consolidated net income was Euro 40.6 million (Euro 36.7 million in 2021), up 10.7% as a result of that outlined above.

Group net income amounted to Euro 42.2 million, up 5.5% on 2021 (Euro 40 million).

ALTERNATIVE PERFORMANCE MEASURES

In compliance with CONSOB Communication No. 0092543 of December 3, 2015, indications are provided below in relation to the composition of the performance measures utilized in this document and in the institutional communications of the Maire Tecnimont Group.

BUSINESS PROFIT is the industrial margin before the allocation of general and administrative costs and research and development expenses and therefore reflects the sum of total revenues, order costs and commercial costs included in the income statement.

BUSINESS MARGIN is the percentage of the BUSINESS PROFIT, as defined above, on total revenues included in the income statement.

EBITDA is net income for the year before taxes (current and deferred), net financial expenses, gains and losses on the valuation of holdings, amortization and depreciation and provisions.

This indicator is also presented in 'percentage' form as a ratio between EBITDA and Total Revenue included in the income statement.

EBITDA is a measure utilized by management to monitor and assess the operating performance. Management consider EBITDA a key parameter in measuring the Group's performance as not impacted by the effects of differing criteria applied to taxable income, the amount and characteristics of the capital utilized and by amortization and depreciation. As EBITDA is not governed by the Group's accounting standards, the Group calculation criteria may not be uniform with those adopted by other groups and, therefore, may not be comparable.

EBIT or Operating Result: is the net income for the year before taxes (current and deferred), net financial expenses, gains and losses on the valuation of holdings.

3. Performance by Business Unit

INTRODUCTION

Maire Tecnimont S.p.A. heads an integrated industrial group providing engineering services and works in the following sectors on the domestic and international markets: Hydrocarbons and Green Energy. The BU figures are in line with the internal reporting structure utilized by company Top Management and in particular with the reporting used by the highest decision-making level for the taking of business decisions, identified as the chief executive officer (CODM). The features of these sectors are outlined below:

I. **"Hydrocarbons" Business Unit** - designs and constructs plant, principally for the "natural gas chain" (involving separation, treatment, liquefaction, transport, storage, regasification and compression and pumping stations); designs and constructs chemical and petrochemical industry plant for the production, in particular, of polyethylene and polypropylene (polyolefin), ethylene oxide, ethylene glycol, purified terephthalic acid ("PTA"), ammonia, urea and fertilizers. Other major activities related to the sulphur recovery process, hydrogen production and high temperature furnaces. It is also engaged in the design and construction of hydro-carbon electric power plant. In the fertilizers sector, the Group grants both proprietary licenses on patented technology and know-how to urea producers and process design packages and sells proprietary fertilizer production equipment.

II. **"Green Energy" Business Unit** - engaged in Green Acceleration initiatives managed by NextChem and its subsidiaries, in addition to other Group companies based on the specific expertise required by the market for (i) targeted initiatives in the circular economy through the mechanical recycling of plastics and by promoting chemical recycling, (ii) the "Greening the Brown" to mitigate the environmental impacts of oil and gas processing, including through CO2 capture and cutting the

carbon footprint of fertilizers produced under its own licenses, and (iii) the "Green - Green" to develop additives or petroleum substitutes for fuels or plastics from renewables for which the Group holds proprietary technologies or agreements for the exclusive use of third-party technologies. The Group is also engaged in the renewable energy sector (mainly solar and wind) for large-scale initiatives and in maintenance services, facility management, the provision of general services related to temporary site facilities, and the design and construction of infrastructure works.

The Group assesses the performance of the operating segments based on the segment operating result. Segment revenues are those directly deriving from or attributable to the Segment and from core operations and include revenues from agreements with third parties. Segment costs are charges from segment operations incurred from third parties. For Group operations, amortization, depreciation, provisions for risks, financial income and expense and income taxes are borne by the corporate entity as excluded from operating activities.

The Maire Tecnimont Group H1 2022 key financial highlights by Business Unit (compared to H1 2021) are reported below:

(In Euro thousands)	Hydrocarbons		Green Energy		Total	
	Total	% on Revenues	Total	% on Revenues	Total	% on Revenues
H1 2022						
Revenues	1,489,726		125,689		**1,615,415**	
Business Margin	125,419	8.4%	12,400	9.9%	**137,819**	**8.5%**
EBITDA	91,080	6.1%	6,353	5.1%	**97,433**	**6.0%**
H1 2021						
Revenues	1,288,246		39,129		**1,327,375**	
Business Margin	122,029	9.5%	3,102	7.9%	**125,131**	**9.4%**
EBITDA	80,659	6.3%	(682)	(1.7%)	**79,977**	**6.0%**
Change H1 2022 vs H1 2021						
Revenues	201,480	15.6%	86,561	221.2%	**288,041**	**21.7%**
Business Margin	3,390	2.8%	9,298	299.7%	**12,688**	**10.1%**
EBITDA	10,421	12.9%	7,035	(1030.9%)	**17,456**	**21.8%**

HYDROCARBONS BUSINESS UNIT

H1 2022 revenues amounted to Euro 1,489.7 million (Euro 1,288.2 million in H1 2021), up 15.6% on the previous year.

Revenues reflect the development of the existing large portfolio projects and the uneven performance over time, depending upon the scheduling of the individual works, with ongoing growth thanks to the gradual normalization of projects already in portfolio and the initial start-up of new orders. Production in H1 2022 - although up significantly on the same period of 2021, for the reasons outlined - was impacted from the end of February by the effects of the sanctions introduced as a result of the Russia-Ukraine crisis.

The other major, recently acquired projects, which are in regions not impacted by current geopolitical tensions, have begun making greater progress than originally forecast following an acceleration from the initial stages of these projects, which mainly concerned planning and the start of procurement of critical materials.

The "Hydrocarbons" Business Unit reports a Business Profit of Euro 125.4 million in H1 2022, up from Euro 122 million in the same period of the previous year, due essentially to the increase in business volumes for the period as described above. The Business Margin in H1 2022 is 8.4%, down from H1 2021 and Q1 2022, due to a different mix of projects under execution which are not yet significantly affected by the margins of recent new acquisitions.

The "Hydrocarbons" Business Unit, also taking account of general and administrative and R&D costs, in H1 2022 reports EBITDA of Euro 91.1 million, up 12.9% on the same period of the previous year (Euro 80.7 million) - essentially due to higher volumes in the first six months, as discussed above and a containment of overheads. The margin was 6.1%, a slight decrease on H1 2021 but substantially in line with the average for EPC projects also for the most recent quarters.

GREEN ENERGY BUSINESS UNIT

H1 2022 revenues totaled Euro 125.7 million, up 221% on the same period of the previous year (Euro 39.1 million in H1 2021), due both to an increase in the activities related to the energy transition (thanks to the co-operation agreements signed with a number of Italian and overseas counterparties) and to the restart of some activities in energy efficiency services that had previously slowed due to effects of the pandemic. Finally, beginning in the second half of 2022, the Green Energy BU began seeing the results of a number of recently acquired projects that had not previously been categorized under this area of operations, as the "green" component of these projects qualifies them for this categorization based on the taxonomy.

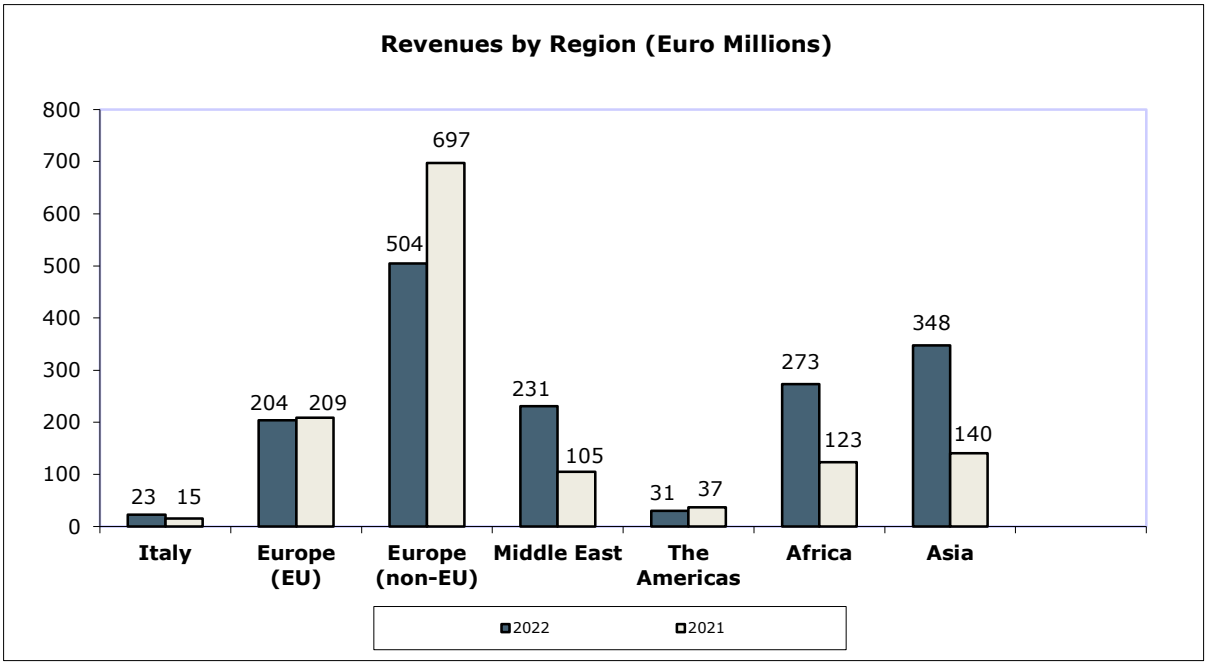
The H1 2022 Business Profit was Euro 12.4 million (Euro 3.1 million in H1 2021), increasing on the same period of the previous year due to higher business volumes and a differing production mix as described above. The H1 2022 Business Margin was 9.9%, increasing on 7.9% in H1 2021.

The "Green Energy" Business Unit, considering also general and administrative and R&D costs, reported positive EBITDA for H1 2022 of Euro 6.4 million, significantly increasing on the same period of the previous year (loss of Euro 0.7 million for H1 2021), essentially due to the increased volumes in the period and an altered production mix, as outlined above.

VALUE OF PRODUCTION BY REGION:

The regional breakdown of Revenues in H1 2022 compared to the previous year is illustrated below:

(In Euro thousands)	H1 2022		H1 2021		Change	
	Total	%	Total	%	Total	%
Italy	23,196	1.4%	15,306	1.2%	7,890	51.5%
Overseas						
· Europe (EU)	203,931	12.6%	208,767	15.7%	(4,836)	(2.3%)
· Europe (non-EU)	504,417	31.2%	697,045	52.5%	(192,628)	(27.6%)
· Middle East	231,279	14.3%	105,315	7.9%	125,963	119.6%
· The Americas	30,690	1.9%	37,091	2.8%	(6,401)	(17.3%)
· Africa	273,277	16.9%	123,417	9.3%	149,860	121.4%
· Asia	347,894	21.5%	140,433	10.6%	207,460	147.7%
· Other	732	0.0%	0	0.0%	732	na
Total Consolidated Revenues	**1,615,415**		**1,327,375**		**288,042**	**21.7%**



The above table indicates the percentage of revenues by region, reflecting the current development of activities. As presented in the revenues table, the Middle East, Africa and Asia regions saw a recovery, particularly in India, following the start-up of newly acquired projects in these areas and a contraction of activities in the non-EU countries, principally regarding the projects underway in Russia.

4. Backlog by Business Unit and Region

The following tables outline the Group's Backlog, broken down by Business Unit at June 30, 2022, net of third party shares and compared to the previous year:

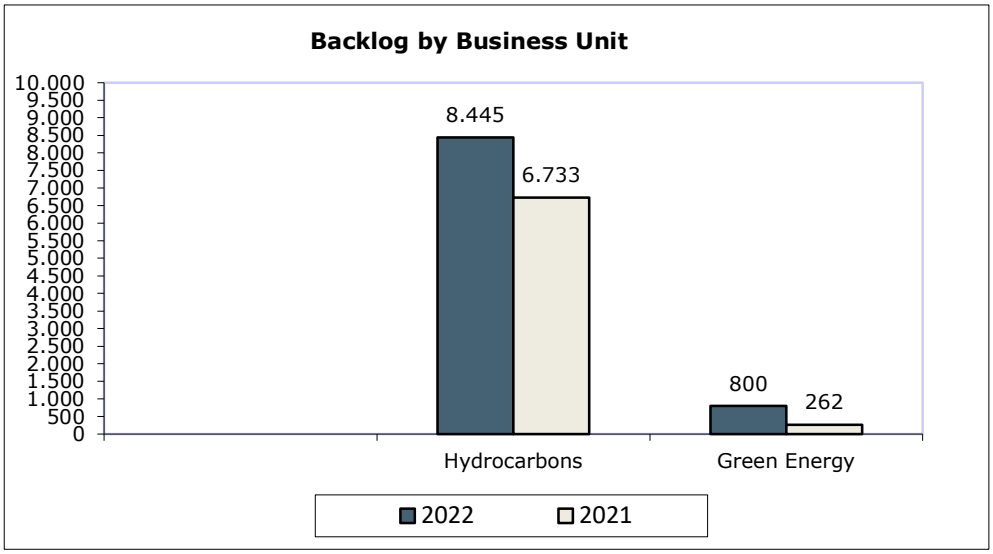
BACKLOG BY BUSINESS UNIT

(In Euro thousands)	Hydrocarbons	Green Energy	Total
Initial Backlog at 01/01/2022	**9,218,887**	**269,275**	**9,488,162**
Adjustments/Eliminations (**)	119,615	165,991	285,606
2022 Order Intake	595,991	490,038	1,086,029
Revenues net of third parties (*)	1,489,710	125,689	1,615,400
Backlog at 30/06/2022	**8,444,783**	**799,614**	**9,244,397**

(*) Backlog revenues are net of third party shares of Euro 15 thousand.

(**) Adjustments/Eliminations for H1 2022 mainly reflect a downward adjustment related to construction activities on the Amursky AGPP Project and foreign exchange adjustments on the portfolio and other minor adjustments; as regards Green Energy it relates to a reclassification of some recently acquired projects and initiatives, not previously classified in this operating segment, but featuring a green component including in view of the taxonomy criteria.

Backlog at 31.12.2021	*(In Euro thousands)*	Backlog at 30.06.2022	Backlog at 30.06.2021	Change June 2022 vs June 2021		Change June 2022 vs December 2021	
9,218,887	Hydrocarbons	8,444,783	6,732,913	1,711,870	25.4%	(774,104)	(8.4%)
269,275	Green Energy	799,614	261,569	538,046	205.7%	530,340	197.0%
9,488,162	**Total**	**9,244,397**	**6,994,481**	**2,249,916**	**32.2%**	**(243,764)**	**(2.6%)**



In the first six months of 2022, the Maire Tecnimont Group won new projects and existing contract extensions worth approx. Euro 1,086 million. The Backlog at June 30, 2022 was Euro 9,244.4 million, slightly decreasing by approx. Euro 243.8 million on December 31, 2021, although significantly improving on the same period of the previous year (by approx. Euro 2,249.9 million), following the major order intake in Q4 2021.

BACKLOG BY REGION

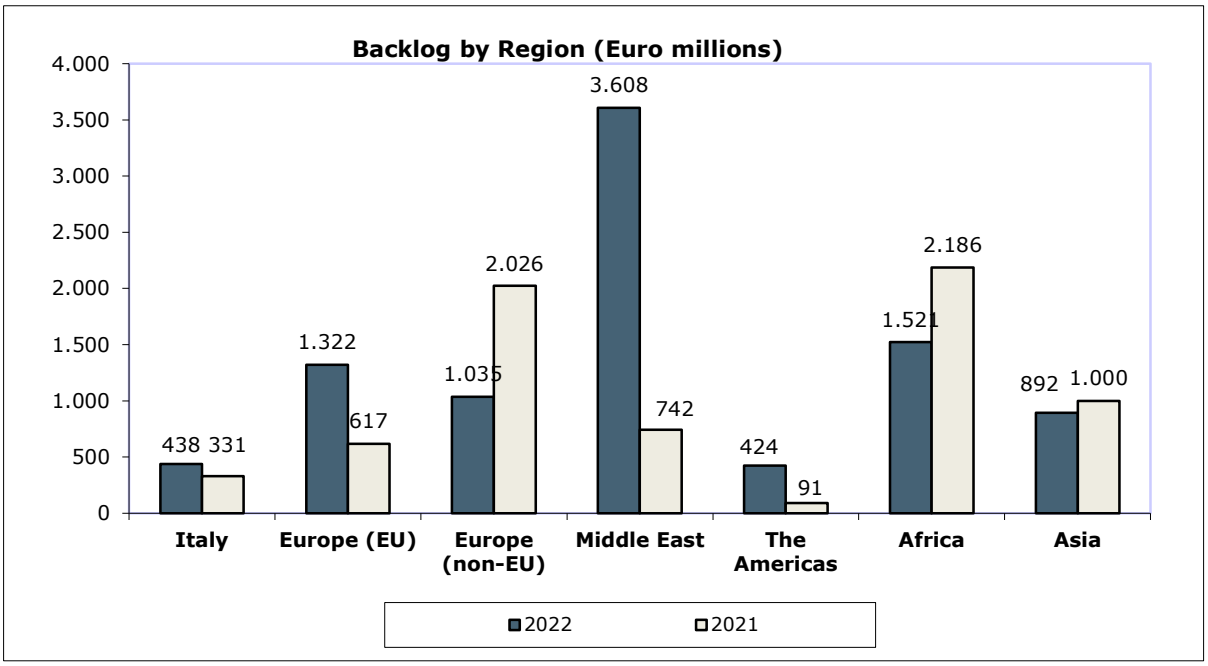
The Group Backlog broken down by region at June 30, 2022 and compared with the previous year is presented below:

(In Euro thousands)	Italy	Overseas							Total
		Europe (EU)	Europe (non-EU)	Middle East	The Americas	Africa	Asia	Other	
Initial Order Backlog at 01/01/2022	411,813	1,152,184	1,611,953	3,456,261	64,713	1,695,908	1,094,457	872	9,488,162
Adjustments/Eliminations (**)	(57,897)	108,194	(88,909)	292,487	13,266	(67,458)	85,923	(0)	285,606
2022 Order Intake	107,094	265,981	16,119	90,820	376,481	165,522	59,296	4,714	1,086,029
Revenues net of third parties (*)	23,196	203,931	504,402	231,279	30,690	273,277	347,894	732	1,615,400
Backlog at 30/06/2022	437,815	1,322,428	1,034,762	3,608,290	423,770	1,520,695	891,783	4,855	9,244,397

(*) Backlog revenues are net of third party shares of Euro 15 thousand.

(**) The H1 2022 Adjustments/Eliminations mainly reflect a downward adjustment related to construction activities in connection with the Amursky AGPP Project and exchange adjustments on the portfolio and other minor adjustments.

Backlog at 31.12.2021	(In Euro thousands)	Backlog at 30.06.2022	Backlog at 30.06.2021	Change June 2022 vs June 2021	
					%
411,813	Italy	437,815	331,278	106,537	32.2%
1,152,184	Europe (EU)	1,322,428	617,273	705,155	114.2%
1,611,953	Europe (non-EU)	1,034,762	2,026,498	(991,736)	(48.9%)
3,456,261	Middle East	3,608,290	742,052	2,866,237	386.3%
64,713	The Americas	423,770	90,600	333,171	367.7%
1,695,908	Africa	1,520,695	2,185,906	(665,211)	(30.4%)
1,094,457	Asia	891,783	1,000,002	(108,219)	(10.8%)
872	Other	4,855	872	3,982	
9,488,162	**Total**	**9,244,397**	**6,994,481**	**2,249,916**	**32.2%**



The above tables highlight the percentage of the Backlog by region, which reflects the development of current activities, indicating that after the major acquisitions in 2021 the highest amount is concentrated in the Middle East (approx. 39%), with a simultaneous significant reduction of the concentration in non-EU Europe, essentially Russia, which accounts for approx. 11% of the consolidated value of the Backlog at June 30, 2022.

ORDER INTAKE BY BUSINESS UNIT AND REGION

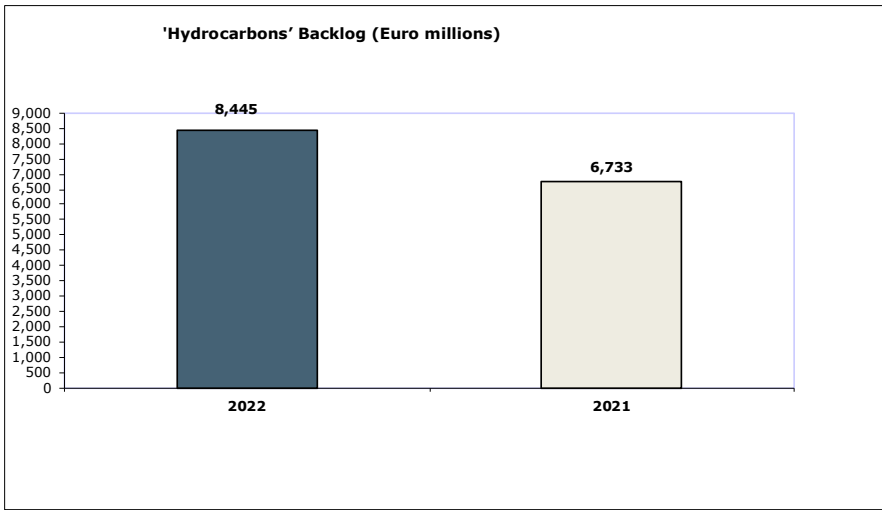
The table below outlines H1 2022 Group Order Intake broken down by Business Unit and Region and compared with the previous year:

(In Euro thousands)	H1 2022		H1 2021		Change 2022 vs 2021	
		% of total		% of total		
Order Intake by Business Unit:						
Hydrocarbons	595,991	54.9%	2,192,825	97.1%	(1,596,834)	(72.8%)
Green Energy	490,038	45.1%	64,821	2.9%	425,217	656.0%
Total	**1,086,029**	**100%**	**2,257,645**	**100%**	**(1,171,616)**	**(51.9%)**
Order Intake by Region:						
Italy	107,094	9.9%	57,675	2.6%	49,419	85.7%
Europe (EU)	265,981	24.5%	13,795	0.6%	252,186	1828.1%
Europe (non-EU)	16,119	1.5%	11,127	0.5%	4,992	44.9%
Middle East	90,820	8.4%	408,774	18.1%	(317,953)	(77.8%)
The Americas	376,481	34.7%	4,058	0.2%	372,423	9177.0%
Africa	165,522	15.2%	1,227,431	54.4%	(1,061,909)	(86.5%)
Asia	59,296	5.5%	534,785	23.7%	(475,489)	(88.9%)
Other	4,714	0.4%	0	0.0%	4,714	0
Total	**1,086,029**	**100%**	**2,257,645**	**100%**	**(1,171,616)**	**(51.9%)**

ANALYSIS OF THE 'HYDROCARBONS' BUSINESS UNIT BACKLOG

The Backlog at June 30, 2022 compared with the previous year is as follows:

(In Euro thousands)	Backlog at 30.06.2022	Backlog at 30.06.2021	Change June 2022 vs June 2021	
			Total	%
Hydrocarbons	8,444,783	6,732,913	1,711,870	25.4%



The "Hydrocarbons" Business Unit Backlog at June 30, 2022 was Euro 8,444.8 million, increasing by Euro 1,711.9 million compared to the same period of the previous year as a result of the significant acquisitions made in Q4 2021.

PRINCIPAL PROJECTS AWARDED:

COVESTRO (Belgium) - January 2022 - Tecnimont S.p.A was awarded an Engineering, Procurement and Construction (EPC) contract by Covestro for a new aniline plant in Antwerp, Belgium. Covestro is among the leading international companies for the production of high-performance polymers and the development of innovative and sustainable solutions for many everyday applications. The project seeks to boost aniline production capacity at Covestro's Antwerp plant. The project covers all prerequisites necessary to produce the final products, including raw materials, infrastructure, and product logistics. The value of the contract on a lump sum basis is approx. Euro 250 million. Mechanical completion is expected by 2024.

Petrorabigh (SAUDI ARABIA), On June 12, 2022, a contract was signed between KTA and RABIGH REFINING AND PETROCHEMICAL COMPANY for the execution of the Sulphur Recovery Unit (SRU2) tail gas treatment project. The tail gas treatment design of Sulphur Recovery Unit 2 (SRU2) adds scrubbers downstream of the tail gas thermal reactors in each of the existing identical SRU trains of each thermal reactor, upstream of the scrubber, a boiler (WHB) will be added to convert all sulphur-containing compounds to SO_2, thus recovering heat and reducing SO_2 emissions to the atmosphere through the stack. The Unit is licensed by Jacobs. FEED was developed by Wood. The unit includes a caustic wash unit (CSU) for each train and necessary modifications of existing SRU2 facilities and interconnections. The EPC LSTK contract also includes Commissioning, Start-Up and Performance Test activities. The contract becomes effective on June 12, 2022. The total program is 34 months (PAC). The contract price, on an LSTK basis, is approx. USD 59.3 million.

In addition to the contracts described above, in H1 2022, the Group's principal subsidiaries won new orders and change orders for licensing, engineering and procurement (EP) services, and engineering, procurement and construction (EPC) activities. The contracts - awarded by some of the leading international clients - were won principally in Europe, North Africa, the Middle East, Asia and North America. In particular, the subsidiary KT-Kinetics Technology, was awarded a contract extension related to an EPC project currently under execution at the Zohr gas field (Egypt), one of the Mediterranean's main hubs for natural gas production. With this contract, the Group confirms its leadership in the exploitation of natural gas, the only transition fuel capable of ensuring the progressive industrialization of the energy transition.

PROJECTS IN PROGRESS:

RUSSIAN PROJECTS FOCUS:

AMUR AGCC (Russia). In May 2020 it was announced that Tecnimont S.p.A., as the leader of a consortium with MT Russia LLC, Sinopec Engineering Inc. and Sinopec Engineering Group Co., Ltd Russian Branch, was awarded an EPSS (Engineering, Procurement and Site Services) contract by Amur GCC LLC, a subsidiary of PJSC Sibur Holding. The contract involves the petrochemical development of the Amur Gas Chemical Complex (AGCC) and the construction of a polyolefin (PP and PE) production plant capable of producing a total of 2.7 million tons per year. AGCC is the downstream expansion of the Amur gas treatment plant (AGPP) in the city of Svobodny (Amur region), in the far east of the Russian Federation, for which the Maire Tecnimont Group is Completing one of the AGPP packages. At the end of February 2022, the project had reached 73.3% completion, on schedule, confirming the positive progress maintained since work commenced. In strict compliance with the terms and obligations of the sanctions imposed by the European Community against the Russian Federation on February 25, 2022, as a consequence of the ongoing military invasion of Ukraine, all activities were suspended and on May 27 a suspension agreement was drawn up with the customer in compliance with the contract terms and pending an assessment of potential future developments.

KINGISEPP 2 (Russia). The EPC contract was signed with LLC Eurochem Northwest 2 on June 1, 2020, and the Notice to Proceed was received on September 1, 2020. The project calls for engineering, procurement and transport of equipment and materials, as well as the construction, start-up and performance testing, on a lump-sum turnkey basis, of a 3,000 MTPD ammonia plant and a 4,000 MTPD urea plant, plus related infrastructure, to be constructed in Kingisepp, Leningrad Oblast (Russia). Following the Russia-Ukraine crisis, and the ensuing sanctions imposed on Russian entities and persons since the end of February, project progress gradually slowed down to a de facto halt. In particular, final shipments to Russia of offshore materials have been suspended since the beginning of March, specifically long lead and critical items, as well as proprietary equipment under license awaiting final delivery by suppliers. Procurement and construction activities continued onshore (Russia), but slowed down considerably. Although there were ongoing negotiations with the Client and analyses so as to draw up possible scenarios for a continuation of the project in accordance with the current sanctions framework, and despite the aforementioned procurement difficulties, the Group deemed it appropriate during May to notify the Client of the Suspension of the two Offshore and Onshore Contracts. At the time of the suspension, Engineering activities have reached more than 99% completion. The purchase of materials is 91% complete. Orders for the materials required to complete material take off piping and electro-instrumentation, and the final orders to be made for structural support elements, chemicals, catalysts and laboratory equipment, were suspended and have not been completed. Manufacturing activities progressed to 88% completion but the shipment of exported materials has been de facto suspended since March. Deliveries of locally supplied materials are ongoing at a reduced rate. Construction began in late 2020 and is 28% complete. At its time of suspension, the project was 68% complete overall. The mechanical completion of the works, originally scheduled for May 2023, and the performance tests originally planned for August 2023, followed by a 24-month warranty period, are currently suspended and are due to be redefined pending developments to the current geopolitical situation.

VOLGAFERT (Russia). This is an EPC contract for the construction of a Granulated urea plant at the Kuibyshevazot industrial complex (in Togliatti, in the region of Samara, Russia). The client is Volgafert LLC, a Special Purpose Company owned by Kuibyshevazot, a leader in the production of fertilizers and caprolactam, with a minority stake held by METDEV1 S.r.l., a Maire Tecnimont Group company, in turn 49% owned by Simest S.p.A. (a company of the CDP Group, which specializes in supporting overseas investments by Italian Companies). The scope of the project includes the provision of engineering services, equipment and materials and construction until inspection, start-up and the performance tests, for a granulated urea facility with a capacity of 540,000 tons a year. Home office activities are 100% complete, with manufacturing and delivery at 100%, while construction and pre-commissioning are 97.0% complete. The total advancement of the project is 98.0%. Project completion is scheduled for the fourth quarter of 2022. The crisis in Ukraine and international sanctions have had little impact on the project.

JSC Gazprom Neft – OMSK (Russia) February 2018, Tecnimont S.p.A. and its subsidiary MT Russia LLC (previously Tecnimont Russia LLC) were awarded by JSC Gazprom Neft – Omsk Refinery an EPCm (Engineering, Procurement, and Construction management) contract for the execution of the "Delayed Coking Unit" (DCU) project at the Omsk Refinery in the Russian Federation. The contract covers Engineering and Procurement on a Lump Sum basis and Construction Management services on a reimbursable basis. On May 27, 2022, sanctions imposed by the EU on specific entities in Russia, including the project client, came into effect. As of that date – at which point project reporting was interrupted – activities related to the EP contract are substantially complete (99.95%), except for issue of the As Built documentation and delivery of the remaining bulk material inventories related to commissioning. Construction (which is outside of Tecnimont's scope of work) was 98.75% complete and the Mechanical Completion Milestone was formalized on April 28, 2022. Following the effective date of the sanctions, Tecnimont issued a letter of termination for its portion of the offshore contract, and MT Russia will complete the remaining activities. The plant is now operational, at reduced capacity, pending the planned test phase downstream of the RFSU (scheduled for July 31, 2022).

AMUR (Russia) Tecnimont S.p.A., as majority leader of the consortium including MT Russia LLC (previously Tecnimont Russia LLC), the Chinese company Sinopec Engineering Group (SEG) and its subsidiary Sinopec Ningbo Engineering Corp., signed in June 2017 a contract with JSC NIPIgaspererabotka (NIPIGas), a General Contractor of Gazprompererabotka Blagoveshchensk LLC, part of the Gazprom Group. AGPP Amur will be one of the largest gas treatment plants in the world, with a capacity of 42 billion cubic meters of natural gas per year. The contract covers the execution of Amursky Plant Package No. 3 (AGPP), and relates to plant utilities and infrastructure, whose process units are supplied by other contractors and assembled directly by the general contractor. The scope of the work assigned to Tecnimont S.p.A. and MT Russia includes engineering, procurement, construction, and commissioning activities for the completion of utilities, offsites, and infrastructure. At the end of 2020, an agreement was signed with JSC NIPIgazperabotka establishing an additional sum in order to continue works and mitigate the impact of the COVID-19 pandemic. This additional sum was set at approx. Euro 500 million. The agreement between the parties came into effect in early 2022, under which the customer assumes the direct role of operational manager of the construction phase; Tecnimont and MT Russia continue to play a role as passive agent and will provide technical support for a fee. Engineering activities are complete, as are materials procurement activities. Construction activities are 86.9% complete. The total advancement of the project is 92%. The commissioning activities at the plant assigned to Tecnimont and MT Russia are in progress. Project completion is scheduled for the end of 2023. Given the advanced state of materials delivery, it is considered that the international sanctions will have a limited impact on the completion of the project, which may however be slightly delayed.

KOS – (Russia) – August 2021 - Tecnimont Planung & Industrieanlagenbau and MT Russia LLC were awarded an EP (Engineering and Procurement) contract from the client Kazanorgsintez PJSC (KOS) for the execution of a low-density polyethylene (LDPE)/ethylene vinyl acetate (EVA) plant, within the KOS complex, in Kazan, Tatarstan (Russian Federation). The contract includes the provision of home office services (engineering, procurement, and management), the supply and transportation of materials, and vendor support on site. The project duration for engineering and procurement stipulated in the contract is 35 months. The project is currently on hold due to the current geopolitical situation. At the suspension date, home office activities had progressed to 14.8%, manufacturing to 0%, and overall project progress to 3.5%.

LUKOIL – Nizhegorodnefteorgsintez (Russia) October 2017 KT – Kinetics Technology S.p.A received two orders from OOO LUKOIL NIZHEGORODNEFTEORGSINTEZ. The first for the Detailed Engineering of the HDT and HPU units including Hazop, Sil, 3D Model, supply of Long Lead Items and transport and customs clearance. The second for the engineering and supply of Long Lead Items (LLI), on a lump sum basis, for two Sulphur Recovery and HC Gas Fractionation units. The scope of works involved the Detailed Engineering of the SRU and GFU units including Hazop, Sil, 3D Model, supply of Long Lead Items (transport and customs clearance included). Both projects are under execution at the Kstovo refinery in Russia. As a result of the geopolitical situation arising from the Russian-Ukrainian conflict and the sanctions imposed on Russia by the EU and US, on May 27, 2022, KT and LUKOIL reached a "Termination for Convenience" agreement to the full satisfaction of all stakeholders involved on the project. At June 30, 2022, we note that all activities with the customer have been terminated per the agreement between the parties. Only the termination of some orders associated with the presence of vendor specialists on site remains, expected by the end of the year.

OTHER PROJECTS:

IOCL - KOYALI DUMAD (India) In December 2020, Tecnimont S.p.A., through its Indian subsidiary Tecnimont Private Limited, was awarded a lump-sum Engineering, Procurement, Construction and Commissioning (EPCC) contract by Indian Oil Corporation Limited (IOCL) for the construction of new units to produce acrylic acid and butyl acrylate, petrochemical derivatives needed to produce high-value products for the chemicals market. The units are being built in Dumad, near Vadodara, in the state of Gujarat, India. The design and purchase of materials is substantially complete, while the above-ground civil works are being completed at the construction site, and mechanical aspects, including installation of pipes and fixtures, are ongoing. The Mechanical Completion period for the project is 26 months.

SOCAR - FCC Gasoline Hydrotreatment (Azerbaijan) in February 2021 Tecnimont S.p.A. and KT-Kinetics Technology S.p.A. were awarded an EPC (Engineering, Procurement, Construction & Commissioning, Start-up) contract to be carried out in Baku, Azerbaijan, by the client SOCAR (State Oil Company of Azerbaijan Republic) Heydar Aliyev Baku Oil Refinery. The GHT-PRIME G "Gasoline Hydrotreater Unit" plant, while a catalytic process, makes it possible to achieve a Sulphide content of less than 15ppm in gasoline. Home Office, Manufacturing and Delivery, Construction & Pre-commissioning and Commissioning have reached the following stages of completion: 88.7%, 51.8%, 5.3%,0%. The project is 36.4% complete overall. The completion of the project (Provisional Acceptance Certificate - PAC) is scheduled for October 15, 2023.

SOCAR - Merox, ATU (Azerbaijan) in February 2021 Tecnimont S.p.A. and KT-Kinetics Technology S.p.A. were awarded an EPC (Engineering, Procurement, Construction & Commissioning, Start-up) contract to be carried out in Baku, Azerbaijan, by the client SOCAR (State Oil Company of Azerbaijan Republic) Heydar Aliyev Baku Oil Refinery. The MEROX plant produces LPG to specification for sale, while the ATU unit is used to regenerate amine used in the other plants at the refinery. Home Office, Manufacturing and Delivery, Construction & Pre-commissioning and Commissioning have reached the following stages of completion: 91.3%, 58.1%, 13.9%,0%. The project is 44.5% complete overall. The completion of the project (Provisional Acceptance Certificate - PAC) is scheduled for Q1 2023.

REF PORT HARCOURT - NIGERIA - April 2021 - Tecnimont S.p.A. was awarded a contract for the execution of refurbishment works on the Port Harcourt Refinery Company Limited refining complex, located at Port Harcourt, in Rivers State, Nigeria. The client, Port Harcourt Refinery Company Limited, is a subsidiary of the Nigerian National Petroleum Company (NNPC), the national oil company. The project involves the engineering, procurement and construction (EPC) for the full refurbishment of the Port Harcourt refining complex in order to recover production capacity to at least 90%. The complex comprises two refineries with an overall capacity of approx. 210,000 bpd (barrels per day). Engineering is 51.9% complete, with material procurement at 30.9%, while construction is 12.3% complete. The project is 24.9% complete overall. The project will be carried out in several phases and will be completed 44 months after the award date (December 5, 2024).

AGIC - (SAUDI ARABIA) in April 2021, Tecnimont S.p.A. and Tecnimont Arabia Limited were awarded by Advanced Global Investment Company (AGIC) a PDH-PP Complex Integrated project for the construction of two propylene units on an Engineering Procurement and Construction Lump Sum Turn-Key basis. The project covers complete engineering services, out of kingdom equipment and material supply (to be carried out by Tecnimont) and the in kingdom supply of materials, installation and construction up to start-up and guarantee test run activities (carried out by Tecnimont Arabia Limited). The two polypropylene units will be located at the integrated PDH-PP (propane dehydrogenation - polypropylene) complex in Jubail Industrial City II (Saudi Arabia). Engineering, material procurement, and construction activities are progressing substantially in line with the project schedule, with some difficulties in the manufacturing and material delivery related to the international situation. Project completion is scheduled for Q2 2024.

Paraxylene (PX) plant, client: IOCL - (India) in April 2021, the consortium comprising Tecnimont S.p.A. and Tecnimont Private Limited was awarded a Lump Sum EPCC (Engineering, Procurement, Construction and Commissioning) contract by Indian Oil Corporation Limited (IOCL) for the construction of a Paraxylene (PX) plant and the relative infrastructure. The plant will be located in Paradip, in the State of Odisha, in Eastern India. The project includes engineering activities, the provision of equipment and materials and construction, commissioning until the start-up of the plant and the performance tests. The plant is about to perform the 90% 3D model review, has completed the purchase of Long Lead Items, and is in the process of finalizing material purchases. Construction has substantially completed on the more than 10,000 piles required, foundation activities are underway and piping prefabrication has begun. Mechanical completion is scheduled for 2024.

IOCL BARAUNI - (India) in July 2021 the consortium comprising Tecnimont S.p.A. and Tecnimont Private Limited was awarded a Lump Sum EPCC (Engineering, Procurement, Construction and Commissioning) contract by Indian Oil Corporation Limited (IOCL) for the construction of a new polypropylene plant and the related product logistics section. The plant shall be located in Barauni, in the state of Bihar, in north-eastern India. The project includes engineering activities, the provision of equipment and materials, construction and plant testing, until the performance tests. Engineering activities are at 61.5% completion, procurement activities at 64.2% completion while construction activities are at 2.6%. The project is 18.7% complete overall. Mechanical completion is scheduled for 30 months from the award date.

REPSOL ALBA PROJECT (Portugal) In July 2021, Tecnimont S.p.A. signed an EPC contract with REPSOL Polímeros U.L for the construction of a new Polypropylene (PP) and Polyethylene (PE) plant in Sines, 160 km south of Lisbon, Portugal. The scope of works concerns the execution of engineering, the supply of all equipment and materials and the construction works. Home Office Services (Detailed Engineering-Procurement services - Subcontracting services) work is 44.11% complete, manufacturing and materials delivery are 0.88% complete, while construction are scheduled to begin in March 2023. The project is 4.55% complete overall. Project completion is scheduled for within 44 months of the agreed effective date of July 26, 2021, which sets the Mechanical Completion Certificate milestone at March 26, 2025.

BOROUGE 4 - (United Arab Emirates) in December 2021 Tecnimont S.p.A. signed three EPC contracts with Abu Dhabi Polymers Company (Borouge) relating to the fourth expansion phase (Borouge 4) of the Ruwais polyolefins complex, located 240 km west of Abu Dhabi City (Abu Dhabi, United Arab Emirates). The contracts encompass the execution of three packages of the Borouge 4 project: (1) for the polyolefin units, which includes two polyethylene units with a capacity of 700 thousand tons per year each, and a 1-hexene unit; (2) for a cross-linkable polyethylene unit; and (3) for all utilities and offsites for the entire Borouge 4 project. The scope of work includes all engineering services, supply of equipment and materials, construction activities, testing and start-up assistance. Engineering is 14.3% complete, with material procurement at 6.7%, while construction is currently in the start-up phase. The total advancement of the project is 1.8%. The completion date is scheduled for 2025.

ANWIL (Poland) acquired in June 2019 by the client ANWIL. The scope of contractual works, on a Lump Sum Turn Key basis, includes Engineering, Procurement, Construction, Precommissioning, Commissioning and Start Up for the building of a new granulation plant at the industrial complex located in Wloclawek in Poland. Engineering and Home Office Services activities are 100% complete, with procurement 99.9% complete, while construction is 75.3% complete. The project is 90.0% complete overall. The plant is scheduled for completion (take over) in February 2023.

KALLO (Belgium) acquired in March 2019 by the client BOREALIS. The scope of project works includes the supply of Project Management Services, Detail Engineering, Procurement, Construction Management, Pre-commissioning and assistance for the Commissioning and Start-Up activities for a new propane dehydrogenation (PDH) plant to be located at the existing Borealis production site in Kallo, Belgium. Engineering activities are complete, with Procurement Services activities at 99.9%, while construction is 50.5% complete. The project is 78.4% complete overall. Project completion dates were revised jointly with BOREALIS taking into consideration the effects of COVID-19 and delays accumulated by Vendors and Contractors on site. The mechanical completion of works is set for May 2023, with the plant start-up in September 2023 and issue of the Final Acceptance Certificate within 33 months from March 2023.

SOCAR HAOR (Azerbaijan), in February 2018, Tecnimont S.p.A. and KT–Kinetics Technology S.p.A. were awarded by the client SOCAR (State Oil Company of Azerbaijan Republic) Heydar Aliyev Baku Oil Refinery, an EPC (Engineering, Procurement, Construction & Commissioning, Start-up) Lump Sum contract concerning a significant portion of the works for the modernization and reconstruction of the Heydar Aliyev refinery in Baku (Azerbaijan). Home Office, Manufacturing and Delivery, Construction & Pre-commissioning, and Commissioning activities have reached the following stages of progress: 99.9%; 99.9%; 95.5%; 49.8%. The project is 98.2% complete overall. The Provisional Acceptance Certificate (PAC) is expected by December 31, 2022, in accordance with the Settlement and Amendment Deed signed on December 11, 2020.

JGSPC – **(Philippines)**, in March 2018, Tecnimont S.p.A. and its subsidiary Tecnimont Philippines Inc. were awarded, as part of a joint venture with JGC Philippines (Tecnimont Philippines 65% - JGC Philippines 35%), a Lump Sum EPC contract by JG Summit Petrochemical Corporation (JGSPC). The project involves the construction of a new high-density polyethylene unit (HDPE) and the extension of a polypropylene (PP) unit. The units will be located 120 km from Manila, in Batangas City (Philippines). Engineering, procurement, and construction activities are 100% complete. "Ready for Commissioning" was sent to the client for approval at the end of June 2022. The site is currently focused on closing the remaining punch list items.

BOROUGE PP5 (United Arab Emirates), acquired in July 2018 from the client Abu Dhabi Polymer Company (Borouge). The scope of the project consists of EPCC (engineering, procurement, construction and commissioning) activities for a new polypropylene unit (PP5 project) in Ruwais (Abu Dhabi), United Arab Emirates. The activities are complete and the plant has been producing since April 2022. Tecnimont is still on site to provide assistance to the Client until performance testing.

HMEL (India), acquired in August 2018 in a consortium between Tecnimont S.p.A. and its Indian affiliate Tecnimont Private Limited, from the client HMEL, a JV between HPCL (Hindustan Petroleum Corporation Limited) and Mittal Energy Investment Pte Ltd. The contracts in question are two EPCC (engineering, procurement, construction and commissioning) contracts for the construction of a new high-density polyethylene (HDPE) unit and a new polypropylene (PP) unit. The units are installed in Bathinda, northern India. Both have achieved mechanical completion certification. For the HDPE plant, engineering activities, home-office services for materials procurement and construction activities are complete. The project is 98% complete and ready for final commissioning. Due to delays by the Client in providing utilities and feedstock, the Commissioning phase and subsequent start-up are scheduled for H2 2022. For the PP plant all activities, including Commissioning, are complete. As a result of delays by the Client in making utilities and feedstock available, the Performance Guarantee Test Run is scheduled for late 2022. A mechanical warranty period of 12 months will follow.

ZCINA – SONATRACH (Algeria), acquired in November 2018 from the client Sonatrach, involves the construction of a fourth LPG production train with a capacity of 8 MMS m^3/day. The fourth train will be located within an existing facility in the Hassi Messaoud area, approximately 900 km to the south of Algiers. The project was acquired on a lump-sum basis and includes engineering services, material procurement, construction and commissioning. Engineering was completed in May 2021, procurement in October 2021 and material transport in December 2021. Construction is still underway and is 96.8% complete. Specifically, site activities are ongoing, with construction progress at 94.7%. Pre-commissioning and commissioning activities are well underway with progress at 47.5%. The new electrical substation is operational. The Provisional Acceptance Certificate (PAC) is expected to be awarded by August 2022.

EXXON MOBIL - BAYTOWN (USA), acquired in January 2018 by Tecnimont US in a consortium with the US construction partner Performance Contractors Inc. The contract, on a reimbursable basis, was awarded by Exxon Mobil. The project involves the construction of two units (an SPU - Solution Polymer Unit and an LAU - Liquid Alpha-olefin Unit) in Baytown (Houston, TX, USA). In April 2019, the project, which began as a FEED contract, was converted into an EPC (engineering, procurement and construction) contract in which Tecnimont USA is responsible for the EP component only. In mid-2020, Exxon announced the temporary, gradual slowdown of construction before suspending all activities at the beginning of 2021, placing them in a condition known as "safe parking" and permitting only essential activities deemed necessary to protect completed works. As for EP, engineering was essentially complete in Q3 2020, while procurement and post-order activities, including delivery of previously procured materials and equipment, were substantially completed in Q4 2021. Also in Q4 2021, the project finally restarted at full capacity, including placing new orders and resuming those that were previously suspended. Construction activities are scheduled to be completed by mid-2023.

HDPE MALAYSIA – PETRONAS (Malaysia) in November 2016 Tecnimont was awarded as part of a joint venture with China Huan Qiu Contracting & Engineering Corporation L.td. (HQC) an EPCC Lump Sum Turn Key project for the construction of a high density polypropylene unit for the RAPID (Refinery and Petrochemical Integrated Development) complex by PRPC Polymers Sdn Bhd (PRPC Polymers) - ("PETRONAS") Group. The HDPE unit, based on the Hostalen Advance Cascade Process (HACP) technology of Lyondel Basell, will have a capacity of 400 tons/year and will be constructed at the RAPID complex, located in Pengerang, South-Eastern Johor, Malaysia. The project includes engineering services, the provision of equipment and materials and construction until the start-up of the plant and the performance tests. EPCC activities were concluded with the formal acquisition of the Ready for Start-Up (RFSU) certification in December 2020. Because the Client has not made the feedstock available, the plant is currently in storage, and the start-up and performance-demonstration phases to obtain the Provisional Acceptance Certificate (PAC) for the plant are expected to be completed in the fourth quarter of 2022, assuming that the client provides the feedstock for start-up by the end of July 2022. Provisional acceptance of the facility (PAC) will be followed by a warranty period that will expire at the end of December 2022, after which the final acceptance certificate (FAC) will be issued.

PP MALAYSIA – PETRONAS (Malaysia), in November 2015, PRPC Polymers Sdn Bhd (PRPC Polymers) - ("PETRONAS") Group - awarded the Tecnimont Group as part of a joint venture with China HuanQiu Contracting & Engineering Corporation (HQC) an EPCC lump-sum, turnkey project for the construction of two polypropylene units for the RAPID (Refinery and Petrochemical Integrated Development) complex. The two units will be constructed at the RAPID complex, located in Pen Gerang in South-East Johor, Malaysia. The project includes engineering services, the provision of equipment and materials and construction until the start-up of the plant and the performance tests. EPCC activities were concluded with the formal acquisition of the Ready for Start Up (RFSU) certification for the two units (March '19 for the first and June '19 for the second). Due to the client's lack of feedstocks for extended periods, the start-up and performance demonstration phase is being protracted beyond all expectations: to date, all three performance test runs (PTRs) for the first unit have been completed with fully successful results, and both units are currently in storage. The testing needed in order to obtain the Provisional Acceptance Certificate (PAC) for the plant is expected to be completed in the fourth quarter of 2022, assuming that the client provides the feedstock by the end of July 2022. Provisional acceptance of the facility (PAC) will be followed by a warranty period that will expire at the end of December 2022, after which the final acceptance certificate (FAC) will be issued.

ADGAS (United Arab Emirates) On February 3, 2015, Tecnimont S.p.A., in consortium with the company Archirodon, received from the Client ABU DHABI GAS LIQUEFACTION COMPANY LTD (ADGAS) the "Letter of Award", followed on March 12, 2015 by the signing of the Signature Agreement, for construction of the Package 1 IGD Expansion Project in Abu DhabiDasIsland, United Arab Emirates. The project involves EPC operations until the Performance Tests for the expansion of the existing plant on the island. Tecnimont's role principally centers on expansion of the gas drying plant with the installation of an additional unit and related structures, while Archirodon will be involved in the preparation of the site with backfill and civil works and sea works along the western coast of Das Island for the above-stated expansion, including further preparation works upon the site with backfill for the IGD-E2 package (upcoming plant expansion project). The overall advancement of the project is 100%. The consortium Partner Archirodon has completed its works. Once the PAC had been issued and the end of the warranty period had been reached, the points raised during the warranty period were resolved with the exception of one point relating to painting, which is being negotiated with the client, together with the closure of the contract. Negotiations are in their final stages.

Punta Catalina (Santo Domingo) In November 2013 Tecnimont S.p.A. - in consortium with Construtora Norberto Odebrecht S.A. and Ingenieria Estrella S.R.L. - was awarded the construction of a strategically important industrial complex for the country's development (a coal fired thermal power plant, an offshore terminal and other related structures). The client is CDEEE, the Dominican Republic national electricity company. The project involves the construction of two coal fired 360 MW plant in Punta Catalina, Dominican Republic. The EPC contract was signed in April 2014, with effective date set retroactively as February 7, 2014. Tecnimont will undertake all engineering works (except for the offshore marine and transmission line works), the procurement of the power island equipment and commissioning and delivery of the plant with the relative acceptance tests. The start-up of the first unit, with synchronization with the national electrical grid of the Dominican Republic, was achieved on February 27, 2019. The start-up of the second unit took place on September 29, 2019. The PAC for the first unit was received on October 4, 2019, while the PAC for the second unit was received on April 24, 2020. Simultaneously to the PAC for the second unit, the delivery process for the Punta Catalina power plant to the Client was completed, which from this date assumed full responsibility for the operation and maintenance and the relative care and custody of the plant. On October 4, 2020, following the 12-month warranty period of the first unit, the consortium notified the client of having met the conditions for issuing the Final Acceptance Certificate (FAC). The 12-month warranty period for the second unit ended on April 24, 2021, and the Consortium submitted a request for the second and final FAC. Negotiations with the client to definitively end the project are ongoing.

KIMA (Egypt) The Lump Sum Turn Key contract was acquired on October 30, 2011 from Egyptian Chemical & Fertilizers Industries – KIMA, an Egyptian chemical sector group. The contract involves the construction of a new fertilizer complex for the production of ammonium with a capacity of 1,200 tons per day, and of Urea with a production capacity of 1,575 tons per day and relative services. The plant is installed within the existing industrial district in the Assuan region (Northern Egypt). Due to the current political/social situation in Egypt, client operations have slowed significantly for the sourcing of funding for the initiative. The situation was successfully resolved at the end of 2015 with the finalization of credit lines by the client and an increase in Tecnimont's contractual value. In January 2016, recommencement of the project was declared. Construction concluded in 2019 and commissioning was underway in 2020. The plant performance test was successfully completed on March 22, 2020, and the PAC was signed on April 26, 2020. On that

same date, the 12-month warranty period began, after which the Final Acceptance Certificate (FAC) will be issued. In September 2020, the CO2 compressor (20-K102) was tripped, after which the plant gradually shut down. A specialized third-party company investigated the root cause, which was identified and attributed to a vendor, in light of which negotiations are ongoing with the client. These have led to a general consensus regarding the contents of the Settlement Agreement for the definitive completion of the contract and the insurance process. In November 2021, KIMA issued the plant's Certificate of Final Acceptance, defining a list of outstanding points for which the project has committed to closure.

LDPE NOVY URENGOY - acquired in May 2010 from the Operator C.S. Construction Solution (UK) Limited with End Client Novy Urengoy GCC (Gas and Chemical Complex). The contract concerns the provision of materials and assistance by TCM personnel. 27 orders were issued. The contract is currently suspended and instructions from the client are awaited for the re-uptake and continuance of the works.

LOTOS OIL - HYDROCRACKED BASED OIL Project (HBO) (Poland) Lotos Oil Sp. z o.o. awarded KT - Kinetics Technology S.p.A. a Lump Sum Turn Key EPCC contract for engineering services, procurement of materials, construction, pre-commissioning and commissioning (up to RFSU) for the creation of an Isodewaxing and Isofinishing unit (licensed by Chevron Lummus Global) for the production of Group II and III oils, with related storage areas and interconnection at the Gdansk Refinery. A Limited Notice to Proceed was signed on September 28, 2021, covering a maximum of the first six months of operations with a contractual value of Euro 15.5 million. The contract became effective on October 18, 2021. The total value of the contract is Euro 213.45 million. The facility is due to reach Mechanical Completion in month 34 (August 17, 2024), ready for start-up status 36 months after the effective date (October 17, 2024), while the Provisional Acceptance Certificate should be issued 40 months after the effective date (February 17, 2025). The Final Acceptance Certificate is due in month 64 (February 17, 2030). The scope of work includes detailed engineering, procurement and delivery of all materials, all construction activities up to the mechanical completion of the plant, supply of spare parts for the commissioning and start-up of the plant, pre-commissioning, commissioning, assistance during start-up (on a reimbursable basis), provision of as-built documentation and of operation and maintenance manuals. At the end of June 2022, engineering activities were 43.6% complete. The hazop for the process unit, intermediate storage tanks, flares and interconnecting is complete. The building permit package for the process area and intermediate storage tank has been sent to the client. The priority tie-ins that were to be carried out during the March-April '22 refinery turnaround were performed by Lotos based on the design and materials provided by KT. A 60% 3D model review, the issuance of the 2nd MTO Piping and the hazop of the product storage tank are scheduled for the end of July. At the end of June 2022, procurement activities were 10.5% complete. POs for main equipment have been issued and POs for line instrumentation and remaining equipment (dosing packages, agitators, loading arms, storage tanks) are also being issued. The Russia-Ukraine conflict and consequent restrictive measures applied by the EU are affecting procurement activities, causing delays due to the need to mitigate these impacts as far as possible. As regards the new geopolitical situation and market conditions, an interim claim was submitted to Lotos on May 13 and is updated/revised monthly. At the end of June 2022, construction activities are not yet in progress as demolition activities have only recently begun. However, contracts for soil investigation, demolition and piles have been placed. Soil investigations have been carried out in all areas. The warehouse provider has been chosen.

BELAYIM PETROLEUM COMPANY (PETROBEL) ZOHR - SUPPLY OF MEG REGENERATION UNIT (MRU) PACKAGES (Egypt) KT - PETROBEL awarded Kinetics Technology S.p.A. a contract, to be executed on an Lump Sum Turn Key basis, for two MRU Packages (licensed by Axens) consisting of two identical Mono-Ethanol Glycol (MEG) regeneration units, on a modularized basis, and a common Chemical Injection Unit for the first Accelerated Start-Up (ASU) phase at the Port Said refinery in Egypt. The contract became effective on September 9, 2021. The value of the contract is Euro 55.8 million. All modules should be delivered at month 16 (December 20, 2022), while the PAC issue date is expected at month 30 from the effective date (February 8, 2024). The Final Acceptance Certificate is expected at month 54 (February 8, 2026). The scope of work includes detailed engineering, procurement and delivery of all materials, module assembly, including pre-commissioning and delivery to the yard in Egypt, supply of spare parts for commissioning and start-up, supply of capital spares, and provision of operation and maintenance manuals. The contract option for the second "Ramp UP" (RUP) phase of the project was issued on March 24, 2022. The three MRU trains relating to the optional scope are to be delivered at months 20, 21 and 23 (i.e. June 08, 2023). The PAC release date is not contractually stipulated; the estimated date falls in month 34 from the Effective Date (i.e. February 08, 2024). The Final Acceptance Certificate is expected at month 58 (June 8, 2026). For the ASU phase, engineering activities are 91% complete at the end of June 2022, while procurement activities are 46% complete. In-Yard activities have begun and are 3% complete. Overall

progress is 41.83%. Engineering activities have begun for the RUP phase, as has the purchasing campaign with the placement of the first orders for “itemised" materials.

TOTAL RAFFINAGE CHEMIE – HORIZON Project – ISBL Package (France). On March 30, 2020, KT - Kinetics Technology S.p.A. acquired the contract for the EPCC lump sum basis supply of the following units: Vacuum Gasoil Hydro-Treatment Unit (licensed by Axens), Sour Water Stripper, Utilities/Auxiliaries, Technical Buildings, at the Donges refinery in France. The effective date is preceded by an Early Works phase lasting 3 months. The contract value is Euro 179.168 million, plus Euro 1.5 million from the early works phase and the sum of Euro 3.159 million for the currently approved change orders. The main contractual dates are the following: all systems commissioned within 36 months of the ED, completion of all works within 38 months of the ED and PAC at the latest 12 months from the completion certificate. The scope of the work involves: detailed engineering; procurement and delivery of all materials, including compressors already negotiated by the client; all construction activities (total site preparation up to RFSU; supply of spare parts for putting into service and start-up of the plant; commissioning; assistance during start-up (on a refundable basis); supply of as-built documentation; supply of maintenance and operating manuals; training of plant operating personnel. Engineering was 97.7% complete by the end of June 2022, procurement and construction were 89.6% and 23.5% complete respectively, while overall progress is at 63.5%. Procurement of materials is nearly complete, barring minor revisions of orders for bulk materials as a result of the latest MTOs issued. TCF and pile activities are complete, and the erection of metal structures is almost finished, civil works related to the underground installation and the erection of equipment and shop prefabrication of piping are ongoing. The electro-instrumental contract will be finalized shortly.

ICA FLUOR DANIEL – NO. 3 DCU FURNACES FOR DOS BOCAS REFINERY (Mexico). On November 20, 2020, KT - Kinetics Technology S.p.A. received the contract for the EP portion of 3 delayed coker furnaces (BA-31001/02/03) designed by Bechtel, including APH, Burner Piping and on- and off-skid instrumentation. The special feature of the project is the supply of the Radiants in pre-assembled modules, with Carpentry, Refractories and Coils already assembled to be installed at the Dos Bocas Refinery in Mexico. This contract was preceded by early engineering works, and the contract price is Euro 53.9 million. Contract delivery is CIF Dos Bocas within 17 months of the effective date. Engineering and procurement work is nearing completion, with progress at the end of June 2022 standing at 99.9% and 98.5%, respectively. Overall project progress at the end of June 2022 was 99.9%.

INA-INDUSTRIJA NAFTE - RIJEKA REFINERY UPGRADE PROJECT (RRUP) (Croatia) On January 4, 2020, KT – Kinetics Technology S.p.A. was awarded an EPC contract on a lump sum turnkey basis by INA-Industrija Nafte, d.d. (INA) for a new delayed-coking facility at the refinery in Rijeka, Croatia, as part of a project to modernize the refinery. The contract provides for the supply of the following units on an LSTK basis: 1. A first batch, defined as Greenfield Work: Delayer Coker Unit (Unit 384 - DCU), Amine Regeneration Unit (Unit 387 - ARU), Sour water stripper Unit (Unit 388 - SWS) and Coke Port with Handling & Storage System; 2. A second lot, defined as Brownfield Work: DCU area preparation, including ground movement and relocation; Sulphur Recovery Unit 2nd Train (Unit 379 - SRU); Hydrocracker Unit Revamping (Unit 376 - HCU); DCU Outside Battery Limit (OSBL). The scope of the work involves: Detailed engineering; Procurement and delivery of all materials; Inspection; All construction activities including site preparation (removal of existing underground and above ground material, geotechnical analysis and topographic survey); All construction activities up to the Ready for Start up phase; Supply of spare parts for putting into service and start-up of the plant; Reaching "Ready for start-up" status; Assistance during the plant start-up phase (on a reimbursable basis); Supply of documentation as built; Supply of maintenance and operating manuals; Training of plant operating personnel. The contract value is Euro 449.9 million, plus the currently approved change orders. The MC and RFSU are contractually defined as 38 and 41 months respectively from the contract’s entry into force. At June 30, 2022, engineering and procurement activities were 97.7% and 88.0% complete respectively, and construction progress stands at 33.0%. Overall progress for the project is 56.4%.

MIDOR REFINERY EXPANSION (Egypt) KT–Kinetics Technology S.p.A. was awarded by Technip Italy, an EP works project for the expansion of the Middle East Oil Refinery (MIDOR), in Alexandria, Egypt. The expansion is aimed at increasing the refinery’s capacity from 100,000 to 160,000 BPSD, together with product quality (Euro 5). KT has been identified as a subcontractor for some units of this project (lump-sum EPC awarded to Technip Italy for a value of USD 1.7 billion). KT's share amounts to Euro 67 million, to which Change Orders, Variation Requests and credit notes should be added. The terms of delivery are within 22 months of the Effective Date, whereas the term of the entire contract (Expanded Plant) is 42 months from February

21, 2019, to be considered the Effective Date of the Supply Contract between MIDOR and TPI. Overall progress at June 30, 2022 is almost 100%. As required under the contract, KT is present on site to provide assistance to the construction contractor for local Engineering, Procurement, Erection, Pre-Commissioning, Mechanical Completion and Ready for Commissioning, Commissioning, Start-Up, Initial Operation and Performance Test, up to Provisional Acceptance of the plant.

FCC REVAMPING – LUKOIL- BURGAS (Bulgaria), KT– KT – Kinetics Technology S.p.A. has received an order from LUKOIL NEFTOHIM BURGAS for the supply of revamping of the FCC unit licensed from UOP on an LSTK (EP) basis. The project has particular commercial significance as a fundamental step to obtaining a competitive advantage in the award of the revamping of the polypropylene plant at that same petrochemical complex. The scope of the work involves: Engineering, consisting in process design on the FCC unit and detailed engineering design; Supply of equipment and bulk materials; Construction, consisting in the dismantling of process equipment to be replaced; and Installation and connection of the new equipment and addition of the necessary equipment. The initial contract value is Euro 41 million, plus the currently approved change orders. Overall progress for the project at the end of June 2022 was 100%. Some COs are under discussion for additional purposes. Due to U.S. sanctions imposed on LUKOIL related to the war in Ukraine, the performance test has been rescheduled and will be carried out by the first week of August 2022.

LUANDA REFINERY GASOLINE (Angola), KT–Kinetics Technology S.p.A. and Eni Angola Exploration B.V. signed a contract for an LSTK (EPC) project to modernize the refinery in Angola. The units governed by the contract are: New Naphtha Hydrotreating (NHDT) unit; New Naphtha Splitter; and New Platforming Unit. The contractor's full scope of work primarily includes: (Basic Design; detail engineering; procurement and delivery of all process equipment and bulk materials; supply of first-filling of chemicals; supply of first-filling of catalysts for the NHDT unit; all construction activities up to mechanical completion of the facility; and pre-commissioning). The initial contract value is approximately USD 211.5 million, to which approved Change Orders and a seven-month extension of time on the MC, RFSU and PAC dates must be added, plus a two-month grace period. Engineering and procurement activities are complete, and excluding purchases related to reimbursable Change Orders, construction is 99.2% complete at the end of June 2022. Overall progress is 99.5%.

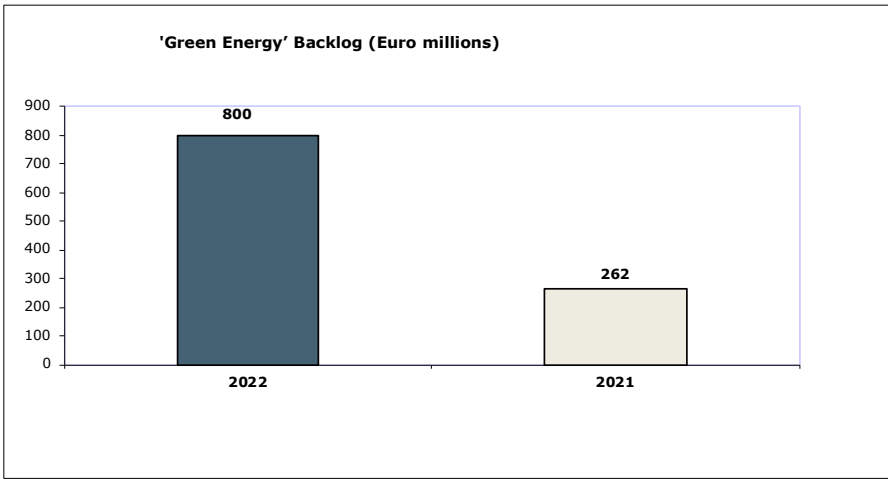
HPCL MUMBAY REFINERY EXPANSION PROJECT – HYDROGEN GENERATION UNIT (India) KT - Kinetics Technology S.p.A. - in consortium with Tecnimont Private Limited - was awarded a contract with an equivalent value of Euro 87.7 million for LEPCC (License-Engineering-Procurement-Construction-Commissioning) of a new hydrogen production unit with capacity of 91,000 Nm^3/h (HGU) which is part of the refinery expansion project at Mumbai (MREP), Maharashtra, India. This contract was awarded by Hindustan Petroleum Corporation Limited (HPCL). The project is focused on increasing refinery capacity up to 9.5 MMTPA but also to producing BS-VI fuel in compliance with environmental requirements in force from 2020 in India. At June 30, 2022, project activities are all-but complete; the Performance Guarantee Test Run remains to be carried out. Hydrogen production continues, and the plant currently operates at up to 50% capacity depending on the demand of the Client's refinery.

Other projects: all actions necessary on projects under completion and other minor engineering and services contracts are being taken.

ANALYSIS OF THE 'GREEN ENERGY' BUSINESS UNIT BACKLOG

The Backlog at June 30, 2022 compared with the previous year is as follows:

(In Euro thousands)	Backlog at 30.06.2022	Backlog at 30.06.2021	Change June 2022 vs June 2021	
			Total	%
Green Energy	799,614	261,569	538,046	205.7%



The Green Energy BU backlog at June 30, 2022, was Euro 799.6 million, up Euro 538 million on the previous year.

PRINCIPAL PROJECTS AWARDED:

BLUE AMMONIA SYNLOOP (USA) - March 2022 - Tecnimont S.p.A. was awarded a project on an EPCM (Engineering, Procurement and Construction Management) basis by a major international chemical manufacturer to build a blue ammonia plant in the United States. The initiative is part of the country's industrial development plans in the energy transition sector, through Maire Tecnimont's cooperation with the main players in the natural resources transformation industry. The contract value is approx. USD 230 million. The plant includes a synloop unit with a capacity of 3,000 tons per day of blue ammonia, as well as related facilities and auxiliary units. The facility is scheduled for completion in 2025. The contract covers all engineering activities and supply of materials and equipment and supervision of the work, while construction activities will be performed by a third party and governed by a different contract issued by the client.

ENI Marghera (Italy) ENI awarded KT S.p.A. an EPC contract for the supply of a hydrogen production plant, consisting of two parallel and identical Steam Reforming trains, based on KT technology, with a capacity of 15,000 Nm^3/h each. April 28, 2022 is to be considered the Effective Date (ED) of the contract. Ready for Dynamic Commissioning (RFDC) delivery is expected within 23 months of the ED. The RFDC sets the provisional acceptance certificate at a maximum of six months. Provision of space on the floor plan for the future installation of a third hydrogen production line parallel and identical to the first two, and provision

for the future installation of a new CO_2 removal unit, to be provided on the flue gas or on the process depending on the required removal rate. The contract price, on a firm and fixed lump sum basis, is approx. Euro 83 million. At June 30, 2022, engineering and home office services activities were 8.3% and the buying campaign had begun. Overall progress for the project is 0.7%.

Other acquisitions of the Green Energy BU mainly concerned new contracts and change orders and project variants in infrastructure, maintenance services and energy efficiency, as well as orders acquired by NextChem, the Maire Tecnimont Group subsidiary operating in green energy and technologies to support the energy transition.

PROJECTS IN PROGRESS

GEMLIK GUBRE (Turkey) In March 2020, Tecnimont S.p.A. signed an EPC contract with GEMLİK GÜBRE SANAYİİ ANONİM ŞİRKETİ relating to the construction of a new urea plant and a UAN (urea and ammonia nitrate solution) plant in Gemlik, 125 km south of Istanbul in Turkey. The scope of works concerns the execution of engineering, the supply of all equipment and materials and the construction works. Home Office Services (Detailed Engineering-Procurement services - Subcontracting services) work is 99.7% complete, manufacturing and materials delivery are 90.1% complete, while construction is 44.5% complete. The project is 75.6% complete overall. For a number of reasons, including the market situation, the geopolitical crisis, and the consequences of the COVID-19 pandemic, negotiations are underway with the client to agree an extension of the project completion time, contractually scheduled within three years from the effective date, which is set for September 2020.

Renewable energy projects

Amistad, Wind Plant (Mexico), acquired in 2016 and under completion on behalf of a leading international utility company. The project, concerning the construction of the Amistad wind park, one of the largest in the country with an installed capacity of 200 MW, comprises three parts: the execution of civil works, with the delivery of the park access roadway, the internal roadways, the foundations and the platforms for the installation of 57 turbines and the medium-tension underground network; execution of electromechanical works, with detailed design, supply, installation, testing and entry into service of 5 high-tension electricity lines, 2 power stations and 4 collateral electricity stations; execution of civil works for the first extension of the Amistad wind park, with the construction of the foundations and the platforms for an additional 29 turbines, of the internal park roadways and of the medium-tension aerial network. The overall physical advancement is 100% complete. Negotiations with the client to definitively end the project are ongoing.

Metro Projects

Turin Metro – System Works (Turin, Italy). In 2021, Transfima Geie completed the system works for the Lingotto-Bengasi section of Line 1 of the Turin Metro, complying with the contractual terms established by the client Infratrasporti.To. On March 30, 2021, the Provisional Minutes of Acceptance (VCAPS)4 were signed, allowing the section to be commence operations from April. At June 30, 2022, the work was 100% complete. The Fermi – Cascine Vica section is a further extension of the line to the west and its contractual process is autonomous from the previous sections. The award of the section was governed on March 10, 2020 by a specific framework agreement (2nd Framework Agreement), divided into three addenda relating to the development and progress of the work: the first for planning, the second for strategic supplies and the third for commissioning. The 1st and 2nd Addenda were signed at the same time as the 2nd Framework Agreement. Design work began in 2021 in the course of the 2021. It is expected that if the civil works, which fall under the field of competence of other Contractors, continue to operate in line with general works planning, the operation of the worksite for the construction of the system infrastructure could start at the end of t2022. Infratrasporti.To's decision to migrate the signalling system from the analogue technology of the VAL 208 system to a digital system based on CBTC technology (a move that involved other market operators) had a significant impact on the works planned for the Fermi-Cascine Vica section. This resulted in a significant reduction in the scope of work provided for in the 2nd Framework Agreement signed on March 10, 2020, with the consequent separation of the signaling and automation supply works. In relation to the foregoing, on September 15, 2021 Transfima Geie signed a specific Amendment Agreement to the 2nd Framework Agreement with Infratrasporti.To. The activity relating to the five-year contract signed in April 2018 continue in 2022 with regard to technical assistance and maintenance of Line 1. The contract covers all previously existing activities (technical assistance and level 3 maintenance of the technological components at line 1 of the Turin Metro, Collegno - Lingotto section) in addition to maintenance, Levels 1 and 2, of the IT network and the resolution of a number of obsolescence issues.

Turin Metro – Line 2 Engineering (Turin, Italy). Acquired in December 2017 in consortium with leading engineering enterprises, the contract involves the preliminary engineering of Line 2 on the Turin Metro and the drafting of a feasibility study for its extension. The client is the Municipality of Turin. The final delivery was made to the Municipality of Turin in December 2019: the project was validated with formal approval by the Municipal Council in January 2020. At June 30, 2022, all project activities had concluded.

Civil and industrial projects

Alba-Brà Hospital (Verduno, Italy) - acquired in November 2005 under a "construction and management" contract signed with ASL CN2. On October 3, 2019, a certificate of completion of the work was issued, in which it is attested that minor work remained to be done in the following 60 days, in accordance with the contracting code. For reasons beyond the concessionaire's control, the minor work in question extended over a period in excess of the 60 days indicated in the work completion memorandum. Following the final inspection carried out on February 28, 2020, on March 25, 2020, the report of early delivery was signed between the Licensee (MGR Verduno 2005 S.p.A., now Genesi Due S.p.A.) and the Grantor, making it possible to use part of the hospital facility to handle the COVID-19 emergency. On May 1, management of works began, assigned to the company HISI Management S.r.l., with which MGR has stipulated a contract for the provision of services. On November 11, 2019, Maire Tecnimont S.p.A. and HISI S.r.l. signed an agreement for the sale of MGR Verduno 2005 S.p.A.. The agreement stipulated, as a first step, the immediate transfer of the majority shareholding of MGR and, subsequent to the fulfilment of certain standard clauses for such transactions, the transfer of the remaining stake. On June 5, 2020, "Closing 1" took place for the sale by Neosia S.p.A (now MST S.p.A). to HISI S.p.A. of 50.003% of the share capital of MGR Verduno 2005 S.p.A., involving class A shares. Neosia S.p.A. will maintain ownership of the remaining portion of the share capital comprising class B shares, although without administrative or Shareholders' Meeting voting rights. As a result of "Closing 1" above, Neosia S.p.A. collected from HISI S.p.A. the amount of approx. Euro 9.5 million, with MGR Verduno 2005 S.p.A. deconsolidated following the loss of control of the vehicle company in 2020. "Closing 2" is expected to complete by the end of 2022.

Avio Facility - (Colleferro, Italy), in July 2018, the EPC contract was signed for the construction of an industrial facility (Building 4026) in Colleferro for "motor expansion". Two contractual addenda for the addition of further work were formalized in 2019, with the resulting extension of work completion times. At June 30, 2022, work was 100% complete and we await receipt of the acceptance and testing certificate. The contract for the performance of the work on Building 4562 was signed on October 29, 2019, and the work commencement memorandum was drawn up on November 19. The cumulative amount of work recognized at June 30, 2022 is approx. 73%.

Real Estate Initiatives

"Birillo" University Complex - (Florence, Italy); a project financing scheme by the University of Florence undertaken by the subsidiary Birillo 2007 Scarl, it was necessary, in accordance with the agreement, to initiate in August 2011 an arbitration procedure to rebalance the financial terms of the initiative. In 2016, the parties sought to reach an amicable settlement of the disputed matters and set out solutions to complete the initiative. The structure elevation works have been completed and the sampling works on the frontage has begun. On August 29, 2019, the partial completion of works certificate was issued, certifying that on August 29, 2019 construction work on the RU Building had been completed, while on October 21, 2019 the report of works completion was issued, certifying that on October 15, 2019 all works including the DSU RU Building and the common parts of the two buildings had been completed. On October 21, 2019 the Site Manager drew up the Work Completion Memorandum for the Right to University Study Building and appurtenances, certifying completion of the works, except for completion of a series of items deemed of minor, entirely marginal importance, not affecting the functionality of the works, and set a date of November 8, 2019 for the completion of the said items. On November 29, 2019 the Office of the Public Contracts Manager received a courtesy copy of the Assessment Report, dated November 11, 2019, in which the Site Manager verified the completion of the work on the basis of the completion memorandum of October 21, 2019. On December 2, 2019 the Public Contracts Manager determined that the works had effectively been completed. Pursuant to Art. 8 of the contract of sale for the property to be constructed between Birillo 2007 Scarl and the Regional Authority for the Right to University Study, following the notice of completion of work from Birillo and the subsequent issuance of the Works Completion Memorandum by the Site Manager, on December 5, 2019 the Regional Authority for the Right to University Study launched the inspection procedure to assess that the work promised for sale had been duly executed. Technical/administrative tests took place in June 2020. The lease agreement with Campus X came into

effect on September 1, 2019. In June 2021, the condominium was formed and a building manager was appointed. In May 2022, all utilities on the university campus (water, electricity and gas) were transferred from the company Birillo 2007 to the building manager.

5. Group balance sheet and financial position

The Maire Tecnimont Group key balance sheet highlights at June 30, 2022 and December 31, 2021 were as follows:

Maire Tecnimont Condensed Consolidated Balance Sheet *(In Euro thousands)*	June 30, 2022	December 31, 2021	*Change*
Non-current assets (*)	**909,595**	**826,539**	**83,056**
Inventories/Advances to Suppliers (*)	*343,810*	*478,531*	(134,722)
Contractual Assets (*)	*2,226,719*	*2,325,370*	(98,651)
Trade receivables (*)	*382,755*	*491,560*	(108,804)
Cash and cash equivalents	*845,780*	*677,100*	168,679
Other current assets	*394,615*	*410,923*	(16,308)
Current assets	**4,193,678**	**4,383,484**	**(189,806)**
Assets held for sale, net of eliminations	**0**	**0**	**0**
Total assets	**5,103,273**	**5,210,023**	**(106,750)**
Group shareholders' equity	**434,662**	**493,252**	**(58,590)**
Minorities Shareholders' Equity	**33,221**	**34,098**	**(878)**
Financial debt - non-current portion	*339,538*	*448,937*	(109,399)
Other non-current financial liabilities	*179,918*	*179,865*	52
Non-current financial liabilities - Leasing	*108,231*	*107,113*	1,119
Other non-current payables (*)	*146,659*	*139,928*	6,731
Non-current liabilities	**774,346**	**875,843**	**(101,496)**
Short-term debt	*247,006*	*136,426*	110,581
Current financial liabilities - Leasing	*22,716*	*21,276*	1,440
Other financial liabilities	*50,430*	*330*	50,100
Client advance payments (*)	*852,527*	*867,666*	(15,139)
Contractual Liabilities	*262,686*	*392,571*	(129,885)
Trade payables (*)	*1,863,169*	*1,891,718*	(28,549)
Other current liabilities	*562,509*	*496,843*	65,666
Current liabilities	**3,861,043**	**3,806,830**	**54,213**
Liabilities held for sale, net of eliminations	**0**	**0**	**0**
Total Shareholders' Equity and Liabilities	**5,103,273**	**5,210,023**	**(106,750)**

(*) At June 30, 2022 in relation to the Amursky AGPP Project, in early 2022 the agreement between the parties became operational. According to this agreement, the client directly assumes the operational management of the construction phase. The lack of control by the Group of the main construction activities with associated risks and gross cash flows was also finally sanctioned; only some paid service and technical support activities remain. In application of IFRS 15 and IFRS 9, the respective positions have been presented on a net basis. The Table below presents the impact at June 30, 2022 on the balance sheet items affected by this new exposure, which makes the substance of construction activities and the relationships between the client and subcontractors involved in the activities more consistent, and the value of the same items at December 31, 2021.

Balance Sheet items *(In Euro thousands)*	June 30, 2022	December 31, 2021
Non-current assets	*(27,165)*	*(2,357)*
Inventories/Advances to Suppliers	*(239,995)*	*(186,207)*
Contractual Assets	*(497,267)*	*(469,859)*
Trade receivables	*(60,919)*	*(69,529)*
Total assets	**(825,346)**	**(727,951)**
Other non-current liabilities	*(2,148)*	*(2,357)*
Client advance payments	*(239,995)*	*(186,207)*
Trade payables	*(583,203)*	*(539,388)*
Total liabilities	**(825,346)**	**(727,951)**

The reclassified condensed consolidated balance sheet of the Maire Tecnimont Group at June 30, 2022 and December 31, 2021 is presented below:

Maire Tecnimont Reclassified Condensed Consolidated Balance Sheet *(In Euro thousands)*	June 30, 2022	December 31, 2021	*Change 2022 - 2021*
Non-current assets	842,065	751,361	*90,704*
Adjusted net working capital	(278,005)	(93,710)	*(184,295)*
Employee provisions	(9,306)	(10,792)	*1,486*
Net Capital Employed	**554,753**	**646,858**	***(92,105)***
Group shareholders' equity	434,662	493,252	*(58,590)*
Minority interest capital and reserves	33,221	34,098	*(878)*
Adjusted net financial position (*)	(44,078)	(8,882)	*(35,197)*
Lease financial liabilities - IFRS 16	130,948	128,389	*2,559*
Hedging	**554,753**	**646,858**	***(92,105)***

(*) As the Net Financial Position is not governed by accounting standards adopted by the Group, the Group calculation criteria may not be uniform with those adopted by other groups and, therefore, may not be comparable.

Total "Non-current Assets" increased on the end of the previous year, mainly due to reclassification as long term of a portion of withholdings under guarantee in connection with the Amursky Gas Treatment Project (AGPP). This, on the basis of certain contractual conditions, the progress of the project and an extension of the finalization timelines due to international geopolitical tensions, will be released beyond 12 months. Further increases relate both to intangible assets for ongoing investments in new software and related implementations in connection with initiatives related to the Digital Transformation program undertaken by the Group and development of new technologies, especially in connection with the Nextchem Group. Deferred tax assets also have an impact, with the effect of the provision of deferred tax assets on temporary changes deductible in future periods mainly related to the significant decrease in the mark-to-market of hedging derivatives suspended in equity in the valuation reserve net of the related tax effect.

The adjusted Net Financial Position at June 30, 2022 reports net cash of Euro 44.1 million, improving Euro 35.2 million on December 31, 2021, thanks to the generation of operating cash from the projects in portfolio.

Net working capital in fact further improved in the first half of 2022, with a cash generation of pprox.. Euro 184.3 million, thanks to the operating activities on the main ongoing projects and advances from clients regarding the new order intake at the end of 2021, although collected only in 2022 and which therefore provided a further cash flow benefit; net capital employed therefore decreased by a total of pprox.. Euro 92.1 million compared to December 31, 2021, again as a result of cash generation from projects.

Group Shareholders' equity at June 30, 2022 amounts to Euro 434,662 thousand, a net decrease of Euro 58,590 thousand compared to December 31, 2021 (Euro 493,252 thousand).

Total consolidated Shareholders' Equity, considering minority interests, at June 30, 2022 amounts to Euro 467,883 thousand, a decrease of Euro 59,467 thousand compared to December 31, 2021.

The overall decrease in consolidated Shareholders' Equity, despite the net income in the period of Euro 40.6 million, is mainly due to the negative change in the Cash Flow Hedge reserve of the derivative instruments, which mainly relates to the temporary mark-to-market losses of the derivative instruments to hedge the currency and raw materials risk of the revenues and costs from the projects, net of the relative tax effect for Euro 79,990 thousand. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions, and in the financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro. The negative mark-to-

market which had a negative impact on the Cash Flow Hedge Reserve will be offset by future operating cash inflows of the same amount, entirely neutralizing the temporary negative impacts.

The currency movements, principally in relation to the appreciation of the Ruble against the Euro, positively impacted the translation reserve of financial statements in foreign currencies, supported by the adoption of the current exchange rate conversion method for the overseas companies which prepare their financial statements in a functional currency other than the Euro, in particular for the Russian subsidiary, MT Russia; the foreign currency balance sheet translation reserve in this case increased by Euro 37,488 thousand.

Other reductions concerned the payment of the dividend approved by the Shareholders' AGM of April 8, 2022, of Euro 60,105 thousand and the purchase of treasury shares during the period to service Maire Tecnimont stock-based remuneration and incentive plans adopted by the Company. At June 30, 2022 the Company therefore holds 1,175,566 treasury shares serving the Second Cycle (2021) of the employee share ownership plan.

The Net Financial Position is outlined in the following table:

NET FINANCIAL POSITION *(in Euro thousands)*	*Note (*)*	June 30, 2022	December 31, 2021	*Change*
Short-term debt	*23.26*	247,006	136,426	*110,581*
Current financial liabilities - Leasing	*23.25*	22,716	21,276	*1,440*
Other financial current liabilities	*23.30*	50,430	330	*50,100*
Financial instruments - Derivatives (Current liabilities)	*23.29*	77,878	20,288	*57,590*
Financial debt - non-current portion	*23.19*	339,538	448,937	*(109,399)*
Financial instruments - Derivatives (Non-current liabilities)	*23.23*	11,519	7,536	*3,984*
Other non-current financial liabilities	*23.24*	179,918	179,865	*52*
Non-current financial liabilities - Leasing	*23.25*	108,231	107,113	*1,119*
Total debt		**1,037,237**	**921,771**	***115,467***
Cash and cash equivalents	*23.17*	(845,780)	(677,100)	*(168,679)*
Temporary cash investments	*23.15*	(922)	(779)	*(142)*
Other current financial assets	*23.15*	(6,289)	(4,521)	*(1,768)*
Financial instruments - Derivatives (Current assets)	*23.14*	(11,633)	(26,580)	*14,947*
Financial instruments - Derivatives (Non-current assets)	*23.6*	(5,615)	(16,600)	*10,985*
Other non-current financial assets	*23.7*	(53,743)	(51,084)	*(2,659)*
Total liquidity		**(923,981)**	**(776,665)**	***(147,317)***
Other financial liabilities of discontinued operations		0	0	*0*
Other financial assets of discontinued operations		0	0	*0*
Net financial position		**113,256**	**145,106**	***(31,850)***
"*Project Financing - Non Recourse*" financial payables	*23.19, 23.26*	(8,042)	(8,559)	*517*
Other non-current assets - Expected repayments	*23.8*	(17,907)	(16,422)	*(1,485)*
Financial payables - Warrants	*23.24*	(437)	(617)	*180*
Finance lease payables IFRS 16	*23.25*	(130,948)	(128,389)	*(2,559)*
Adjusted Net Financial Position		**(44,078)**	**(8,882)**	***(35,197)***

(*) The notes refer to the paragraphs of the Explanatory Notes to the consolidated financial statements where the respective accounts are analyzed in detail.

As the Net Financial Position is not governed by accounting standards adopted by the Group, the Group calculation criteria may not be uniform with those adopted by other groups and, therefore, may not be comparable.

The adjusted Net Financial Position at June 30, 2022 reports net cash of Euro 44.1 million, improving Euro 35.2 million on December 31, 2021, thanks to the generation of operating cash from the projects in portfolio.

The financial position in the first half of 2022 saw the gross debt increase. In fact, in 2022 Maire Tecnimont S.p.A. launched its first Euro Commercial Paper Program for the issue of one or more non-convertible notes placed with selected institutional investors, unrated and with a duration of three-years. The maximum aggregate amount of Notes issued and not redeemed under the ECP shall not exceed, at any time, Euro 150 million. The Notes shall not be listed on any regulated market. The ECP Program will allow the Company to diversify its short-term financing instruments, obtain a wider choice of funding and optimize its debt management in terms of maturity and pricing profile. The ECP Program will not be guaranteed by any company belonging to the Maire Tecnimont Group or a third party. Subject to compliance with all applicable legal and regulatory provisions, the Notes may be denominated in Euro, USD, GBP, CHF or any other currency and the maturity of individual Notes may not be less than one day or more than 364 days from the date of issuance inclusive, to and excluding the maturity date. At June 30, 2022, the Euro Commercial Paper program was thus utilized for Euro 50.1 million, with note maturities of Euro 29.1 million in July 2022 and Euro 21 million in September 2022. The weighted average interest rate on outstanding financial liabilities is approximately 0.469%.

Further changes in gross debt relate to the repayment of a portion of the medium- to long-term loan of a nominal amount of Euro 185 million from the subsidiary Tecnimont S.p.A. for approximately Euro 15 million. In addition, in H1 2022 current financial payables increased slightly due to the use of credit lines to manage current commercial requirements and the use of working capital lines in support of short-term requirements within the framework of working capital management for several projects.

As previously outlined, the net financial position at the end of June was impacted by the temporary changes to the mark-to-market of the derivatives, which in the first half of 2022 decreased by Euro 72.1 million, mainly with regards to the derivatives hedging exchange risk on order revenue and cost fluctuations, the price of certain raw materials and movements in the Maire Tecnimont share price related to the personnel incentive plans. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions related to the Russia-Ukraine crisis, and in the financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro, which impacted the mark-to-market valuation of the derivative instruments entered into to hedge the orders, which, it should be noted, will be countered by future operating cash inflows of a similar amount, fully neutralizing the decrease.

Lastly, there was a significant increase in cash and cash equivalents, which at June 30, 2022 amounted to Euro 845.8 million, up Euro 168.7 million on December 31, 2021, with this positive change plus than offsetting the negative changes of the increase in gross debt and the negative mark-to-market of derivative instruments as outlined above.

The main cash flow movements are reported below:

Cash Flow Statement (In Euro thousands)	June 30, 2022	June 30, 2021	Change 2022-2021
Cash and cash equivalents at beginning of period (A)	677,100	705,327	(28,226)
Cash flow generated by operating activities (B)	225,825	124,677	101,146
Cash flow absorbed by investing activities (C)	(15,638)	(13,416)	(2,222)
Cash flow from financing (D)	(41,509)	(155,864)	114,355
Increase/(Decrease) in cash and cash equivalents (B+C+D)	168,678	(44,603)	213,281
Cash and cash equivalents at end of the period (A+B+C+D)	845,780	660,724	185,056
of which: Cash and cash equivalents of Discontinued Operations	*0*	*0*	*0*
Cash and cash equivalents at end of period reported in financial statements	845,780	660,724	185,056

Operating activities generated cash in the period of Euro 225,825 thousand, with a continual improvement and driven by the profit for the period and working capital changes; cash flows from operating activities include also income tax payments, which in H1 2022 totaled Euro 22,357 thousand.

As already outlined, net working capital in fact further improved in the first half of 2022 thanks to the operating activities on the main ongoing projects and advances from clients regarding the new order intake at the end of 2021, although collected only in H1 2022 and which therefore provided a further cash flow benefit.

Cash flow from investing activities however absorbed cash totaling Euro 15,638 thousand, mainly due to the net effect of disbursements related to new software and related implementations in connection with initiatives related to the Digital Transformation program undertaken by the Group, and further efforts for the development of new technologies and intellectual property rights (patents and licenses) mainly from Stamicarbon B.V and the Nextchem Group. Investments also include Euro 915 thousand of the price paid for the acquisition of the 30% minority holding in an existing subsidiary.

Financial activities also absorbed cash overall of Euro 41,509 thousand, attributable to the repayment of pprox.. Euro 15 million of the medium- to long-term loan with a nominal value of Euro 185 million by the subsidiary Tecnimont S.p.A., interest paid and repayments of principal portions of financial leasing liabilities, payment of the dividend approved by the Shareholders' Meeting in the amount of Euro 60,105 thousand, and purchases of treasury shares in the amount of pprox.. Euro 2.9 million. At the same time, funds from the start-up of the Euro Commercial Paper Program were used, which at June 30, 2022, amounted to Euro 50.1 million. There was also a slight increase in overdraft balances on current accounts, overdraft lines used for the management of short-term commercial cash flows, and working capital lines to support short-term needs as part of the working capital management of some projects.

ALTERNATIVE PERFORMANCE MEASURES

In compliance with CONSOB Communication No. 0092543 of December 3, 2015, indications are provided below in relation to the composition of the performance measures utilized in this document and in the institutional communications of the Maire Tecnimont Group.

NET FINANCIAL POSITION the Group considers the net financial position as an indicator of the capacity to meet financial obligations, represented by the Gross Financial Debt less Cash and Other Cash Equivalents and Other Financial Assets. This Directors' Report includes a table presenting the balance sheet utilized for the calculation of the Group's net financial position.

In order to better indicate the real movements in the net financial position, in addition to the usual measure, the "adjusted net financial position" is also presented, which in Management's view includes the value of the recovery from the events in India on the basis of legal opinions and the insurance companies from leading providers for protection against such events (as outlined in paragraph 23.8), and excluding both financial lease payables – IFRS 16 of Euro 130,948 thousand, which were recognized solely on the basis of applying IFRS 16; the"Non Recourse" financial payables which relate to the MyReplast Industries S.r.l. loan issued by Banca Popolare di Sondrio for the company's Circular Economy operations and the financial payables for Warrants, in relation to which reference should be made to the "Accounting Policies – Warrants" section of the Consolidated Financial Statements at December 31, 2021.

The net financial position is the sum of the following accounts:

Total Debt, which is a sum of the following accounts:

a. Medium/long-term and short-term financial payables inclusive of bank overdrafts, factoring payables and loans

b. Other current and non-current financial liabilities, including outstanding Bond loans

c. Current and non-current derivative financial instruments

Total Liquidity, which is the sum of the following accounts:

a. Liquidity

b. Current financial assets, including financial receivables from associates, Group companies and others, including accrued financial income

c. Non-current financial assets, including financial receivables from associates, Group companies and others, including the value of investments in non-consolidated companies and other companies, without including those considered as strategic in Pursell Agri-Tech, LLC.

d. current and non-current derivative financial instruments

Net financial position adjustments:

Non-inclusion of "Financing – Non Recourse", IFRS 16 leasing payables and financial payables for Warrants and including assets related to the compensation of the events in India, as outlined above.

The Group's net financial debt at June 30, 2022 and for the year ended December 31, 2021, in line with Consob Communication No. 5/21 of April 29, 2021 is presented and reconciled with the "adjusted net financial position" in Management's view in Section 23.26 "Short-term financial payables" of the Explanatory Notes to the Half-Year Financial Report, to which reference should be made.

RELATED PARTY TRANSACTIONS MAIRE TECNIMONT GROUP

The company's receivables/payables (including financial) and cost/revenue transactions with related parties at June 30, 2022 are presented in the tables below.

30/06/2022 (in Euro thousands)	Trade Receivables	Trade Payables	Financial Receivables	Financial Payables	Costs	Revenues
G.L.V. Capital S.p.A.	1	(77)	0	0	(403)	1
Maire Investments Group	43	(6)	0	0	(107)	21
Luigi Alfieri	0	(63)	0	0	(169)	0
Total	**44**	**(146)**	**0**	**0**	**(680)**	**21**

In particular, payable contracts refer to the lease of office buildings from Group companies, the use of the "Maire" trademark and other minor recharges from the parent G.L.V. Capital S.p.A. and from transactions with the Maire Investments Group, a company owned by the majority shareholder of Maire Tecnimont S.p.A. mainly for the purchase of administrative and other general services.

The relationship with Luigi Alfieri, Non Independent Director of Maire Tecnimont S.p.A., refers to an annual contract for assistance and consulting services in the financial field.

The Maire Tecnimont Group's contracts with clients involve facility management services and location rental.

Transactions with other non-consolidated and/or associated Group companies, or subsidiaries over which another related party exercises a significant influence (Nextchem S.p.A. and its subsidiaries) are purely commercial and relate to specific activities linked to contracts; in addition, certain consortiums, having substantially concluded operations, are in liquidation:

30/06/2022 (in Euro thousands)	Trade Receivables	Trade Payables	Financial Receivables	Financial Payables	Costs	Revenues
MCM servizi Roma S.c.a.r.l. in liquidation	2	0	0	0	0	0
Studio Geotecnico Italiano S.r.l.	0	(82)	0	0	(86)	0
Villaggio Olimpico MOI S.c.a.r.l. in liquidation	0	0	24	0	0	0
Biolevano S.r.l.	3	0	0	0	0	5
TCM KTR LLP	90	0	709	0	0	17
Exportadora de Ingenieria y Servicios Tcm Spa	0	0	0	(67)	0	0
Volgafert LLC	4,170	0	0	0	0	3,260
JV TSJ Limited	0	(110)	0	0	0	0
Hidrogeno Cadereyta - S.A.P.I. de C.V.	52	0	1,290	0	0	32
Tecnimont Iberia in liquidation	0	0	10	0	0	0
Nextchem S.p.A.	10,561	(176)	17,562	0	(145)	4,959
MyRechemical S.r.l.	555	0	0	0	0	223
Mdg Real Estate S.r.l.	0	(99)	0	0	(49)	0
Stamicarbon US	557	0	334	0	0	7
Met T&S Management	0	0	56	0	0	0
GCB General trading	0	0	13	0	0	3
Gulf Compound&Blending Ind.	26	0	11	0	0	0
Maire Tecnimont Foundation	164	0	0	0	(5)	123
Total	**16,180**	**(466)**	**20,010**	**(67)**	**(284)**	**8,629**

The Maire Tecnimont Foundation is a non-profit organization founded by the Group to organize initiatives aimed at promoting culture, research, training and corporate social responsibility, with the purpose of enhancing and improving knowledge of Maire Tecnimont Group's historical identity, technological skills and cultural heritage. At June 30, 2022, the Group had rendered various services to the Foundation for a total value of approx. Euro 123 thousand.

6. Human Resources, Training & Incentives

The first half of 2022 was characterized by the end of the emergency state and the gradual easing of complications caused by the pandemic and travel restrictions over the previous two years. The Management Team continued to monitor the health situation and to safeguard the health and safety of its employees as a top priority.

In view of the gradual escalation of international geopolitical tensions and the tightening of two-way sanctions, the Group promptly set up interdisciplinary and inter-departmental task forces and working groups in February to share information and updates on the actions implemented, and to coordinate initiatives to manage and mitigate the operating impact on projects based in the Russian Federation.

In keeping with the Group's founding spirit and the value it places on safeguarding its human capital, the Management Team constantly monitored the situation concerning employees assigned to on-site projects and logistics, in addition to the potential impact of restrictions and sanctions in terms of individual and product-related limitations. It also launched induction and awareness-raising initiatives concerning the need to strictly comply with the sanctions in force and the strict safety standards for personnel on-site. The Group also resolved to limit travel to Russia to essential trips only.

With regard to cyber security, connectivity was monitored more closely and behavioral awareness was further strengthened in view of the growing cyber risk posed by the crisis unfolding between Russian and Ukraine.

HUMAN RESOURCES

Tecnimont made sure its organization and business processes were adequately structured to manage the international situation with flexibility and resilience as it developed. The Group guaranteed operational continuity and the effective coordination of national and international controls, in compliance with the strict safety standards in place for employees working on construction sites, given the current sanctions imposed against Russia.

The headcount at June 30, 2022 of the Group was 6,435, compared to 6,358 at December 31, 2021, with a net increase of 77, following 745 new hires and 668 departures in the period.

The geographical areas most affected by this increase are:

- Italy & Rest of Europe, with an increase of 204 employees, of which 125 within Italy, as a result of new hires at the subsidiaries Tecnimont (+42) and KT Kinetics Technology (+26); the workforce for the Green Energy business unit also continued its growth (+57) as a result of continued investment in this area of business, which remains a strategic priority for the Group.

The increase of 79 resources in the Rest of Europe is mainly attributable to the UK subsidiary MET T&S Limited (+53 resources), which continued to play its key role in international staffing for various Group projects. The remainder of the increase concerns the European branches – of Tecnimont and KT – in Croatia, Belgium and Poland to support ongoing EPC projects;

- North & Sub-Saharan Africa Region (+60 employees, for growth of about 30% from the previous year), where most of the new hires concerned the PHRC project in Nigeria;
- Middle East Region, which went from 124 to 161 employees, an increase of 30% on December 2021 and in line with the start of work on the Borouge 4 project in the United Arab Emirates and the beginning of the crucial construction phase of the APOC project in Saudi Arabia.

In contrast, there was a decrease in the following geographical areas.

Decreases, conversely, were reported in the following regions:

- Russia & Caspian Region, a decrease of 26.5% compared to year-end 2021, where we are managing the queue of pre-sanctions work and repatriating Italian workers, given the increasing complexities brought about by the application of sanctions on Russia and the consequent, ongoing suspension of the Group's operations in the country, which his resulted in redirecting the operating resources involved onto other projects in our portfolio. In this regard, it should be noted that the Group completed the KT Kstovo and Omsk projects in May and, following suspension of the AGCC project, completely demobilized the site team as of June 30, 2022, thereby continuing to reduce our presence in the country in line with company strategy.
- India Region, going from 2023 to 1984 employees for a decrease of 1.9%.

Graduates at the Maire Tecnimont Group at June 30, 2022 accounted for 71% of the workforce; the average age was approx. 43. In terms of gender breakdown, females represent 20% of the total Group workforce.

The workforce at June 30, 2022 of the Maire Tecnimont Group, with movements (by qualification and region) on December 31, 2021 (and the average workforce for H1), is outlined in the following tables. The document also reports the workforce by area of actual operations at December 31, 2021, and June 30, 2022, along with the related change:

Change in workforce by category (31/12/2021 - 30/06/2022):

Category	Workforce 31/12/2021	Hires	Departures	Reclassification employee category (*)	Workforce 30/06/2022	Cge. Workforce 30/06/2022 vs. 31/12/2021
Executives	679	8	(21)	11	677	(2)
Managers	2,415	136	(146)	72	2,477	62
White-collar	3,095	550	(487)	(83)	3,075	(20)
Blue-collar	169	51	(14)	0	206	37
Total	**6,358**	**745**	**(668)**	**0**	**6,435**	**77**
Average headcount	***6,162***				***6,450***	***288***

(*) includes promotions, changes in category following inter-company transfers / Job Title reclassifications

The classification of the qualifications above does not necessarily reflect the contractual classification under Italian employment law, but corresponds to the identification criteria adopted by the Group on the basis of roles, responsibilities and duties

Changes in workforce by region (31/12/2021 – 30/06/2022):

Region	Workforce 31/12/2021	Hires	Departures	Reclassification employee category (*)	Workforce 30/06/2022	Cge. Workforce 30/06/2022 vs. 31/12/2021
Italy & Rest of Europe	3,187	355	(167)	16	3,391	204
India Region	2,023	98	(122)	(15)	1,984	(39)
South East Asia and Australian Region	4	0	(2)	1	3	(1)
Rest of Asia	68	9	(7)	0	70	2
Russia & Caspian Region	718	104	(293)	(1)	528	(190)
North America Region	16	5	(3)	0	18	2
Central and South America Region	12	2	0	0	14	2
Middle East Region	124	64	(26)	(1)	161	37
North Africa Region & Sub-Saharan Africa Region	206	108	(48)	0	266	60
Total	**6,358**	**745**	**(668)**	**0**	**6,435**	**77**

(*) includes promotions, changes in category following inter-company transfers / Job Title reclassifications

Changes in workforce by operational region (31/12/2021 – 30/06/2022):

Region	Workforce 31/12/2021	Workforce 30/06/2022	Cge. Workforce 30/06/2022 vs. 31/12/2021
Italy & Rest of Europe	2,882	3,064	182
India Region	1,904	1,879	(25)
South East Asia and Australian Region	7	10	3
Rest of Asia	79	78	(1)
Russia & Caspian Region	940	737	(203)
North America Region	17	24	7
Central and South America Region	16	17	1
Middle East Region	189	228	39
North Africa Region & Sub-Saharan Africa Region	324	398	74
Total	**6,358**	**6,435**	**77**

Average headcount:

Maire Tecnimont Group	Average headcount H1 2022	Average headcount H1 2021	Change
Maire Tecnimont S.p.A.	174	169	5
Neosia Renewables SpA	8	8	0
Met Development S.p.A.	6	4	2
MET T&S Limited	220	136	84
Stamicarbon (*)	213	202	11
Stamicarbon USA Inc.	1	1	0
KT (*)	691	673	18
KT Arabia LLC	1	1	0
KT Star	2	2	0
Nextchem S.r.l.	67	47	20
MyReplast Industries S.r.l.	37	36	1
MyRechemical S.r.l.	12	8	4
BIO-P S.r.l.	0	3	(3)
KT – Kinetics Technology Angola (SU) LDA.	64	41	23
Tecnimont S.p.A. (*)	1,936	1,956	(20)
Tecnimont HQC BHD	34	39	(5)
MT Russia OOO	476	440	36
MST S.p.a.	195	82	113
Tecnimont Philippines Inc.	1	2	(1)
TCM-KT JV Azerbaijan LLC	97	88	9
Tecnimont Arabia	45	12	33
Tecnimont Private Limited	1,995	2,008	(13)
Tecnimont E&I (M) SDN BHD	2	3	(1)
Ingenieria Y Construccion Tecnimont Chile Y Cia. LTDA	3	2	1
Tecnimont Planung und Industrieanlagenbau	48	45	3
Tecnimont Usa Inc.	16	14	2
Tecnimont Mexico SA de CV	4	0	4
Tecnimont Nigeria Ltd.	98	6	92
TWS	1	2	(1)
Tecnimont do Brasil-Contruçao de projetos LTDA	4	4	0
Cefalù 20	0	2	(2)
Total	**6,450**	**6,034**	**416**

(*) Figure also includes Branches and representative offices.

Maire Tecnimont Group	Average headcount H1 2022	Average headcount H1 2021	Change
Engineering	3,011	2,868	143
Operations	1,364	1,220	144
Remainder Technical Area	945	870	75
Commercial Area	192	175	17
Staff Area	938	902	36
Total by professional category	**6,450**	**6,034**	**416**

Maire Tecnimont Group	Average headcount H1 2022	Average headcount H1 2021	Change
Italy & Rest of Europe	3,309	2,944	365
India Region	1,997	2,012	(15)
South East Asia and Australian Region	4	4	0
Rest of Asia (*)	67	75	(8)
Russia & Caspian Region	657	644	13
North America Region	17	15	2
Central and South America Region	13	9	4
Middle East Region	141	198	(57)
North Africa Region & Sub-Saharan Africa Region	245	134	111
Total by region	**6,450**	**6,034**	**416**
Of which:			
Italian open-ended	2,681	2,475	206
Italian fixed term	27	20	7
Total	**2,708**	**2,495**	**213**

PERSONNEL TRAINING AND DEVELOPMENT

The Group continued to deliver training via the MET Academy platform and social collaboration tools, and resumed the management of in-person courses in April, in full compliance with regulations on social distancing and health and safety. This hybrid teaching method allowed the Group to provide about 3,900 hours of training on project management, more than 16,000 hours on technical and specialist topics, and 2,200 hours on the consolidation of soft skills. The Group prioritized initiatives that focused on strengthening multicultural awareness skills when managing bids and projects.

In addition, the in-person delivery of induction sessions to new hires – which cover the company structure and key organizational processes – resumed in May. We note that the Group has launched new initiatives for young trainees employed by its Indian subsidiary TCMPL under the umbrella of a broader, revised Group Graduate Program coordinated by the Parent Company. These initiatives focus more specifically on consolidating knowledge of topics related to industrial safety.

The Group also continued to invest in cyber security training topics, confirming their importance and Tecnimont's ongoing commitment to consolidating employee awareness of potential cyber risks and the preventative behaviors to be adopted.

The Group's commitment to promoting a culture of health and safety and well-being among its home office staff resulted in the provision of more than 4,900 hours of information and training sessions, including initiatives dedicated to strengthening knowledge of the Group's HSE & SA8000 Multisite management systems. These sessions accounted for about 22% of all training provided.

In agreement with the Supervisory Committees, training activities were provided as usual on knowledge of Legislative Decree No. 231/2001, the Code of Ethics of the Maire Tecnimont Group and the Organization, Management and Control Model of the Parent Company and of the Italian subsidiaries.

Following the establishment of NextChem's Hydrogen Department, a number of dedicated webinars were organized to promote the development of business in house and the circulation of the Group's energy transition strategy. These training sessions were provided by in-house instructors to more than 700 employees to strengthen the company's expertise. As part of the company's initiatives to promote innovation, we also note the organization of an event for selected young employees on topics related to open innovation and how it can be applied to business.

In partnership with VALORE D – an association of companies in Italy that strives to achieve gender equality and create inclusive corporate cultures – additional training activities were organized to facilitate discussion and reflection with experts on Diversity, Equality & Inclusion topics.

During H1, investments in skills development were accompanied by the presentation of training plans financed by the main sector-specific inter-professional funds, where possible and in agreement with trade union representatives. These funds are dedicated to corporate, technical, and specialist training initiatives.

The Group continued to consolidate its human capital development strategy by launching phase two of the Maire Tecnimont Flourishing Program, which seeks to train up the next generation of managers to facilitate change and support the company's long-term energy and digital transition strategy. As part of a project to enhance company culture – and deepen knowledge by analyzing staff perception, engagement levels, and organizational cohesion – we note the launch of an additional listening phase at the Group's subsidiary in India. The results of this phase and the analysis conducted in Italy will be the subject of initiatives that seek to provide dedicated professional development opportunities.

The roll-out of the performance management process (Employee Performance Commitment) to most Group entities, continued and involved home office employees and staff at sites in new countries such as, but not limited to, Nigeria and Turkey.

The initiatives organized on the topic of Employer Branding and to strengthen networks with the academic world saw the Group participate in a Career Day at Milan Polytechnic (in person and online) and in events promoted by LUISS Guido Carli University and Sapienza University of Rome. The Group also continued to establish partnerships with several international universities, including Baku Oil School and campuses located in the Mumbai area. In addition, the Group has entered into partnerships with Milan Polytechnic and Cattolica University of Milan's Master's degree programs and business schools. Technical and specialist training sessions focused on entering the world of work were organized for students.

H1 also saw the continuation of the Maire Tecnimont UP - In Support of SMEs program, which is dedicated to sharing knowledge and lessons learned with strategic Italian suppliers as part of a broader set of initiatives to enhance in-country value. The final session was held in April and sought to encourage discussion and knowledge sharing on environmental and sustainability topics. The event was an opportunity to analyze the Group's sustainability strategy with selected partners and to explore business opportunities arising from the energy transition, with a particular focus on the supply chain.

COMPENSATION AND INCENTIVES

In 2022, compensation activities focused on defining the Remuneration Policy for 2022, as contained in the 2022 Remuneration Policy and Report, drawn up pursuant to Article 123-*ter* of the CFA and approved by the Board of Directors on February 25. The policy is inspired by the Group's Code of Ethics and the dictates of its Corporate Governance Code, in line with the past. It intends to contribute to the pursuit of the Group's strategic business objectives and to attract and retain talent in possession of the professional qualities required to manage and work successfully within the Group.

Following the approval of the contents of the policy, the Shareholders' Meeting met on April 8 last year to approve the launch of a long-term equity-based incentive plan, divided into 3 three-year cycles. The purpose of the plan is to continue to engage and retain employees considered critical to the achievement of long-term objectives and to ensure the company's strategic development remains consistent, in line with the time period established with the mandate of the new Board of Directors. Following approval of the plan, preparations were made to launch the First Cycle during the three-year period from 2022 to 2024 (LTI Plan 2022-2024), which is dedicated to the CEO, General Manager, and selected Senior Executives at Maire

Tecnimont Group companies, in line with Tecnimont's strategic development and its objective to continue the sustainable value growth journey pursued in previous years.

On May 25 of this year, the Board of Directors confirmed the start of the Third Cycle (2022) of the ordinary 2020-2022 Share Ownership Plan for all employees, providing for the allocation of the relative rights within the terms defined by the Regulation, i.e., by July 31.

The MBO short-term incentive plan dedicated to the CEO, General Manager, and Senior Executives for the three-year period from 2022 to 2024 was approved at the Board of Directors meeting held on February 25 last year. In line with prior experience, the plan intends to promote the achievement of annual objectives and also provides a mechanism for deferring a portion of the incentive. Doing so allows the Group to link short-term performance to the pursuit of sustainable success in the long term. In this regard, we note that an objective closely linked to Environmental, Social and Governance (ESG) topics with a 10% weighting has been added to the corporate objectives belonging to this system to further strengthen the focus on sustainability topics as an integral component of the Group's industrial strategy.

In line with last year, 2022 saw work begin on setting and assigning targets in accordance with the MBO plan for Senior Executives and other individuals considered critical to business, in accordance with the current Group Incentive standard. In addition to the increased focus on non-financial indicators closely tied to ESG topics, the Group confirms the adoption of a rolling approach to projects in 2022, with the allocation of a target for H2 to guide the actions of key resources when managing emerging priorities.

During the period under review, the Group drew up objectives linked to incentive and engagement systems and those in force for the financial year in question. Specifically, in line with current trade union agreements, annual bonuses and profit sharing figures for 2021 were approved, in addition to the flexible benefits portion of the MAIRE4YOU Plan for the same period.

We also note that, having verified the achievement of the Second Cycle (2021) performance objectives included in the ordinary 2020-2022 General Share Plan, the Board of Directors met on May 25 to approve the allocation of shares to more than 4,000 beneficiaries by the end of July.

7. IT Systems and General Services

The ICT Department carried out planned activities and guaranteed supervision and oversight, business continuity, and productivity at the Group's offices and operational sites by means of the advanced technological platform in use and ongoing investments in digital culture, skills, and the maintenance of high standards of corporate IT security.

With regard to cyber security and data protection (information protection and data loss prevention) in particular, we note the launch of a dedicated project to standardize the level of security and confidentiality of project documents throughout the project life cycle, and to further extend and enhance technologies already in use, such as: multifactor authentication, single sign on, passwordless authentication, and secure web browsing/access via Zscaler, MS Defender, Avecto, Device Lock, MS BitLocker, and Yubikey-based zero-trust systems for the physical authentication of users to personal PCs and cloud resources using FIDO2 protocol, in addition to MFA authentication factors via mobile phone.

We also enhanced Citrix VDIs and VPNs created with EAA AKAMAI technology, Cisco Meraki networks for site-to-site connectivity, and the Security Operation Center (SOC) service, which allows the Department to constantly monitor and prevent potential intrusions and attacks from inside and outside the company network and systems.

Additional security measures were also rolled out – such as the new EDR Reaqta Hive and DeviceLock for all Tecnimont Group companies and branches, the Azure Security Center with Enabling Vulnerability Assessment for IaaS, SaaS and PaaS solutions – and Cyber Security Operation and Forensic assessments and penetration tests were performed. As part of the Group's cyber security-related initiatives, we note the use of OSINT platforms such as Spiderfoot and Shodan.io for: I) threat intelligence, II) asset discovery, III) attack surface monitoring, and IV) security assessments, in addition to Akamai's Web Application Firewall service. Also of note is the introduction of security solutions such as Hive, Microsoft ATP, DeviceLock – including at the foreign subsidiaries TCMPL and Stamicarbon – and NAC (Network Access Control), as well as the System Center Configuration Manager upgrade project.

Regarding the scope of the Digital Transformation project, the key new solutions rendered operational during the period under review include: i) TIMS (Technical Interface Management System), an Interface Management solution for the comprehensive management of interface points between parties (e.g. the lead contractor, interfacing contractor, and customer) involved in the engineering, construction, and commissioning phases of EPC projects; and ii) Mining, a solution that leverages artificial intelligence to identify and extract valuable information from construction site documentation, refining accuracy through a self-learning process.

The following project streams are also of note: a) Extended reality and remote assistance, a platform that offers an immersive experience through the use of visors (Hololens); b) Additive manufacturing, an initiative that seeks to learn more about the technology, materials, and design principles of 3D printing and how it can be strategically applied to corporate business cases.

From the point of view of infrastructure, we note the transfer of centralized systems to the Cloud Azure platform – confirming the growth of cloud services provided by selected providers, capable of guaranteeing high levels of security and quality standards – and the further extension of the Microsoft M365 suite, adopted as baseline IT equipment as it allows for full use of collaboration tools and data in the cloud and remotely while guaranteeing the highest security standards.

Among the supporting project initiatives, we note: 1) Knowledge mining, to enable engineering teams to locate information in documents; 2) Digital Project Master, an enterprise data hub used to collect and manage all relevant information over the life span of EPC projects; 3) Activity Registry & Alert Cards, to properly analyze and track the progress of project overruns and subsequently identify root causes and potential solutions; 4) TIMS (Technical Interface Management System), an interface management solution on the Microsoft 365 platform that facilitates the E2E management of interface points between the numerous players involved in the engineering, construction, and commissioning phases; 5) Packing List Management, the next project stream of the Nextend initiative was rolled out on business projects for the STEEL discipline, and reporting tools continue to be implemented; D365 Correspondence Management, a portal was partially launched for EPC projects to manage formal and informal communication processes in the project environment; 6) Digital Documents, this product allows users to manage life cycles and to archive and distribute documents between internal engineering departments, external stakeholders, customers, and subcontractors; 7) POE-OTS HPU/SRU; 8) with a view to digital improvement and connected plant, we continued a project in collaboration with Tecnimont and Stamicarbon to develop a Process Optimization Engine, which acts as a digital twin of physical plants; and 9) Advanced Analytics Piping, the development of an Advanced Analytics Piping mathematical model.

As part of the digital program we note the Advanced Painting & Isolation Analytics initiative – which extends the Advanced Analytics Piping mathematical model to cover painting & isolation – and the monitoring of the attendance and location of corporate emergency teams via a dashboard created so that the HSE department can monitor which personnel have been deployed to manage emergencies at corporate sites in real time while also facilitating the coordination of emergencies and evacuations.

We completed the following projects at the subsidiaries KT and Nextchem: i) Set-up of the Innovative and Advanced Mechatronics GreenMech Lab at NextChem's headquarters in Rome to analyze and develop specific technological components to improve the company's product and services offer with regard to the energy transition; ii) Set-up of a laboratory for the R&D Mewlife project and its connection to data collection and analysis systems.

New apps have also been released as part of the IoT4MET platform to address specific business needs, such as: Dyno Forms, to assist on-site inspection activities, and IoT4Met - Emergency Management Monitoring, a new module on the IoT4Met platform released in collaboration with the HSE Department.

The S/4 HANA ERP was migrated to the cloud via the SAP model to ensure that systems meet the required compliance levels.

Finally, the main Process Improvement initiatives include the development of Finance Supply Chain platforms (such as Prime Revenue and POLARIS) – the launch of the Review of the Control Model from a consolidated project perspective and the implementation phase of the Planning & Control systems roadmap – for the adoption of a corporate data hub as a reference tool for Planning, Control & Contract management and with reporting tools available to all corporate departments.

In the Facility and General Services area, we continued to revise processes and refit office spaces with hotdesking workstations, with a view to both energy efficiency and digital transformation.

With reference to green mobility, which ties in with the Group's broader sustainability strategy, we have drawn up a new home-work commuter plan to reduce CO_2 emissions; in this regard, we note the various alternative mobility agreements put in place in Milan and Rome, which have been made available to the company population via their publication on the corporate portal and through the promotion of a dedicated information campaign. This plan also envisages the launch of a portal to monitor the CO_2 emissions of all company cars due to be delivered in 2023 based on their consumption. In this regard, we note the creation of a new long-term rental car list that includes low-emissions vehicles (electric/hybrid/plug-in hybrids). Finally, procedures are underway to file an application with the appointed GSE body to obtain white certificates, given the energy efficiency of the new green car fleet.

In the area of access control, the integrated system was also implemented at the Rome Magliana and Rome Vannina offices to allow employees to use Yubikeys as unique user identity devices for both digital (PC/web/application) and physical (access points, printer and locker authentication) access to computers, networks and online services.

8. Organization & Quality

ORGANISATION

The following should be noted with regard to organizational activities relating to the Parent Company:

- the appointment of Alessandro Bernini (former Group CFO) as i) Chief Executive Officer and Chief Operating Officer of the Parent Company, ii) Chief Executive Officer of the subsidiaries Tecnimont, KT, and NextChem, and iii) Chairperson of the Supervisory Board of the Dutch subsidiary Stamicarbon;

- the appointment of the new Group Chief Financial Officer and the new Head of Group Finance Department;

- the formalization of a new organizational structure for the Group’s Corporate Affairs, Governance & Compliance Department, which comprises three areas dedicated to overseeing activities concerning i) Compliance, Privacy and Business Integrity, ii) Corporate Affairs and Governance, and iii) Corporate Business Support and Structure Management;

- the ongoing regional development process, with the formalization of the appointment of a Sub-Saharan Region AFC Coordinator.

With regard to the subsidiary NextChem, we note:

- the formalization of an organizational structure for the Management Team reporting to the Chief Technology Innovation Officer, which is composed as follows: Core Research & Development, Technology Scouting, Technology Development and Open Innovation - responsible for i) managing the innovation and technology transfer process, identifying new technologies and opportunities for the company and for the Maire Tecnimont Group, enacting an executive strategy for assigned research projects and initiatives, and ii) R&D activities for the NextChem Group with reference to technologies of interest;

- the strengthening of the Hydrogen Department’s structure, which is responsible for contributing to the development of the hydrogen business as part of the Group's energy transition strategy, planning and coordinating related activities, and monitoring emerging technologies and developing potential partnerships and alliances with a view to co-development;

- the winding down of the Management Team reporting to the Chief Operating Officer.

With reference to the subsidiary KT Kinetics Technology, in addition to the reorganization of project management and control structures and engineering, and in line with the other operating companies in the Group, we note the establishment of, among others: i) a Project Control Operations Department within the Project Control Department, to guarantee the role, coordination, and management of related operational activities, in line with the Group's guidelines and best practices, and ii) a Project Engineering Department within the Production Department.

The name of the Engineering Department has also be changed to Engineering, Technology, and Research & Development, following the merging of technology, process, and HSE activities with R&D and technology licensing activities.

As part of the analyses and initiatives conducted to manage the impact of sanctions against Russia on Tecnimont's business, the Group has organized a review of governance at its Russian subsidiary MT Russia OOO, paying particular attention to governance, financial, and operational aspects related to the management of relations with Russian stakeholders, given the current sanctions in place.

Finally, we note several organizational actions in support of the corporate digitization strategy in H1, including:

- the establishment of ICT & Facility Services within KT, comprising Digital Delivery, Infrastructure Services, and Facility Services groups;

- the establishment of Digital Services & Business Development within MST to develop advanced building and site management services;

- the establishment of Digital & Business Services (within Procurement and Information Technology) at TCMPL, which is responsible for contributing to internal process innovation and to the analysis, execution and monitoring of digital initiatives and selected services for departments and projects, in addition to helping departments to quantify the costs and benefits of digital initiatives.

Further confirming the company's ongoing commitment to the digital transformation process, we note the launch of a multidisciplinary project ("Horizon") to adopt a new control model (and related tools, based on SAP BPC) and thus further improve the Group's performance and extend collaboration globally; this project foresees the launch of several communication and change management initiatives concerning the entire population. Finally, we note the review and introduction of additional workload features and the provision of related training to key users, with plans to continue involving key project and facility stakeholders.

SYSTEM QUALITY

In H1 the Group was awarded ISO 9001:2015 and ISO 29001:2020 certification, targeted at strengthening the effectiveness of management, coordination, and monitoring activities at subsidiaries engaged in the activities of: project management, core design, detailed engineering, procurement and supply, construction and installation, commissioning and start-up, operation and maintenance support, consulting services, the execution of turnkey contracts for industrial plants and infrastructure with a primary focus on the chemical, petrochemical, oil & gas, and energy sectors, furnaces, heat recovery units, waste recovery and disposal, technological equipment related to licensed processes, the generation of energy from renewable sources, industrial process development and licensing, economic studies to assess the sustainability of green projects, scientific research into chemical, physical, and scientific fields of application related to industrial development, the assessment of the impact of CO_2 emissions (carbon footprint) generated by new technologies, and the management of general contractor activities.

During this initial phase, the following companies fall within the scope of certification: Maire Tecnimont, Tecnimont, Tecnimont Private Limited, Tecnimont Planung und Industrieanlagenbau GmbH, KT Kinetics Technology, NextChem and Neosia Renewables.

Achieving this goal also enables the Group to further standardize process management and achieve a significant three-year reduction in projected costs, including in terms of man hours.

In addition, the Quality Management System (ISO 9001) compliance certifications were renewed at Stamicarbon, MST, and MyReplast Industries in H1. As part of activities to revise and update the document system, with the goal of creating shared operational guidelines and instructions at Group level, we highlight the issue of Group standards on regulating the import and export of goods and services in compliance with current international regulations (STDGR-100 Internal Compliance Program) and the revision of Group standards STDGR-1002 "Interactions between Regions and Group companies" and STDGR-1003 "Segregation of duties model".

The General Terms and Conditions of Purchase (WIG-502) were also revised. The tools for monitoring the progress of supplies were modified and clauses concerning the declarations required for export authorizations were strengthened, in part due to recent updates to regulations.

Finally, mention should be made of the systematic supervision of the procedures adopted by operating companies to ensure, through the definition of activities, roles and responsibilities, better uniformity and optimization of processes and operations at company level.

GROUP BUSINESS SERVICES

Within its field of competence, the Department carried out analysis, optimization, implementation and management of selected services for Functions and Projects such as Group Vendors Management.

In consideration of and in compliance with the sanctions imposed against Russia, supplier control activities were enhanced in cooperation with the Group's Security Department, making use of Bureau van Dijk's database and the validation and screening services made available by the Group's consolidated Compliance Catalyst platform.

In line with Group standard 801 "Countering the financing of terrorism and other illegal activities", single-person checks were also carried out through a Compliance Check form, into which the BIS (US Bureau of Industry and Security) list was incorporated. Regular supplier management activities, anti-terrorism compliance checks, and qualification process supervision continued in compliance with the Group's PRG-500 "Material and service groups and suppliers/construction subcontractors qualification" procedure.

Finally, as part of the ongoing digitalization process, the company's new Digital Document platform has to date made it possible to migrate the document management service from a time & material model to a service-based model for the APOC, B4 and Repsol and Covestro projects. This model makes it possible to track work phases and thus enhances the related control activities and the assessment of efficiency and effectiveness parameters.

GROUP CATEGORY MANAGEMENT & SUPPLY EXCELLENCE

In line with previous financial years, the Department sought to achieve objectives and implement strategic activities in the Category field, taking into account cross-project efficiencies, the regional development process, and the leveraging of interdepartmental collaborations and digital transformation; the Department also assisted with the Proposal and Cost Estimate phases of commercial initiatives and new projects in H1, digitizing the relevant Project Vendor Lists.

Work also continued on the development of local content and the assessment and allocation of orders in the local markets involved in the Group's various projects. With reference to the Group's energy transition project, we note several activities that sought to extend the scope of work of Category Management to green business, with the definition of dedicated Group-wide standard commodities for supply chain management. As part of the MET ZERO program, activities to reduce CO_2 emissions generated by the production of project materials, related packaging, and logistics continued, and an assessment was conducted to identify the best practices of the Group's supply markets and define a set of potential actions to mitigate these emissions.

To better mitigate and manage the impact of sanctions imposed against Russia on the supply chain, and to ensure operational and business continuity, a dedicated task force was set up – in collaboration with Contract & Subcontract Management and Group Security – to define supply strategies, inter-departmental coordination, governance activities, and mitigation actions, enhancing the interdisciplinary nature of Category Management to manage the rapidly evolving and highly complex situation.

9. Industrial relations and security

In continuity with previous years, Company Management has maintained ongoing and fruitful relations with the Trade Unions representing workers of the Group's main Italian companies.

We note the acceptance by the subsidiary Neosia Renewables of a request made by non-executive personnel to proceed (effective January 2022) with transferring the workforce – then subject to the regulations of the Construction Industry national collective bargaining agreements – to the Chemical national collective bargaining agreements, which already apply to more than 1,500 Group employees.

SECURITY

Under the general Group security policies, support and direction was constantly provided to the various managerial and operating company functions in terms both of the general Corporate Governance system and the management of "critical" and/or potentially "critical" situations, also in consideration of the ongoing sanctions imposed against Russia. In this regard, the necessary support was provided, in coordination with other corporate departments, when monitoring and managing the movement of personnel involved in various projects on operational sites. The Group also made sure to provide in-depth information on an ongoing basis and to monitor third-party entities, in reference to and in line with ongoing sanctions.

The socio-political and economic conditions in the Group's countries of interest and presence were continuously monitored and contacts reported back periodically.

10. Health and safety

For Maire Tecnimont Group, personal health and well-being, industrial facility safety and environmental protection are core corporate values.

Individual safety and protection are not just a priority, but a fundamental value that each of us puts into practice in his or her daily activities, day after day. We are committed to increasing the engagement of our colleagues, clients and subcontractors, because HSE is a value in which all of us need to believe and with which we must identify.

The Maire Tecnimont Group is thus committed daily to promoting workplace safety, environmental protection and individual wellbeing. We pay constant attention to creating and maintaining a positive work environment, in which people can work safely, be aware of residual risks and environmental impacts that their work may entail, have the opportunity to cooperate and share work and personal experiences, and grow professionally together with their colleagues. For Maire Tecnimont Group, people have a distinctive value. For this reason, risks to the health and safety of employees in offices and construction sites are subject to constant monitoring and mitigation measures.

The Group – which strives to prevent accidents and mitigate its impacts on the ecosystem – is thus committed to providing working environments, services and industrial facilities that satisfy applicable legal requirements and the highest international health, safety and environment standards, by promoting a "safe workplace" and environmental protection, throughout all areas of its operations and all stages of execution of a project, at both its offices and construction sites.

In order to best achieve these goals, we have designed and set up a Maire Tecnimont Group Health, Safety and Environment Multi-Site management system, complying with the ISO 14001 and ISO 45001 standards, considering a global vision and centralized management necessary to achieve excellence.

The HSE Policy lays down the principles, goals, targets, roles, responsibilities and management criteria essential to managing HSE issues. These goals and targets are circulated to Group companies by the top management and pursued with the involvement of all personnel in each activity during the engineering, procurement, construction and commissioning stages of our projects. Constant, intensive monitoring and periodic audits within the organization are conducted by internal HSE auditors and certified external entities in order to ensure actual compliance with HSE obligations.

In light of the importance the Group attaches to the health and well-being of its workers, and in response to the spread of COVID-19, the Maire Tecnimont Group has been committed from the outset to ensuring that all work activities at its various company offices and construction sites continue in accordance with

the highest safety standards. Since 2021, the Maire Tecnimont Group has continued to implement a strategy to counter the spread of Coronavirus across several levels, from the protection of people to the protection of communities. The most important activities have included the provision of ongoing support to employees via the company's crisis team ("HSE Crisis Coordination Team"), the issue of new and updated employee conduct regulations, the updating and adoption of specific health protocols on an ongoing basis in compliance with national regulations, the definition of new and updated criteria for the safe booking and use of company meeting rooms, the distribution of personal protective equipment and delivery of a SafethinkCovid-19 travel kit to travelling employees departing from the Group's Italian offices, the implementation of special protocols on the cleaning and disinfection of working environments, and the operation, cleaning, and sanitization of air conditioning systems, the roll-out of remote working to staff employed at Group offices, the organization of safety moments on COVID-19 topics, the routine monitoring of the correct and complete implementation of Government and Health Authority regulations at the Group's Italian offices, the continuation of the SafethinkCovid-19 communication campaign and the ongoing updating of the dedicated COVID-19 Health Information web page to encourage employee awareness of the latest corporate guidance on COVID-19.

Maire Tecnimont Group HSE results are significant and indicative not only of the adoption of correct methodologies and compliance with the requirements of international laws and standards, but also of the awareness and involvement of all those who take part in our activities.

With this in mind, initiatives related to the Safethink HSE Awareness Program have been reinforced to maximize the focus on prevention and the protection of people by increasing HSE awareness at the Maire Tecnimont Group.

The most recent initiatives implemented in H1 2022 include the Maire Tecnimont Group’s participation in the 2022 World Day for Safety and Health at Work promoted by the ILO (International Labor Organization) through a dedicated workshop for Maire Tecnimont senior management members, construction HSE managers, and their construction team colleagues. Best practices and the lessons learned in 2021 were shared and the opportunity was taken, in line with ILO practices, to raise awareness and encourage people to reflect on the importance of creating a positive, shared culture of safety. Special communication materials (posters, roll-ups, and polo shirts) were also created for the occasion.

During the second half of 2022, the Maire Tecnimont Group successfully renewed its Multisite HSE certification according to ISO 45001:2018 and ISO 14001:2015 standards. This is a great achievement and attests to the Maire Tecnimont Group's strong commitment to its management systems and to improving collaboration between the company's various locations and companies.

The Maire Tecnimont Group considers its employees as a strategic resource and therefore ensures the respecting of their rights, supporting professional and personal development in all environments. Training is essential to creating value for our stakeholders and to constantly developing the professional skills and abilities of all of the Group’s employees. Intensive training programs are planned which include specific courses to improve their knowledge of health, safety and environment issues, personalized to suit each employee's role and responsibilities. Training is also key to preventing accidents at construction sites. A total of 649,778 hours were dedicated to HSE courses in the first half of 2022. The ratio of HSE training hours to hours worked on site is 2.82%. Demonstrating its concern for and investment in prevention and staff training – especially during the COVID-19 pandemic – the Maire Tecnimont Group is committed to continuing to implement the Stop&Coach Program.

The Stop & Coach Program was launched in 2021 and is an innovative program that seeks to increase safety awareness by improving the engagement and onboarding of employees, customers, and subcontractors by adopting a participatory approach. What makes this program innovative is that it seeks not only to correct behaviors, but also to ensure a high level of HSE awareness by adopting a coaching approach and promoting safe behaviors as part of the worker's value system, rather than by merely providing operational instructions. In H1 2022, the Group continued to implement the program, which reached the following sites and employees: 12 sites, 492 participants, and 24 sessions for HSE, Site and Construction Managers, 65 sessions for Supervisors, and 8 sessions for PDs/PMs, amounting to 1,254 training hours in total.

The Group’s commitment to promoting a culture of health, safety, and well-being resulted in the provision of 4,926 hours of information and training to a total of 1,124 participants at the Group's offices, an increase of 48% on H1 2021. Training also included initiatives dedicated to improving knowledge and increasing awareness of the Group's HSE & SA8000 Multisite management systems, which accounted for about 22% of the total training provided.

Maire Tecnimont Group is firmly committed to a preventive approach that minimizes the risk of accidents and their consequences, safeguards the health and safety of both employees and other workers under its responsibility and minimizes all negative impacts at offices and construction sites.

For the Hydrocarbons business unit, including petrochemical and oil and gas companies, the Group adopts the main performance indicators of US Occupational Safety and Health Administration (OSHA) and International Association of Oil & Gas Producers (IOGP) standards for monitoring, identifying improvement areas and promoting a committed approach to workplace HSE.

In H1 2022, a total of over 23 million man-hours were worked at the Hydrocarbons business unit sites.

The following table presents the main safety indicators for the Maire Tecnimont Group on the basis of the IOGP criteria.

BU HYDROCARBONS security indicators as per IOGP (base 1 million hours) [1]	2022 (cut-off 30/06/2022)
Site hours worked (employees+subcontractors)	23,007,658
Lost Time Injury Rate - LTIR [2]	0.043
Total recordable injury rate - TRIR [3]	0.217
Benchmark IOGP - LTIR	0.15 [4]
Benchmark IOGP - TRIR	0.61 [4]

The values and trends established by these indicators are periodically compared with international benchmarks, such as those provided annually by IOGP for EPC (Engineering Procurement & Construction) contractors.

The IOGP figures for 2022 are not available (as the benchmark figures will be published in Q2 2023) and the Group will therefore maintain the same 2021 benchmark figures also for H1 2022.

The LTIR and TRIR indicators remain well below their respective IOGP benchmarks, and this confirms the Group's excellent safety performance. If the same reference data are kept for 2022 as in 2021, the LTIR indicator is 3.5 times lower than the benchmark, while the TRIR is approximately 3 times lower than the benchmark.

[1] International Association of Oil & Gas Producers - Report No. 2021, June 2022 - IOGP Safety Performance Indicators 2021 - "Contractors Engaged in Construction Activities"

[2] Lost Time Injury Rate (LTIR) is the number of injuries resulting in an absence from work of at least one day, divided by the hours worked in the year multiplied by one million. The LTIR indicator considers fatal accidents and injuries with lost days.

[3] Total Recordable Injury Rate (TRIR) is the total number of injuries recorded, divided by hours worked in the year multiplied by one million. The TRIR indicator considers: fatal accidents, injuries with lost work days, events limiting working activity, events requiring medical care.

[4] The IOGP figures for 2021 are not yet available (as the benchmark figures will be published in H2 2022) and the Group will therefore maintain the same 2020 benchmark figures for H1 2021.

11. Innovation and Research & Development

Innovation has always been in our DNA and our Group carries it out on many fronts, often interconnected. Our investments in innovation are represented every year by thousands of man-hours spent on setting up plant technologies, on the optimization of EPC, in the development of patents, in digitalization, in many international research projects, some of which we are also coordinators and responsible for the construction of pilot plants.

Technological advantage is considered a key strategic asset for the Group, mainly advancing its innovation strategy and protecting the portfolio of developed patents and technologies.

In addition, the Maire Tecnimont Group relies on its wealth of intellectual property and technological expertise to develop new commercial projects and new alliances regarding technologies and licensees.

The Maire Tecnimont Group has a portfolio of over 1,850 patents, mainly in the urea and fertilizer segments, among others.

Patents and other intellectual property rights concerning the Group products and services, including the commercial brands, are a key asset for the Group's positioning and success.

Maire Tecnimont has invested approx. Euro 35 million over the last five years in the Green Acceleration project, in innovation projects, also through targeted start-ups and partnerships and creating a portfolio of technologies which optimally respond to the new demands of the energy and chemicals industry revolution.

Innovation is also one of the Group's main competitive advantages. We therefore constantly improve our Research and Development operations and our portfolio of innovative proprietary technologies in order to develop our position as a supplier of technology for the refinery, energy, oil&gas and petrochemical sectors. We develop a certain number of innovation projects each year and actively cooperate with research centers and industrial partners to continuously improve the overall performance of our technologies.

The Maire Tecnimont Group has a long history of collaboration with leading universities, technology suppliers, research centers and commercial partners. Over recent years, the Maire Tecnimont Group has extended its collaboration with leading Italian and overseas universities by developing research projects and exchanging opinions and ideas, building in this way a solid bridge between the academic and industrial worlds.

The long-standing collaboration between Maire Tecnimont and the Milan Polytechnic was further strengthened through partnerships on research projects and the funding of an "Engineering and chemical projects management" chair, beginning in 2018 for 15 years, in addition to close cooperation in the field of teaching, specialization and the guiding of young people.

In 2019, in a scenario where innovation is a critical success factor, Maire Tecnimont entered into a synergy with LUISS Guido Carli University to create an Open Innovation teaching post, the first of its kind in Europe. In addition, important partnerships are underway with Sapienza in the field of technologies for the energy transition and in the socio-economic area, as well as with the Bio-Medical Campus, in the context of the Master's degree course in Chemical Engineering for Sustainable Development. Other Italian academic partners include the University of Salerno and the University of Messina.

In the international field, since 2018 the Group has undertake a partnership in Azerbaijan with BHOS (Baku Higher Oil School), providing concrete support for the specialized university course and research support. In India, a collaboration with the National Institute of Technology Karnataka has been underway since 2020 as part of corporate giving activities.

Further collaborations are underway with the Technical University of Eindhoven, the Ecole des Mines in Paris, and Tecnalia, a research center in Spain for the development of membrane reactors for hydrogen production.

Maire Tecnimont, via its subsidiaries NextChem, KT – Kinetics Technologies and Stamicarbon participates, as a coordinator or partner, in numerous research projects. Some of the projects are funded by the EU, while others are funded at the national level. The main projects concern research activities for the production of green hydrogen, CO2 valorization and the introduction of solar energy in processes, valorization of waste streams and use of algal biomass, chemical recycling of plastics and energy saving and reduction of CO2 emissions.

Maire Tecnimont felt a strategic need to adopt an open innovation model that seeks not to confine innovation processes, but to open them up to collaboration through an extended network of actors, leverage external resources, develop new services/products and generate new business ideas and opportunities for the group and system. To this end, the Group has decided to adopt an Open Innovation practice to support the ongoing process of transformation relating to the issues of Open Innovation and Open Green Innovation, to promote and spread a culture of Open Innovation, to keep track of hotbeds and areas of innovation, to coordinate open innovation internal and external to the Group and to enable an innovation ecosystem.

During the year we consolidated some initiatives, in continuity with the work started in 2020, and started new strategic collaborations always with a view to enabling the Open Green Innovation model.

The subsidiary NextChem is working actively and has a portfolio of extremely interesting technologies and projects in the field of green chemistry, the circular economy, biofuels, CO2 capture and recovery and constant research activity relating to important projects of an international scope.

One particular project in which we are highly involved at the Group level relates to the creation of circular districts at sites of national interest, traditional brownfield sites to be converted back to the green economy.

We developed a green circular district model that integrates and includes various technologies for the energy transition, a model that combines the circular economy and decarbonization and that can yield benefits for the environment (reduction of waste disposed of in dumps and by burning and reduction of CO2 emissions), society (new jobs, reskilling) and the economy (knock-on effect, new downstream chains) for a country that, like Italy, has many traditional industrial sites that are now obsolete and require the launch of a decarbonization and green reconversion project.

The circular district model is an industrial symbiosis between plastic waste recycling technologies, use of waste to produce circular chemical products and green hydrogen production. It is particularly suited to the green reconversion of traditional industrial sties, such as refineries and steel plants. A technology platform for the chemical conversion of non-recyclable plastics is used to obtain green chemical products and fuels such as hydrogen, methanol, ethanol and ammonia with a small carbon footprint and with the benefit of increasing the waste recycling rate, preventing waste from being burned or dumped. These are products that Italy imports from abroad, and hence projects of this type yield enormous benefits in economic terms as well, also considering that they enable the creation of downstream chains that currently do not exist and provide a knock-on effect for their communities as well as new jobs. This solution solves Italy's problem with waste exceeding its disposal capacity, above all in the South. This model helps the country reach its decarbonization goals and industry to achieve green innovation.

The Group is investing considerable resources and attention in this project. We view it as fusing together various aspects: our ability to develop and promote synergies between players, our engineering acumen for identifying innovative solutions to complex problems, our ability to devise solutions that are economically sustainable, profitable and attractive to investors, and our ability to execute - a guarantee of excellence in plant design and construction. This project creates a new face for the Maire Tecnimont Group as an enabler of the energy transition.

The transition from fossil fuel energy production to renewable energy production is taking place with increasing speed but will necessarily be gradual, requiring a deep transformation of business models, a process of technological and plant innovation and a new ability to work across chains. The shift from an industry with processes based on fossil raw materials to a green industry that uses feedstocks derived from raw materials of biogenic origin and urban, plastic and biomass waste lies at the heart of the energy transition. The chemical world is evolving rapidly to meet European and global decarbonization targets. The new chemicals industry will be increasingly focused on recycling of waste, biochemistry and electrochemistry, and we have already identified a range of solutions to meet this challenge.

As Maire Tecnimont we had already begun ten years ago to develop projects in new technologies for the energy transition, focusing increasingly on our distinctive abilities, which allow us to be both technological innovations and industrial enablers. We were pioneers of this transformation and Italy was a pioneer of green chemistry; today we have a key role to play in opening up a new industrial cycle to support the energy transition, while creating jobs and long-term industrial value.

The Group is committed to being at the forefront of the digitization of engineering, procurement and construction, as well as supply chain coordination. The Digital Program continues to develop according to two distinct, synergistic processes: 1) Digitalizing core processes by improving the operating models with

the application of digital enablers to increase competitiveness by reducing costs to build and operate plants for both MET Group companies and their clients; revising sequences and optimizing timescales to expedite bidding and project execution; and improving productivity and performance in terms of energy efficiency and sustainability. 2) Bringing digital advantages by integrating new digital services for current and prospective clients into the MET Group's value proposition to identify new services that generate value enabled by technology; and improving the client's experience and the positioning of the business for the MET group and assessing new opportunities to improve the generation of in-country value (ICV).

12. Risks and uncertainties

In this section the main risks and uncertainties concerning the Maire Tecnimont Group and its sectors are outlined. The factors considered by the company risk system regarding the foreseeable future are for this purpose analyzed.

The Maire Tecnimont Group's core operations concern the design and construction of Hydrocarbons sector plant and the design and construction of major works. Additionally, the Group is active in the licensing of patented technology and proprietary know-how to urea producers and in green acceleration initiatives managed by NextChem and its subsidiaries targeting the circular economy through the implementation of mechanical plastics recycling and chemicals recycling.

The Group's internal control and risk management system includes a continuously evolving Risk Management framework integrated in business processes, extended to all operating entities, and aimed at identifying, assessing, managing and monitoring risks according to sector best practices.

BACKLOG RISKS

The consolidated Backlog at June 30, 2022 was Euro 9,244.4 million. The timing of revenue and expected cash flows is subject to uncertainty as unforeseeable events may occur which impact Backlog Orders (such as for example the slowdown of works, the delayed start-up of works or indeed the interruption of works or other events). The Group mitigates this risk through termination/cancellation clauses which ensure adequate reimbursement on the occurrence of such events.

BACKLOG CONCENTRATION RISKS AND DEPENDENCE ON A CURTAILED NUMBER OF MAJOR CONTRACT OR CLIENTS

At June 30, 2022, approx. 71% of Group consolidated revenues related to 13 major contracts, corresponding at the same date to approx. 47% of the Backlog value. Any interruptions or cancellations to even one of the major contracts, subject to applicable legal and contractual remedies, may impact on the Group's results and balance sheet. In addition, the Group works with a contained number of clients. At June 30, 2022, consolidated revenues from the 10 leading clients constituted 64% of total consolidated revenues.

In relation to the concentration of the value of the Backlog by Region, reference should be made to the "Backlog by Business Unit and Region" section which indicates that after the major acquisitions in 2021 the highest amount is concentrated in the Middle East (approx. 39%), with a simultaneous significant reduction of the concentration in non-EU Europe, essentially Russia, which accounts for approx. 11% of the consolidated value of the backlog at June 30, 2022. One of the key operational guidelines concerns the greater distribution of initiatives among more clients and thereafter the opening up to new markets and clients.

RISKS RELATED TO GROUP SECTOR INVESTMENT

Group markets are cyclical, principally dependent on available investment, which in turn is impacted by: (i) economic growth and (ii) a significant number of economic-financial (e.g. interest rates and the price of oil) and political-social (economic, public spending and infrastructure policies) variables. Therefore, general recessions may impact the Group's results and balance sheet. Due to the nature of such risks, the Group must therefore rely on its event forecasting and management capabilities. In particular, the Group has integrated the risk philosophy into strategic and commercial planning processes through the definition of commercial and risk guidelines and process structuring aimed at selecting and prioritizing initiatives according to country and sector risks, rather than counter-party risks. Consideration of such risks is also guaranteed by strategic goal progress monitoring in terms of portfolio composition and diversification, and risk profile evolution.

RISKS RELATED TO INTERNATIONAL OPERATIONS

The Group is engaged in approx. 45 countries and is therefore exposed to a range of risks, including any restrictions on international trade, market instability, foreign investment restrictions, infrastructural deficiencies, currency movements, currency limitations and controls, regulatory changes, natural

catastrophes (e.g. earthquakes and extreme weather events) or other extraordinary events (e.g. wars and acts of terrorism, major raw material or semi-finished product or energy supply interruptions, fires, sabotage, attacks or kidnappings). The Group in addition is subject to the risk of greater operational difficulties in regions featuring high levels of corruption, distance from the markets and the traditional workforce and material procurement sources, and which often are politically and socially difficult and unstable (e.g. the Middle East, Russian Federation, Latin America and Nigeria). In order to mitigate this risk, appropriate insurance and/or coverage for the type of risks at issue to mitigate financial impacts from such instability may be undertaken.

LEGAL AND COMPLIANCE RISKS

This category comprises risks relating to sector or country specific management of legal issues, compliance with legal and regulatory requirements (e.g. taxation, local legislation) and contractual risks in relation to Business Partners. Maire Tecnimont considers the monitoring of the legal aspects of contracts and of counterparty relations of critical importance. Risks include possible cases of internal and external fraud, and, more generally, of non-compliance with procedures and policies designed to regulate company operations.

In light of such factors, Maire Tecnimont adopts a multi-level regulatory risk monitoring, management and mitigation policy through constant collaborative dialogue with counterparties and business units affected by regulatory developments, and full assessment of potential impacts.

RISKS RELATED TO JOINT LIABILITY TO CLIENTS

Group companies execute orders independently or together with other operators through the incorporation (for example) of consortiums in Italy or joint control arrangements overseas. In this latter case, each party under applicable public regulations or general contractual practice are usually jointly liable to the client for the design and construction of the entire works. In the case of damage suffered by a client caused by an associated operator, the Group company involved may be called to replace the damage-causing party and fully compensate the damage caused to the client, subject to the right of regress against the non-compliant associated operator. The right to regress among associated operators is normally governed among the partners through contracts (usually called cross indemnity agreements). Group policy is to conclude agreements/associations with operators of proven sector experience and appropriately verified available capital. This policy has ensured that the assumption of partner obligations by a Group company has not yet been requested as a result of non-fulfilment.

RISKS CONCERNING LIABILITY TO THE CLIENT FOR NON-FULFILMENT OR DAMAGE CAUSED BY SUB-CONTRACTORS OR SUPPLIERS

In executing operations the Group relies on third parties (including sub-contractors) to produce, supply and assemble part of the plant constructed, in addition to suppliers of raw materials, semi-finished products, sub-systems, components and services. The Group's capacity to discharge its obligations to clients is however reliant also on the fulfilment of contractual obligations by sub-contractors and suppliers. In the case of Group sub-contractor or supplier non-fulfilment (even partially), the provision of products and/or services not in line with that agreed or falling short of the required quality or with defects, the Group may incur additional costs due to delays or the need to deliver replacement services or procure equipment or materials at a higher price. In addition, the Group may in turn not fulfil that agreed with the client and be subject to compensation claims, subject to the Group's right to regress from non-compliant sub-contractors and suppliers. However, where the Group is unable to reclaim the entire compensation paid from such parties through its right to regress, the Group results and balance sheet may be impacted. The Group system for the assessment and selection of suppliers, identified on the basis of price, in addition to their technical abilities and capital structure, requires the request and provision of bank performance guarantees from such parties. Group companies are also covered by appropriate insurance policies to meet any particular difficulties.

RISKS RELATED TO ORDER EXECUTION

Almost all of Group consolidated revenues concern long-term contracts, whose settlement (in favor of the Group) is established at the date of the tender or the awarding of contract, particularly for lump sum - turn key contracts. For such contracts, the margins originally estimated by the Group may reduce due to

higher costs incurred by the Group during order execution. Where the Group's policies and procedures to identify, monitor and manage costs for order execution do not reflect the duration and complexity of such orders, or are no longer accurate following the occurrence of unforeseeable events, the Group's results and balance sheet may be impacted.

This dimension is critical in the effective assessment of Group core business risks, requiring the definition of tools to identify and monitor contract risks right from the bidding phase, as part of an in-depth risk and opportunity assessment procedure. Once risks have been assumed on the basis of informed decisions by management, constant monitoring is critical in proactively and dynamically managing risk exposure and evolution over time.

The analysis of significant risk dimensions and related risk areas offers management both a detailed (i.e. contract) and portfolio (i.e. total exposure) vision of the risk profile assumed by the Group, as well as exposure limits set by risk containment capacities. Through the use of appropriate risk management tools, the portfolio vision facilitates systematic assessments of the potential risk profile evolution due to certain events or decisions.

The risk management framework, outlined above and subject to ongoing developments, is oriented to supporting decisional and operational processes at every step in the management of initiatives, in order to minimize the occurrence of certain events that might compromise ordinary operations or defined strategic objectives of the Group. For this reason, the framework is integrated into strategic and commercial planning processes, thus incorporating formal consideration of the Group's risk profile and decisions regarding its risk appetite.

IT RISKS

The reliability of the Group's IT systems is critical to achieving its corporate goals. Particular attention is paid to the technology used to protect confidential and proprietary information managed by IT systems. However, both hardware and software products and information contained in corporate IT systems may also be vulnerable to damage or disruption caused by circumstances beyond our immediate control, such as malicious or fraudulent activities by unauthorized third parties accessing confidential information via written or verbal communications, e-mails, faxes, letters, phone, cyber attacks, network or computer failures, or computer viruses. The inability of IT systems to function properly for any reason may compromise operational activities, resulting in reduced performance, significant repair costs, transaction errors, data losses, processing inefficiencies, downtimes, disputes, and negative effects on financial flows and reputation. In order to prevent such risks, the Group's IT systems and related processes have been structured and organized as per Maire Tecnimont's IT policies to prevent both cyber attacks and social engineering fraud. Integrated solutions have been developed for the main areas of focus, including: cloud infrastructure archival; the Enterprise Access Service, which authenticates users via multi-factor and certificate authentication security procedures and Blocks and reports access attempts from devices without anti-virus software, devices connecting from untrusted locations and users not complying with company policies; the artificial intelligence based anti-fraud system; open source intelligence tools that search for sensitive corporate information on the dark web and protect domains and users; constant and effective threat management via a 24/7 Security Operations Centre, in order to mitigate viruses, phishing, spamming, spoofing, malicious domains, and so on; periodic IT security assessments in accordance with ISO 27001 guidelines; internal simulated phishing campaigns, using various technologies, such as instant messaging, e-mails and paper documents, in order to identify specific at-risk groups of users and identify training needs; extensive IT security and behavioral training for employees; timely communications to all Group employees as soon as the dedicated threat team identifies new phishing campaigns, potential fraud attacks or new system vulnerabilities; integrated and centralized payments managed directly by headquarters and advanced security policies to manage bank details along the entire value chain.

13. Financial risk management

The Group's principal financial risks stemming from core operations are outlined below:

MARKET RISK

The Group operates within an international environment and is subject to interest rate, exchange rate and price risk. A risk of fluctuating cash flows from core operations therefore follows, which may only partly be mitigated through appropriate policies.

PRICE AND CASH FLOW RISK

Group results may be impacted by raw material, finished product and insurance cost price changes. This risk is mitigated through a precise and timely procurement policy, the use of derivative contracts, and/or in some cases, by charging the client for increases in the price of supplies, where contractually allowed.

The Group is closely monitoring the supply chain in order to identify and take action to mitigate potential impacts in terms of the cost of materials and services and of procurement times as a result of developments in the war in Ukraine. Furthermore, given the extreme unpredictability of this situation and its impact on contracts, we are already adapting our execution strategies and have begun discussions with our clients and with the entire supply chain in order to negotiate mechanisms for managing and sharing the risk and for mitigating the impact on ongoing contracts.

CURRENCY RISK

The currency used for the consolidated financial statements is the Euro. As stated, the Group operates in an international environment, with part of its receipts and payments made in currencies other than the Euro. A significant amount of projects are quoted in or linked to the US Dollar or Russian Ruble; this factor, together with timing differences between the accrual of revenues and costs in currencies other than the presentation currency and their financial realization, exposes the Group to currency risk (transaction currency risk).

The Maire Tecnimont Group seeks to minimize transaction currency risk through derivative contracts. Group level planning, coordination and management of such operations is carried out by the Finance Department, which monitors the correct correlation between derivative instruments and underlying cash flows and their appropriate representation as per international accounting standards.

The Group furthermore has investments in subsidiaries in countries not belonging to the Eurozone and shareholders' equity changes from local currency movements against the Euro are temporarily recognized to the "translation reserve" shareholders' equity reserve.

INTEREST RATE RISK

Maire Tecnimont Group interest rate risk essentially concerns its variable medium/long-term loans. Variable rate debt interest rate risk not hedged through derivative instruments is however partly mitigated by liquidity remunerated at rates indexed to the same debt parameter (euribor). Any consequent interest rate fluctuations may create similar effects upon cash flows generated from inventories, although in an opposing manner than those produced on cash flows related to debt positions.

The Group also has Interest Rate Swap (IRS) derivatives to hedge the exposure to the risk of variable interest rates on a portion of the loan signed by Maire Tecnimont S.p.A. for Euro 365 million, 80% of which is backed by SACE's Garanzia Italia (Italy Guarantee).

The risk on the variable rate debt is presently essentially mitigated by the fact that Group cash deposits are remunerated at interest rates indexed to the same debt parameter (Euribor).

MAIRE TECNIMONT SHARE PRICE CHANGE RISK

The company utilizes derivative instruments to hedge against movements in the Maire Tecnimont share price, in view of the implementation of a buy-back program to satisfy the "Equity Settled" employee plans, as the Group has assigned its capital instruments as additional remuneration for services received (employment). Maire Tecnimont S.p.A therefore subscribed cash-settled Total Return Equity Swap (TRES)

derivative instruments, undertaken to hedge against movements in the Maire Tecnimont share price. For accounting purposes, the TRES derivative instruments cannot be designated as a hedging derivative instrument and are valued, in accordance with IFRS 9 at fair value, with the related changes recorded in the income statement.

CREDIT RISK

The Maire Tecnimont Group credit risk represents the exposure to potential losses deriving from the non-compliance with obligations by counterparties. Credit risk stems from normal operations and is monitored by the operating and financial departments on the basis of set procedures, which establish the methods for quantifying and controlling client risk.

They are managed according to procedures, including credit recovery and dispute management. Presently, there is no significant concentration of credit risk by region or by Client, as the Group operates on geographically diversified markets and through a range of clients and business lines.

The maximum theoretical exposure to the credit risk for the Group at June 30, 2022 is the carrying value of the financial assets recorded in the accounts, and the nominal value of the guarantees given on debts and commitments to third parties.

Receivables at June 30, 2022 were recognized net of write-downs calculated according to counterparty non-compliance risk, based on client reliability (third parties, related parties and public sector clients).

In addition to the assessments of the collectability of receivables and in accordance with IFRS 9 concerning impairment models, the Group estimated losses on receivables using the expected loss model based on supporting information available without undue effort or burden, which includes actual data and forecasts and was essentially obtained from information providers that, when quantifying expected losses at the closure date, incorporate the effects of the Russia-Ukraine war.

Credit risk is represented by the exposure to potential losses deriving from the non-compliance of obligations by buyers, who are almost entirely connected to sovereign states, government bodies, overseas state entities, public administrations or large oil companies. Credit risk is, therefore, essentially linked to country risk.

LIQUIDITY RISK

This risk concerns the difficulty in sourcing new funding or access to liquid assets, resulting in the enterprise's failure to satisfy payment commitments, being forced to incur additional funding costs or, in extreme instances, being faced with potential insolvency which may put its going concern at risk.

At the present moment, Maire Tecnimont considers that the good levels of liquidity held and prudent and functional management of the credit lines available are important elements for stability and sufficient to guarantee the resources necessary for operating continuity. The management of liquidity risk is based above all on the strategy of containing debt and maintaining financial equilibrium.

Cash and cash equivalents at June 30, 2022 amount to Euro 845,780 thousand, an increase of Euro 168,679 thousand compared to December 31, 2021 and improving steadily over the last few quarters; the availability of liquidity ensures financial equilibrium in the short term.

Cash flows from operations saw a net generation of cash in the amount of Euro 225,825 thousand for the period, for a constant improvement driven by earnings for the period and changes in working capital.

The Group also believes that the impact of the suspension and/or cancellation of projects in Russia will not have a significant overall financial impact and that, thanks to the acquisition of major new projects in 2021 and in the first six months of 2022, we will be able to maintain good levels of liquidity.

In addition, on December 16, 2021 - The Board of Directors of Maire Tecnimont S.p.A. approved the launch of its first Euro Commercial Paper Program to issue one or more non-convertible notes. The ECP Program, which will be placed with selected institutional investors, will be unrated and have a term of three years. The maximum aggregate amount of Notes issued and not redeemed under the ECP shall not exceed, at any time, Euro 150,000,000. The Notes will not be listed on any regulated market, may be denominated in Euro, USD, GBP, CHF or any other currency and the maturity of individual Notes may not be less than one day or more than 364 days from the date of issuance inclusive, to and excluding the maturity date.

The ECP Program will allow the Company to diversify its short-term financing instruments, obtain a wider choice of funding and optimize its debt management in terms of maturity and pricing profile.

The following table shows the lines of credit available to the Group as of June 30, 2022, broken down by type, distinguishing between amounts granted and used:

Lines of credit granted to and used by the Group as of June 30, 2022			
Description	**Amt. Granted (€)**	**Amt. Used (€)**	**Amt. available**
Account overdraft facilities, revolving facilities and lines of credit	248,781,560	2,478,220	246,303,340
Euro Commercial Paper	150,000,000	50,100,000	99,900,000
Advances on invoices - Factoring	5,000,000	1,053,554	3,946,446
M/L loans - Bonds	717,186,995	717,075,299	111,696
Total	**1,120,968,555**	**770,707,072**	**350,261,483**

FINANCIAL COVENANT RISK

This concerns the possibility that loan contracts include clauses permitting the lending Banks and other lenders to request immediate repayment on the occurrence of certain events, resulting therefore in a liquidity risk.

In 2018, the subsidiary Tecnimont S.p.A. agreed a medium/long-term cash loan for a total amount of Euro 285 million. The operation stipulated the issue of a new medium/long-term cash credit line for Euro 185 million and the increase of the “Revolving Facility” credit line issued in favor of Tecnimont from Euro 50 million to Euro 100 million; the Loan Contract therefore has a duration of 5 years, with repayment beginning June 2020 and final instalment due on June 30, 2023. During H1 2022, a repayment was made for a total principal amount of Euro 15 million.

At June 30, 2022, a liability of about Euro 113.8 million remains, entirely classified as short term in that a nominal Euro 50 million is due by December 31, 2022, and nominal Euro 65 million is due by June 30, 2023;

The loan includes covenants in line with normal business practice for such operations; specifically, the loan’s financial covenants concern the ratio between the net financial position and net equity, as well as between the net financial position and EBITDA on a half-yearly basis, with the most recent measurement based on the H1 2022 figures.

In 2019, Maire Tecnimont made a further commitment to its Green Acceleration project, launched in 2018, by taking out a “ESG Linked Schuldschein Loan” to support Group investments in green technologies. The instrument is divided in two tranches with an average duration of approximately 5 years, total repayment at maturity, and an average rate of approximately 2.3%. The cost of the instrument may also vary – including downwards – in relation to the achievement of the Group's CO2 emission reduction targets.

The bonds are supported by covenants in line with market practice; specifically, the bond covenants regard the maintenance of a ratio between the net financial position and EBITDA on a yearly basis, with the last measurement based on the FY 2021 figures and the next to be based on the FY 2022 figures.

On May 3, 2018, Maire Tecnimont issued 165,000 Non-Convertible Bonds at a price equal to 100% of the nominal value, and with a unitary minimum value of Euro 1,000 (thousand), for a total of Euro 165 million. The Bond interest rate is 2.625% annually, with interest paid on a deferred basis on April 30 and October 31 of each year, from October 31, 2018. The Bonds shall be settled at the nominal value on April 30, 2024 where not previously settled or cancelled.

The Bond issue terms and conditions stipulate incurrence-type covenants regarding the debt level; specifically, the bond financial covenants require the maintenance of a stated net financial position/EBITDA ratio, measured annually. The last measurement was based on FY 2021 figures and the next will be based on FY 2022 figures.

On July 8, 2020, Maire Tecnimont S.p.A. signed a loan agreement for Euro 365 million, 80% of which was backed by SACE's "Garanzia Italia" (Italy Guarantee), and disbursed by a syndicate of leading Italian financial institutions comprising Banco BPM, Cassa Depositi e Prestiti, Intesa Sanpaolo and Unicredit. The loan mainly supported the working capital needs of the parent company Maire Tecnimont and its main operating companies in Italy, in line with the provisions of the Liquidity Decree of April 9, 2020 and has a total duration of 6 years, of which 2 years grace period and a rate of 1.7% per annum, plus the cost of SACE's Italy Guarantee. The financing, with extremely flexible features - as it can be repaid in whole or in part at any time without additional cost - was also undertaken to cope with the volatility of the markets caused by COVID-19.

The loan includes covenants in line with normal business practice for such operations; specifically, the loan's financial covenants concern the ratio between the net financial position and net equity, as well as between the net financial position and EBITDA on a half-yearly basis, with the last measurement based on the H1 2022 figures.

Maire Tecnimont is currently not aware of any default situations regarding the above-mentioned covenants. The bond covenants, which regard the maintenance of a ratio between the net financial position and net equity, as well as between the net financial position and EBITDA, on a half-yearly basis, to be next measured on the figures at June 30, 2022, have all been complied with according to the results currently available.

RISKS CONCERNING THE GROUP CAPACITY TO OBTAIN AND RETAIN GUARANTEED CREDIT LINES AND BANK GUARANTEES

In the course of operations and, in particular, for participation in tenders, the signing of contracts with operators or receiving advances and payments from such during order execution, the Group is required to issue bank and/or insurance guarantees in favor of operators.

The Group's capacity to obtain such guarantees from banks and/or insurance companies depends on an assessment of the Group's financial statements and, in particular, of the Group company involved, from analysis of the order risk, experience and the Group companies competitive positioning within its sector.

A constant stream of information is sent to the national and international banks and insurance companies with which the Group operates and which are involved in supporting the Group with the granting of the aforementioned banking and/or insurance guarantees in connection with projects for which bidding is in progress. In addition to the existing lines of credit, normally financial counterparties are selected and grant dedicated lines of credit after the Group company is awarded the contract.

At the present moment, Maire Tecnimont is satisfied with the level of credit lines available, which are considered sufficient to guarantee the resources necessary for operating continuity.

14. Disputes

Maire Tecnimont Group disputes concern outstanding proceedings relating to ordinary operations of Group companies. A summary of the main positions at June 30, 2022 according to currently available information is presented below.

CIVIL, ADMINISTRATIVE AND ARBITRATION PROCEEDINGS

Municipality of Venice – Manifattura Tabacchi

With subpoena notified on June 5, 2010, the Municipality of Venice summoned the Temporary Consortium comprising Tecnimont (59% mandatee), and four other mandatees (the "ATI"), as designer of the new Venice legal headquarters (ex Manifattura Tabacchi), requesting from the ATI repayment of damages alleged by the Municipality of Venice for the failings and omissions of the executive projects (concerning in particular, the failure to carry out chemical analysis of the soil, structure and plant errors/omissions and the failure undertake archaeological surveys). The damage claim amounted to Euro 16.9 million. In its opening, the ATI strongly contested that alleged by the Municipality of Venice. The trial concluded with the signing of a conciliation agreement on 11/02/2021. With this agreement, Tecnimont has paid, on behalf of ATI, an amount of Euro 1,181,000. The allocation among the ATI members of the amount paid was concluded by a court settlement on May 5, 2022.

KT – HYL Technologies

On July 22, 2015, an arbitration request was notified by the Client HYL TECHNOLOGIES for alleged serious non-fulfilment by KT in the execution of the EP contract signed with the Client in May 2011. Regarding the Final Award, issued on 28/11/2019, the Court of Arbitration quantified the co-responsibility of the parties in relation to the causes of the accident, acknowledging compensation for HYL equal to approximately Euro 14 million. The notice of appeal against the final arbitration award - with a request for suspension of enforcement and provisional enforceability - was filed by KT on March 16, 2020. Following rejection by the Court of Appeal, the award became enforceable and in November 2021 KT paid HYL the amount established by the Arbitration Panel, but also lodged an appeal with the Court of Cassation to have the Court of Appeal's decision overturned and the award declared null and void.

NAGRP Kuwait

Acquired in July 2010 from Kuwait National Petroleum Company (KNPC). The EPC contract regards the provision of three portions of plant: a new process plant (New AGRP), a steam generation plant (Utilities) and the development of an existing plant (AGRP Revamping). Without any notice and entirely unexpectedly, on May 16, 2016, the Client terminated the contract and which was immediately contested by Tecnimont S.p.A. before the competent judicial courts. Following the resolution Tecnimont in fact commenced a civil procedure requesting the competent judge to accept the illegitimacy of the contract resolution as well as requesting condemnation of the Client for the payment of the contractual price matured to the date of the resolution, to the restitution of the sums received following the enforcement of the bank guarantees and payment for all damages incurred. The Court Technical Consultant announced that the work will be finished by March 2021. Following the opinion put forward by the court-appointed expert, who essentially upheld Tecnimont's claims, KNPC dismissed these viewpoints and submitted new applications for verification by the court-appointed expert. Once the report of the court-appointed expert has been finalized, the case will return to the local court for ruling. Despite these proceedings the Parties began negotiations on the possibility to conclude a settlement agreement which would provide, among the various aspects, that the Client would commit to the payment of the trade payables of the projects which, for such purpose, would be ceded from Tecnimont to the client. At present the negotiations are still ongoing and the company however does not intend to withdraw from the legal action unless a Settlement is agreed with the Client.

Gulf Spic General Trading & Contracting CO W.L.L. (Kuwait)

This concerns an international arbitration administered by the International Chamber of Commerce (ICC Case No. 25986/AYZ) initiated by Gulf Spic against Tecnimont S.p.A. (Tecnimont) pursuant to the arbitration clause contained in Subcontract Agreement 7500038742 dated March 27, 2013, whereby Tecnimont had entrusted Gulf Spic - against payment of the total amount of KWD 13 million - with the performance of certain mechanical works commissioned by the Kuwait National Petroleum Company

(KNPC), in the framework of a project for the construction and upgrading of an AGPR (Acid Gas Removal Plant) at the Mina Al-Ahmadi Refinery. The Subcontract Agreement between Tecnimont and Gulf Spic initially provided for completion dates of December 31, 2013 for the commissioning of the Boiler and interconnection with the AGRP Piperack ("PTO 1") and April 30, 2014 for the pre-commissioning of the NAGRP ("PTO 2"). The execution of the contract with Gulf Spic was conditioned from the outset by KNPC's late payments to Tecnimont and Gulf Spic's inability to make concrete progress on the work fronts made available which necessitated an extension of the deadline for completion of both PTO1 and PTO2. Following the souring of relations between the parties, the dispute began in January 2021 with the filing by Gulf Spic of a request for arbitration with the ICC, which demanded that Tecnimont be ordered to pay the following amounts: 1) KWD 14,307,882 for prolongation and disruption costs due to delays in the completion of works caused by acts or omissions allegedly attributable to Tecnimont itself; 2) KWD 19,231,546 as idle cost for a period of time prior to termination of the contract between the parties; 3) KWD 930,914 for the late payment of certain invoices; 4) KWD 34,372 for the costs relating to the issue of additional bank guarantees to secure payments that it allegedly received directly from KNPC; 5) the award of all arbitration costs. On March 29, 2021, Tecnimont filed its reply to the request for arbitration with a counterclaim in which, in addition to the complete rejection of all opposing claims and the payment of all costs for the arbitration proceedings, it demanded that Gulf Spic pay Tecnimont the sum of KWD 500k due for services rendered for the completion of PT01. Tecnimont also reserved the right to submit further questions in the course of the arbitration proceedings. The Arbitration Panel was subsequently constituted and the procedural schedule established, with respect to which Gulf Spic filed its first brief on October 18, 2021. Tecnimont filed its first brief on February 18, 2022, and Gulf Spic filed its second and final brief on June 17, 2022. Tecnimont will file its second and final brief on October 14, 2022. After a final Gulf Spic closing brief scheduled for November 4, 2022, hearings will be held in late January and early February 2023. The award is not expected until late spring of 2023.

ONGC Petro Additions Limited (India)

This concerns two UNCITRAL arbitration proceedings brought by the consortium comprising Tecnimont S.p.A. and Tecnimont Private Limited against the Indian company ONGC Petro Additions Limited ("OPaL") with regards to two turnkey EPC Contracts (total value of approx. USD 440,000,000.00), regarding respectively the construction by the Consortium of a 340 tons per annum polypropylene plant (PP Project) and two HD/LLD "swing" polyethylene plant, each of 360 tons per annum capacity (PE Project). The PP and PE polyolefin plant are located in Dahej, in the State of Gujarat (India). Both Notices of Arbitration cite the following demands: a) recognition of a "time at large" situation regarding the two projects due to the actions of OPaL; b) the recognition of additional costs incurred and compensation for damage for delays owing to OPaL; c) recognition of and payment for extra works; d) the release of amounts overdue or incorrectly held by OPaL. Arbitration was suspended as the parties attempted to reach a settlement privately. Arbitration was thereafter reinitiated, with Tecnimont S.p.A. and Tecnimont Private Limited filing at the Indian Court a motion for the appointment of the Arbitration Board Chair. The Arbitration Board Chair was appointed, who issued the first procedural order which: i) requires unification of the two arbitration procedures into a single procedure; ii) sets OPaL's jurisdictional claims for a subsequent hearing; iii) set the procedural timeline. Subsequently, the Court was declared as competent to consider the issue and the New Delhi Arbitration Board was assigned the case. At the end of 2017, Tecnimont and Tecnimont Private Limited filed their Statement of Claim. Opal filed on April 2, 2018 its Statement of Defense and Counterclaim. On April 10, 2018 a procedural hearing was held in Singapore. In May 2018, the parties appointed their respective technical experts. On September 27, 2018, the technical experts of the parties filed their respective Expert Reports. On October 1, 2018, Tecnimont and Tecnimont Private Limited filed their Reply and Defense to Counterclaim. On December 24, 2018, OPaL filed its Reply to Defense to Counterclaim. On February 28, 2019, the parties presented their respective Rejoinders. On March 24, 2019, a procedural hearing was held in Singapore in preparation for the relevant hearings. The hearings were held from June 7 to 14, 2019, in New Delhi. The parties filed post-hearing submissions on July 24, 2019, and reply post-hearing submissions on August 14, 2019. The last hearing was held from September 16 to 18 in London. Subsequently, the parties filed submissions on costs on October 4, 2019, and reply submissions on costs on October 14, 2019. On January 6, 2020, the Court of Arbitration issued the final award, accepting the claims of Tecnimont and Tecnimont Private Limited for the delay incurred in completing the project and ordering OPaL to pay the following sums: INR 828,013,043, EUR 5,049,443 and USD 4,977,199 (relating to prolongation costs, withheld amounts and payment of contractual milestones). The court also rejected all OPaL counter-claims and ordered OPaL to pay the legal costs incurred by Tecnimont S.p.A. and Tecnimont Private Limited for a total of: INR 18,866,620, EUR 3,275,000, GBP 450,080, USD 751,070, RUB 152,500 and MYR 3,750. The amounts were collected by Tecnimont S.p.A. and Tecnimont Private Limited,

subject to the appeal for cancellation subsequently filed by OPaL before the Delhi High Court. In 2021, OPaL put its position before the Indian court in hearings held on the following days: March 15, 2021, July 15, 2021, September 8, 2021, October 21, 2021, November 29, 2021, and concluded its arguments on January 3, 2022. In 2022, Tecnimont has, in turn, begun to present its arguments against the annulment of the award. It is expected that the Delhi High Court will issue a decision by the end of 2022.

Yara Sluiskil B.V

The dispute refers to the EPC contract signed in July 2015 between Tecnimont SpA and the customer Yara Sluiskil B.V, a subsidiary of Yara International ASA, for the realization, on a lump-sum turn-key basis, of a new urea granulation fertilizer plant and associated units in Sluiskil, Holland. The complex, with a fully operational production capacity of 2,000 tons per day, uses proprietary technology developed by Yara enabling the production of a particular type of sulphur-enriched urea. Since the beginning of the project, Tecnimont has encountered significant difficulties which have impacted the timely execution of works and led to additional costs and damages. After several months spent in vain trying to find an amicable agreement between the parties, on January 15, 2020, Tecnimont S.p.A. filed its request for arbitration with the International Chamber of Commerce in order to initiate the arbitration proceeding. The request for arbitration reported in the petition, as an initial amount, a provisional value of approximately Euro 49 million. The request for arbitration was made in relation to, inter alia, the following claims: a) acknowledgement and payment of certain extra works; b) acknowledgement of higher costs incurred and compensation for damages incurred due to delays attributable to Yara; c) payment of a portion of the residual contract price. By February 24 last, Yara filed the reply to the request for arbitration, together with the Answer to the Request for Arbitration and Counterclaim. Yara's counterclaim provisionally amounts to approx. Euro 24 million. The parties and the arbitration tribunal formed signed the Terms of Reference of the arbitration procedure in May 2020. On November 29, 2020 Tecnimont filed its Statement of Claim, providing further arguments with regard to the claims made in the Request for Arbitration and increasing the amount sought to approximately Euro 70 million (eq.), not including any additional damages and legal costs. On May 24, 2021, Yara filed the company's Statement of Defense and updated counterclaim provisionally estimated between roughly Euro 23,343,408 and Euro 51,729,448. On November 15, 2021, Tecnimont filed its Reply to Yara Statement of Defense, as well as its Statement of Defense to Counterclaim. With its reply, Tecnimont increased its claim to the equivalent of approximately Euro 81 million. On March 3, 2022, Yara filed its Rejoinder to the claim and its Reply to Tecnimont's Statement of Defense on Counterclaim. In May 2022, Yara filed further updates to its counterclaim, tentatively estimating its claim at between Euro 26,628,220 and Euro 55,014,260. The preliminary hearing was originally scheduled for May 2022 but has been postponed until November 2022. Between July and late September 2022, Tecnimont will file its Rejoinder to Yara's counterclaim. The arbitration is expected to end in 2023.

ACC Lahoud (ALJV) (United Arab Emirates)

The dispute refers to the EPC contract signed in 2014 between Tecnimont S.p.A. and the client ADCO (Abu Dhabi Company for Onshore Operations Ltd) regarding the construction of the oil pipeline on the Al Dabb'iya site near to Abu Dhabi (United Arab Emirates). In 2015 Tecnimont subcontracted the civil works for the northern and southern areas of the "Central Processing Plant" (CPP) and "Clusters" to the consortium formed by Arabian Construction Company WLL and Lahoud Engineering Company LLC (ALJV), along with an optional portion relating to the electrical and instrumental part of the facility. ALJV's work was initially to be completed in August 2017. Due to the delays accumulated, the date for achieving "Ready for Commissioning" status was extended until July 2018. Despite Tecnimont's constant support, including the supply of additional labor and the progressive reduction of the scope of ALJV's work, in 2019 ALJV once again failed to meet the contractual milestones. Tecnimont and ALJV discussed the responsibility for these delays throughout 2018 and 2019 and when Tecnimont, faced with ALJV's now clear unfitness to complete the work, decided to enforce the bank guarantees in the amount of USD 36 million, that same day, i.e. April 16, 2020 ALJV responded by filing a Request for Arbitration (RFA) with the ICC, seeking compensation of approximately USD 150 million. In particular, clearly seeking to stem the critical situation, ALJV sought: a) payment of the consideration for the work allegedly done in relation to determined progress payment certificates (PPCs: 37, 38 and 39) amounting to USD 27,740,075; b) the issue of the "Ready For Commissioning" certificate; c) payment of the amount contractually retained as security ("Retention Money") of USD 23,084,852; d) reduction of the Performance Bond from 10% to 5% of the value of the subcontracting agreement; e) payment of AED 6,358,334 to defray the costs of maintaining the "overdraft facility" as a result of the delay in payments purportedly due to Tecnimont; g) granting of a complete

extension of the deadlines for completing the work; h) payment of damages due to extension of the work, inconvenience and costs of stoppage of certain personnel due to alleged breaches of contractual obligations by Tecnimont; i) payment of USD 4,156,641 for the completion of additional works (extra works requests EWR); j) payment of USD 3,854,485 for the installation of certain materials (embedded PVC sleeves); k) payment of USD 5 million for moral damages and lost profits; l) payment of interest of 5% per annum; and m) payment of the costs of arbitration. On June 26, 2020 Tecnimont filed its Answer, seeking the rejection of all ALJV's claims and compensation from ALJV for damages of a provisional amount of USD 120 million, plus 5% interest and all costs of arbitration. ALJV took action before the courts of the United Arab Emirates seeking to block the enforcement of the bank guarantees by Tecnimont. The Arbitration Tribunal formed in the interim set the procedural calendar and in November 2020 ordered the payment of the amount of the enforced bank guarantees into an escrow account to be released to Tecnimont or ALJV according to the outcome of the arbitration decision. According to the procedural calendar, on January 21, 2021 ALJV filed its Statement of Claim, accompanied by written testimony and expert reports on the delay and quantification of the damages, whereas Tecnimont presented its Statement of Defense and Counterclaim, also accompanied by its written testimony and expert reports, on June 3, 2021. ALJV filed its Reply to the Statement of Defense and Counterclaim on October 28, 2021 and Tecnimont filed its Rejoinder and Reply to Counterclaim on March 17, 2022. ALJV filed its latest Rejoinder to Counterclaim on May 19, 2022. The hearings will be held in 2022 and the decision will not be issued until the end of that year.

Siirtec Nigi

This is a case (General Registry 20666/2020) pending before the Court of Milan between Tecnimont S.p.A. and Siirtec Nigi S.p.A.. By writ of summons served on 19.6.2020, Sirtec Nigi S.p.A. ("SN") sued Tecnimont S.p.A. ("TCM") before the Court of Milan, seeking payment of approximately Euro 6,000,000.00 for alleged breaches by TCM of its obligations under the contract signed by the parties under which SN was to provide TCM design, materials and components, engineering and procurement, assembly, construction and inspection for the building of a gas dehydration and glycol regeneration plant. SN claims, in particular, that TCM: - did not pay some amounts due to unpaid invoices; - requested additional engineering and procurement services without paying for them; - requested change orders, without paying for them; - negligently committed additional breaches that allegedly delayed the work and increased the material costs borne by SN; and - unlawful enforced the surety guarantees granted to it. Entering an appearance with a statement of appearance and counterclaim, TCM rejected all of the adverse party's arguments and claimed that SN: had failed to properly comply with its contractual obligations; had constantly delayed delivery of documents and goods; had delivered low quality goods; had failed to provide assistance at the side; had failed to manage its sub-suppliers; and had failed to deliver the contractually mandated replacement parts. By virtue of these complaints, TCM brought a counterclaim for past and future damages, quantified at approx. Euro 85 million. At present, the briefs pursuant to Article 183 of the Code of Civil Procedure have been drawn up and the court-appointed expert has begun their work.

Total E&P Italia S.p.A.

This is arbitration administered by the International Chamber of Commerce (ICC Case 26154/GR/PAR) between the temporary consortium (ATI) between Tecnimont S.p.A./KT Kinetics Technology S.p.A. and Total E&P Italia S.p.A. concerning execution of the EPC contract signed by the parties in November 2012 for the creation of the "Tempa Rossa" oil and LPG center in Basilicata (the "Contract"). The Contract originally called for a price of Euro 504,782,805.80 and a completion time of 42 months. Execution of the Contract was significantly compromised by numerous events attributable to Total E&P Italia, including the issuance of a large number of change orders, which radically altered the scope of the work to be done by the temporary consortium (ATI). After an attempt to settle the dispute, on March 23, 2021, filed a Request for Arbitration with the ICC, including a request to adjust the price of the contract by about Euro 570 million. On June 22, 2021, Total E&P Italia filed an answer to the request, asking to reject ATI's demands, and issued a counterclaim in the amount of Euro 314 million. The Arbitration Panel was formed on September 3, 2021. In an Order dated February 25, 2022, the Court divided the proceedings into two stages. With brief dated April 6, 2022, Tecnimont challenged the above order and Total responded in a brief dated April 11, 2022. On April 11, 2022, the case management conference was held, and by order dated April 22, 2022, the Arbitration Board upheld the decision of the previous order. By order dated May 19, 2022, the Arbitration Board granted the parties deferred deadlines for briefs and respective replies on the issue.

Within the period allotted to it, concluding on July 5, 2022, Total filed its defense brief. At present, Tecnimont's deadline to file a reply brief is pending.

Pending the ICC arbitration proceedings described in the communication dated July 9, 2021, received from Swiss RE International SE, Total requested the payment of the performance guarantee (issued by Swiss RE in the interest of Tecnimont under the EPC contract), in the amount of Euro 51.5 million, equal to the amount of the penalties referred to in the counterclaim made by Total in the arbitration proceedings. In an appeal pursuant to Article 700 of the code of civil procedure, filed on August 3, 2021 before the Court of Milan, Tecnimont instituted emergency precautionary proceedings. By decree dated August 5, 2021, the Court of Milan ordered Swiss Re *inaudita altera parte* (without prior hearing of the other party) not to pay the Guarantee. Following the various defense pleadings and related replies, with the parties having failed to reach the hypothesized settlement agreement, the Court, following on from that preliminarily decided at the hearing on February 23, 2022, issued a definitive order dated March 10, 2022, revoking the injunction previously granted in favor of Tecnimont. In a complaint pursuant to Articles 669-*terdecies* and 737-738 code of civil procedure, filed on March 25, 2022 before the Court of Milan, Tecnimont filed a complaint proceeding against the Revocation Order. Following the filing of defense briefs, the court, following on from that preliminarily decided at the hearing on April 27, 2022, definitively rejected Tecnimont's complaint.

By an application (i.e., "application for interim measures") filed on May 27, 2022, Tecnimont requested in the ICC arbitration proceedings described above, the issuance of a precautionary measure aimed at: (i) temporarily suspending the collection of the Guarantee, and (ii) ordering the transfer of an amount equal to the amount demanded under the Guarantee to an escrow account, to be released following the decision taken by the Arbitration Board at the outcome of the arbitration proceedings and, in the meantime, ordering the suspension of the enforcement of the Guarantee. By order dated May 27, 2022, the Arbitration Board ordered Total to refrain from collecting the Guarantee, assigning a deadline of June 3, 2022 for the filing of reply briefs. By order dated June 8, 2022, the Arbitration Board revoked the aforementioned order based on Total's commitment not to force payment from Swiss Re. At present, following the exchange of further briefs between the parties, the ruling of the Arbitration Board is pending. In any case, Tecnimont has already filed a claim for restitution of any amount paid under the Guarantee in the arbitration proceedings described above.

National Petrochemical Industrial Company (NatPet)

NatPet, a national petrochemical company under Saudi law, has filed an arbitration proceeding against Tecnimont S.p.A. and Tecnimont Arabia Ltd. with the International Chamber of Commerce (ICC case No. 25791/AZR) by virtue of the arbitration clause contained in the Umbrella Agreement referred to in the contracts signed by NatPet with both companies in 2005 for the construction of a polypropylene plant located in Madinat, Yanbu Al-Sinaiyh in Saudi Arabia. The arbitration proceedings formally commenced on November 11, 2020 with notification by NatPet to Tecnimont S.p.A. and Tecnimont Arabia Ltd of a Request for Arbitration whereby NatPet initially asked the upcoming Arbitration Tribunal to order Tecnimont S.p.A. and Tecnimont Arabia Ltd to pay the sum of USD 350 million (later reduced to USD 80 million by means of the Terms of Reference dated October 6, 2021) as damages for the explosion at the plant allegedly caused by breach of contract and/or negligence. A silo valve was reportedly closed during polymer unloading operations, causing the polymer to explode. On February 2, 2021, Tecnimont filed an Answer to the Request for Arbitration with which it requested that the upcoming Arbitration Tribunal reject in full the claims made by NatPet both for lack of grounds and because the prescriptive period had expired, and that the Tribunal further order NatPet to pay costs, reserving the right to supplement its claims during the arbitration proceedings. Subsequent to the May 2021 Case Management Conference, the Arbitration Tribunal, once constituted, issued Procedural Order No. 1 which included the procedural schedule and stated that it would rule on two preliminary issues after a hearing to be held on October 5, 2021. These issues concerned the statute of limitations for NatPet's claims under the contracts, and the eventual settlement of those claims as a result of the Global Settlement Agreement entered into between the parties at the time of the issuance of the Final Acceptance of Plant Certificate. On November 15, 2021, the Arbitration Tribunal ruled on the statute of limitations, refusing to accept, on the one hand, that this period had expired for NatPet's claims under the contracts and rejecting, on the other, the notion that Tecnimont S.p.A. and Tecnimont Arabia Ltd could be held liable for any claims for compensation or damages accrued at the time of the Settlement Agreement. NatPet filed its Statement of Claim on December 22, 2021, while Tecnimont S.p.A. and Tecnimont Arabia Ltd will filed their Statement of Defense on April 12, 2022. According to the procedural schedule, a second exchange of briefs between the parties will follow between

August and September 2022, and hearings will be held between November and December 2022. The award is not expected until the spring of 2023.

Rome Metro – Extension of line B1

The contract is currently under execution on behalf of Roma Metropolitane (Municipality of Rome) by a consortium comprising Salini-Impregilo S.p.A., Neosia S.p.A. (now merged into MST S.p.A.) and ICOP S.p.A. In relation to the contract for the Bologna – Conca d'Oro line, the test report was issued in February 2013. The acceptance certificate has also been issued for the additional Conca D'Oro extension. Both sections are in commercial operation. Legal proceedings to recognize the required reservations continue.

Fiumetorto Railway line doubling

Acquired in September 2005, the contract concerned the doubling of the rail line between Fiumetorto and Ogliastrillo and is under execution on behalf of Rete Ferroviaria Italiana S.p.A.. On September 17, 2017 the entire line became operational and the work contracted was completed in 2019, in line with the final contractual extension granted by the client. Activities in view of the technical/administrative inspection of the contract are in progress. The procedure initiated before the Ordinary Court continued for recognition of the reserves.

Punta Catalina

In relation to that communicated on March 14, 2019 - with reference to information about ongoing investigations concerning the project for the construction of the Punta Catalina power plant in Santo Domingo that appeared in the press, the investigation of the Milan Public Prosecutor's Office - triggered by the complaint of the NGO RE:Common - appears to have been discontinued.

TAX DISPUTES

Maire Tecnimont Group Tax disputes concern outstanding tax proceedings relating to ordinary operations of Group companies. A summary of the main positions at June 30, 2022 according to currently available information is presented below.

MAIRE TECNIMONT S.p.A.: audit for 2017 of direct taxes, IRAP, VAT and withholding tax

On May 25, 2022, following a general audit for the purposes of direct taxes, IRAP, VAT and withholding taxes conducted by the Tax Agency (Provincial Directorate II of Rome) for the 2017 tax period, the Formal Notice of Findings was delivered. This contained a finding regarding IRAP relating to income originated from TRES contracts that the Agency deemed related to the convertible bond loan (determining increased tax of Euro 59 thousand, already paid using part of the IRAP credit claimed by the Company).

TECNIMONT S.p.A.: audit for 2014, 2015 and 2016 of direct taxes, IRAP, VAT and withholding tax

On December 6, 2018, following the general audit of direct taxes, IRAP, VAT and withholding tax by the Tax Agency's Lombardy Region Directorate, in reference to the tax periods of 2015 and 2016 (extended to 2014 for the sole purpose of checking the correctness of the normal value of transactions with the subsidiary Tecnimont Private Limited), the company received a Tax Assessment (PVC) indicating the following findings:

1. recovery of taxes regarding the costs for the acquisition of engineering services by the subsidiary Tecnimont Private Limited in the financial years 2014, 2015 and 2016 (totaling Euro 18,827,000), deemed in excess of the fair value;
2. alleged higher interest income of Euro 1,085,000 in relation to the loan granted to Tecnimont Arabia Limited.

The company had previously prepared the documentation required by Article 1, Paragraph 2-ter, of Legislative Decree No.471/97 and the Tax Agency Director's Provision of September 29, 2010. This documentation, submitted during the audit, was deemed (i) to be adequate for demonstrating that the applied transfer prices were consistent with the fair value, and (ii) to be valid for the purposes of the beneficial regime for the waiving of penalties under Article 1, Paragraph 2-ter, of Legislative Decree No. 471/97.

In October 2019, the Large Taxpayers Office of the Tax Agency's Lombardy Regional Directorate notified the company of separate assessment notices for IRES corporate income tax (No. TMB0E3M00491/2019) purposes, notifying also Maire Tecnimont SpA in this regard as a consolidating and jointly liable party, and IRAP regional tax (No. TMB0C3M00492/2019) for the 2014 tax period. The Tax Agency essentially confirmed the findings of the tax audit report, calling for Euro 1,015 thousand in terms of IRES and Euro 138 thousand in terms of IRAP, plus interest.

On May 21, 2021, the Tax Agency's Lombardy Regional Directorate notified the Company of a single IRES assessment notice for corporate income tax purposes (No. TMB0E3M00055/2020), notifying also Maire Tecnimont S.p.A. in this regard as a consolidating and jointly liable party, and IRAP regional tax (No. TMB0C3M00056/2020) for the 2015 tax period. The Tax Agency essentially confirmed the findings of the tax audit report, calling for Euro 1,781 thousand in terms of IRES and Euro 235 thousand in terms of IRAP, plus interest (citing the same justifications as those presented for 2014).

On July 29, 2021, the Tax Agency's Lombardy Regional Directorate notified the Company of separate assessment notices for IRES corporate income tax purposes (No. TMB0E3M00596/2020), notifying also Maire Tecnimont S.p.A. in this regard as a consolidating and jointly liable party, and IRAP regional tax (No. TMB0C3M00597/2020) for the 2016 tax period. The Tax Agency confirmed the findings of the tax audit report, calling for Euro 2,716 thousand in terms of IRES and Euro 360 thousand in terms of IRAP, plus interest (citing the same justifications as those presented for 2014 and 2015).

Tecnimont SpA and Maire Tecnimont SpA (as the IRES consolidating party), considering that the objections formulated by the Tax Agency in the previous assessments for the 2014, 2015 and 2016 periods, supported by a prominent law firm, were unfounded, filed a timely appeal against the assessment notices (pending consideration before the Milan Provincial Tax Commission).

It should also be noted that the company filed an application for a Mutual Agreement Procedure as per Article 26 of the Convention between the Government of the Republic of Italy and the Government of the Republic of India. Through this application, Tecnimont S.p.A. intends to seek action by the Office for the Resolution and Prevention of International Disputes to eliminate the double taxation caused by the adjustment applied by the Revenue Agency in the assessment notices for 2014, 2015 and 2016. Following this application, on October 26, 2020 the Provincial Tax Commission of Milan ordered a stay of the trial. Petitions for activation of Amicable Procedure for all three tax periods (2014, 2015 and 2016) were declared admissible by the International Dispute Resolution and Prevention Office.

Furthermore, in order to avoid further similar disputes on the correct transfer pricing methodology to be used in transactions with the subsidiary Tecnimont Private Limited, on December 31, 2019, the company submitted an application to the Office for the Resolution and Prevention of International Disputes of the Tax Agency to request the commencement of the bilateral preventive agreement procedure pursuant to Article 31-ter of Presidential Decree No. 600/1973 and Article 26 of the Convention between the Government of the Republic of Italy and the Government of the Republic of India. An analogous request was submitted by Tecnimont Private Limited to the corresponding Indian APA Office.

KT Kinetics Technology S.p.A.: Tax Agency Audit year 2016

On December 5, 2019, following the general tax audit of direct taxes, regional tax (IRAP), VAT and withholding tax conducted by the Tax Agency's Lazio Regional Directorate with reference to the 2016 tax period, the company received the Tax Assessment ("P.V.C. KT") containing the following findings:

1. recovery of corporate income tax (IRES) and regional tax (IRAP) for the costs incurred in the licensing of industrial patents by the subsidiary Stamicarbon BV (to a total of Euro 1,933 thousand), deemed to be in excess of the normal value;
2. Receivables for taxes paid abroad (for a total of Euro 363,000);
3. withholding taxes on royalties paid to non-resident entities (for a total of Euro 994,000).

The company had previously prepared the documentation required by Article 1, Paragraph 2-ter, of Legislative Decree No.471/97 and the Tax Agency Director's Provision of September 29, 2010. This documentation, submitted during the audit, was held by the auditors (i) to be adequate for demonstrating that the applied transfer prices were consistent with the fair value, and (ii) to be valid for the purposes of the beneficial regime for the waiving of penalties under Article 1, Paragraph 2-ter, of Legislative Decree No. 471/97.

The aforementioned findings were settled by the Company in the course of a cross-examination with the Tax Agency that concluded on May 24, 2022 with the payment of Euro 742 thousand and a significant reduction of the auditors' initial claims.

Ingenieria y Construccion Tecnimont Chile y Compania Limitada: Audit on financial years 2011, 2012, 2013 and 2014

In May 2013 Ingenieria y Construccion Tecnimont Chile y Compania Limitada ("Tecnimont Chile") was notified of an application by the Chilean tax authorities regarding tax findings and claims. In particular, the calculation of the 2011 tax result was contested, rejecting the tax losses accumulated (approx. CLP 60 billion) and claiming taxes for a total of approx. CLP 4.9 billion. Tecnimont Chile promptly requested nullification of the claim as illegitimate and unfounded, providing fresh and extensive documentation not previously considered by the Chilean Tax Agency. On the basis of this documentation provided, on August 8, 2013 the Chilean Tax Agency partially nullified the act, acknowledging the validity of part of the tax loss, while also almost entirely cancelling all payment demands for increased taxes and interest previously notified to the company. Tecnimont Chile continued to appeal in support of the correctness of its conduct and, backed by a leading legal firm, proposed an appeal against the first level unfavorable decision of November 20, 2017. In its judgement on January 17, 2019, the Court of Appeal of Santiago accepted all the requests made by the company. Against this decision, the Tax Agency appealed to the Court of Cassation on February 4, 2019 (awaiting consideration).

The Chilean Finance agency in addition issued additional acts containing challenges from the years 2012, 2013 and 2014, mainly relating to the non-recognition of the losses carried forward for 2011. Tecnimont Chile requested on time cancellation of the assessments as considering

them unlawful and unfounded: demonstrating the correctness of its conduct and supported by a leading legal firm, the company challenged the assessments (still awaiting hearing).

15. Treasury shares and shares of the parent company

On June 20, 2022, Maire Tecnimont S.p.A. launched the treasury share buyback program as per Article 5 of Regulation (EC) No. 596/2014 (the "MAR"), in service of the Maire Tecnimont share-based remuneration and incentive plans adopted by the Company and specifically to service the Second Cycle (2021) of the "2020-2022 General Share Plan for Maire Tecnimont Group employees"

As part of the share buy-back program, between June 20, 2022 and June 23, 2022 inclusive, 1,000,000 treasury shares were acquired (corresponding to 0.304% of the total number of ordinary shares), at an average weighted price of Euro 2.915, for a total amount of Euro 2,914,941.15, and the program was therefore completed.

In light of the purchases made and the treasury shares already held in portfolio before the start of the Program, at June 30, 2022 the Company holds 1,175,566 treasury shares.

16. Subsequent events

The key subsequent events were the following:

MAIRE TECNIMONT WINS NEW USD 300MN EPC PROJECT FOR LOW CARBON AMMONIA SYNLOOP PLANT IN GULF REGION

On July 7, 2022, Maire Tecnimont S.p.A. announced that its subsidiary Tecnimont S.p.A., in collaboration with sister company Nextchem S.p.A., had been awarded an EPC Lump Sum Turn-Key contract for a low-carbon ammonia synloop plant to be built in the Gulf region.

The value of the contract is about USD 300 million and the scope of work includes engineering activities, supply of all materials and equipment, and construction activities. Tecnimont has been contracted to start project engineering work immediately; the start date for procurement and construction work will be confirmed later when a final investment decision is reached. The project envisions a synloop plant of approximately 3,000 tons per day (1 million tons per year) with low ammonia emissions, and the project is scheduled for completion by H2 2025.

NEXTCHEM WINS CONTRACT FOR ENGINEERING SERVICES STUDY FROM STORENGY (ENGIE), FOR A NEW BIOMETHANE PRODUCTION PROCESS FROM WOOD WASTE PYROGASIFICATION

On July 11, 2022 Maire Tecnimont S.p.A. announced that its subsidiary NextChem had been awarded a contract by Storengy to conduct an advanced engineering study for a plant to produce biomethane obtained from wood waste and organic solid waste. Once the investment authorization (expected by the end of 2022) and related permits are obtained, NextChem, in collaboration with another Maire Tecnimont Group subsidiary, will act as EPC contractor for the methanation unit of the project to be built in the port of Le Havre, France.

Storengy, a subsidiary of ENGIE, is one of the world leaders in underground natural gas storage. With more than 70 years of experience, Storengy designs, develops and operates storage facilities and offers its clients innovative products. Storengy aspires to be the European reference point for hydrogen storage and renewable gas production, priority areas in today's market for a clean, safe and economically-minded energy transition.

NextChem is the Maire Tecnimont Group company working in the development of green chemistry and energy transition technologies. It has a portfolio of proprietary technology and exclusive licenses in addition to integrated technology platforms, and is active in three business areas: reduction of pollutants and greenhouse gas emissions from existing plants; mechanical and chemical recycling; and technologies that use biomass or bio-based feedstocks to produce intermediates, biofuels and bioplastics.

NextChem will be responsible for the engineering and cost estimation for the gas purification, methanation unit, and methane upgrading of the plant, which will produce 11,000 tons of renewable, low-carbon natural gas (biomethane) per year. The French company COMESSA will design and supply the chemical methanation reactor. The technology that will be applied has already been successfully tested at ENGIE's Gaya pilot plant near Lyon, which demonstrated the feasibility of biomethane production. The plant will be the world's first commercial project to inject methane into the grid, using pyrogasification of wood waste and thus marking the start of "second-generation biomethane."

NextChem and Storengy will also agree on a broader cooperation under which NextChem would act as a strategic partner, co-developer and co-licensee of the Gaya technology currently owned by ENGIE.

17. Outlook

The general market environment, significantly impacted by the international geopolitical tensions and to a lesser extent also the effects from the COVID-19 pandemic, continues to bear a significant level of uncertainty and criticalities regarding the general inflation of raw material prices and their availability, transport logistics and procurement on certain markets.

Amid an increase in natural resource prices, stemming from a strong recovery in demand for energy supply, drive towards transformation infrastructure investment continues, supported by buoyant demand for the various commodities globally and with prices for these products at historic highs, also as a result of the absence, particularly on western markets, of production from plants located in countries affected by the current conflict.

This situation is confirmed by projects acquired in H1 and the days immediately following the end of the period. These contributed to an unprecedented order portfolio for the Group, which also features greater geographic diversification than in the recent past.

The drive to cut its carbon footprint encourages the Group to increasingly integrate traditional technological solutions for downstream activities with the innovative green technological propositions developed in-house and in any case available to the Group, on the basis of co-operation and development agreements with leading domestic and international partners. Due also to the strengthening of its in-house technological expertise, the subsidiary NextChem continues to closely focus on the industrialization of new proprietary technologies in the circular economy, bioplastics/biofuels, CO2 capture, hydrogen and green fertilizers sectors.

Technological investment focused on becoming an energy transition leader, adequately supported by efficient commercial operations, has resulted in the winning, also by the Green Energy division, of the first domestic and international contracts, with the expectation to tap into further major opportunities over the coming months, also in consideration of the awarding of appointments for feasibility studies which shall develop into major initiatives with the support of European and/or domestic funding for innovation and the energy transition.

The evolution of European sanctions, which has taken place since the beginning of the Russia-Ukraine crisis, has made it increasingly difficult to carry out activities on projects in progress and it is expected that all operational activities will be progressively suspended by the end of June this year.

In view of that outlined above and assuming that the pandemic does not worsen, it is considered that the other major recently acquired projects, located in regions not affected by geopolitical tensions, may perform better than originally expected. This improvement, to a lesser extent, began to be perceptible in the H1 2022 results.

The increased production shall materialize in the initial phases of these projects, principally for the design and procurement of the critical materials. Therefore, the expected acceleration on these new projects, although featuring a differing phasing compared to the projects in the Russian Federation in any case points towards a forecast of strong volume growth on 2021, more concentrated in the second part of the year, and consequently confirmation of the operating-financial forecasts announced to the market on February 25, 2022.

Consolidated Financial Statements and Explanatory Notes

at June 30, 2022

18. Financial Statements

18.1. Consolidated Income Statement

(In Euro thousands)	*Note*	H1 2022	H1 2021
Revenues	22.1	1,573,181	1,317,806
Other operating income	22.2	42,234	9,569
Total Revenues		**1,615,415**	**1,327,375**
Raw materials and consumables	22.4	(701,052)	(414,712)
Service costs	22.5	(523,618)	(610,665)
Personnel expense	22.6	(242,700)	(195,873)
Other operating expenses	22.7	(50,613)	(26,149)
Total Costs		**(1,517,983)**	**(1,247,399)**
EBITDA		**97,433**	**79,977**
Amortization, depreciation and write-downs	22.8	(23,753)	(20,265)
Write-down of current assets	22.9	(1,980)	(295)
Provisions for risks and charges	22.9	0	0
EBIT		**71,700**	**59,417**
Financial income	22.10	13,631	10,762
Financial expenses	22.11	(27,287)	(17,001)
Investment income/(expense)	22.12	(65)	171
Income before tax		**57,979**	**53,349**
Income taxes, current and deferred	22.13	(17,371)	(16,667)
Net income for the period		**40,609**	**36,682**
Group		42,173	39,986
Minorities		(1,565)	(3,305)
Basic earnings per share	22.14	**0.129**	**0.122**
Diluted earnings per share		**0.129**	**0.122**

The transactions with related parties, pursuant to Consob Resolution No. 15519 of July 27, 2006, are illustrated in the separate disclosure “Related Party Transactions”, while in the tables no separate indication was provided as not considered significant.

18.2. Consolidated Comprehensive Income Statement

(In Euro thousands)	*Note*	H1 2022	H1 2021
Net income for the period		**40,609**	**36,682**
Other comprehensive income/(expense) which may not be subsequently reclassified to income/(loss) for the period:			
Actuarial gains/(losses)	*23.18*	518	217
Relative tax effect		(124)	(52)
Fair value changes of investments with OCI effects	*23.18*	152	0
Total other comprehensive income/(expense) which may not be subsequently reclassified to income/(loss) for the period:		**545**	**165**
Other comprehensive income/(expense) which may be subsequently reclassified to income/(loss) for the period:			
Translation differences	*23.18*	37,488	7,958
Net valuation of derivatives instruments:			
· valuation derivative instruments	*23.18*	(105,250)	30,922
· relative tax effect		25,260	(7,421)
Total other comprehensive income/(expense) which may be subsequently reclassified to income/(loss) for the period:		**(42,502)**	**31,459**
Total other comprehensive income/(expense), net of the tax effect		**(41,957)**	**31,624**
Total comprehensive income		**(1,348)**	**68,306**
Attributable to:			
· Group		217	71,611
· Minorities		(1,565)	(3,305)

18.3. Consolidated Balance Sheet

(Euro thousands)	Note	June 30, 2022	December 31, 2021
Assets			
Non-current assets			
Property, plant and Equipment	23.1	47,097	44,627
Goodwill	23.2	294,321	294,321
Other intangible assets	23.3	105,221	101,551
Right-of-use - Leasing	23.4	130,435	126,520
Investments in associates	23.5	13,862	13,910
Financial Instruments – Derivatives (Non-current Assets)	23.6	5,615	16,600
Other non-current financial assets	23.7	61,915	58,578
Other Non-current Assets	23.8	187,447	129,833
Deferred tax assets	23.9	63,683	40,599
Total non-current assets		**909,595**	**826,539**
Current assets			
Inventories	23.10	3,161	1,845
Advance payments to suppliers	23.10	340,648	476,686
Contractual Assets	23.11	2,226,719	2,325,370
Trade receivables	23.12	382,755	491,560
Current tax assets	23.13	125,274	144,128
Financial Instruments – Derivatives(Current Assets)	23.14	11,633	26,580
Other current financial assets	23.15	7,211	5,300
Other current assets	23.16	250,498	234,915
Cash and cash equivalents	23.17	845,780	677,100
Total current assets		**4,193,678**	**4,383,484**
Non-current assets classified as held for sale		0	0
Elimination of assets to and from assets/liabilities held for sale		0	0
Total Assets		**5,103,273**	**5,210,023**

The transactions with related parties, pursuant to Consob Resolution No. 15519 of July 27, 2006, are illustrated in the separate disclosure “Related Party Transactions”, while in the tables no separate indication was provided as not considered significant.

(Euro thousands)	Note	June 30, 2022	December 31, 2021
Shareholders' Equity			
Share capital	23.18	19,921	19,921
Share premium reserve	23.18	272,921	272,921
Other reserves	23.18	23,708	(16,330)
Valuation reserve	23.18	(74,271)	5,173
Total Shareholders' Equity and reserves		**242,279**	**281,685**
Retained earnings/(accumulated losses)	23.18	150,210	128,266
Net income	23.18	42,173	83,301
Total Group Net Equity		**434,662**	**493,252**
Minorities		33,221	34,098
Total Net Equity		**467,882**	**527,350**
Non-current liabilities			
Financial debt - non-current portion	23.19	339,538	448,937
Provisions for charges - beyond 12 months	23.20	19,156	9,360
Deferred tax liabilities	23.9	43,391	37,396
Post-employment and other employee benefits	23.21	9,306	10,792
Other non-current liabilities	23.22	63,286	74,844
Financial Instruments – Derivatives (Non-current liabilities)	23.23	11,519	7,536
Other non-current financial liabilities	23.24	179,918	179,865
Non-current financial liabilities - Leasing	23.25	108,231	107,113
Total non-current Liabilities		**774,346**	**875,843**
Current liabilities			
Short-term debt	23.26	247,006	136,426
Current financial liabilities - Leasing	23.25	22,716	21,276
Provisions for charges - within 12 months	23.27	23,346	39,658
Tax payables	23.28	35,975	18,911
Financial Instruments – Derivatives (Current liabilities)	23.29	77,878	20,288
Other current financial liabilities	23.30	50,430	330
Client advance payments	23.31	852,527	867,666
Contractual Liabilities	23.32	262,686	392,571
Trade payables	23.33	1,863,169	1,891,718
Other Current Liabilities	23.34	425,310	417,986
Total current liabilities		**3,861,043**	**3,806,830**
Liabilities directly associated with non-current assets classified as held for sale		0	0
Elimination of liabilities to and from assets/liabilities held for sale		0	0
Total Shareholders' Equity and Liabilities		**5,103,273**	**5,210,023**

The transactions with related parties, pursuant to Consob Resolution No. 15519 of July 27, 2006, are illustrated in the separate disclosure "Related Party Transactions", while in the tables no separate indication was provided as not considered significant.

19. Statement of changes in Consolidated Shareholders' Equity

(In Euro thousands)	Share capital	Share premium reserve	Other reserves	Translation reserve	Valuation reserve	Retained earnings/accum. losses	Income/(losses) for period	Group Shareholders' equity	Minority interest capital & reserves	Group & Minority int. consol. share. equity
December 31, 2020	19,921	272,921	33,908	(55,161)	(21,507)	104,953	57,801	412,836	35,442	448,278
Allocation of the result						57,801	(57,801)	**0**		**0**
Change to consolidation scope								**0**		**0**
Distribution dividends			(3,867)			(34,255)		**(38,122)**		**(38,122)**
Other movements			2,569			(660)		**1,909**	204	**2,113**
IFRS 2 (Employee share plans)			(5,556)					**(5,556)**		**(5,556)**
Utilization Treasury Shares 2021 for staff plans			3,234					**3,234**		**3,234**
Acquisition of Treasury Shares 2021			(5,479)					**(5,479)**		**(5,479)**
Comprehensive income/(loss) for the period				7,958	23,666		39,986	**71,611**	(3,305)	**68,306**
June 30, 2021	19,921	272,921	24,808	(47,203)	2,160	127,841	39,986	440,434	32,341	472,776

(In Euro thousands)	Share capital	Share premium reserve	Other reserves	Translation reserve	Valuation reserve	Retained earnings/ accum. losses	Income/(losses) for period	Group Shareholders' equity	Minority interest capital & reserves	Group & Minority int. consol. share. equity
December 31, 2021	19,921	272,921	26,524	(42,854)	5,173	128,266	83,301	493,252	34,098	527,350
Allocation of the result						83,301	(83,301)	**0**		**0**
Change to consolidation scope						(1,407)		**(1,407)**	492	**(915)**
Distribution dividends						(60,105)		**(60,105)**		**(60,105)**
Share capital increase non-cont. int.								**0**		**0**
Other movements						155		**155**	195	**350**
IFRS 2 (Employee share plans)			5,408					**5,408**		**5,408**
Utilization Treasury Shares 2021for staff plans			57					**57**		**57**
Acquisition of Treasury Shares 2022			(2,915)					**(2,915)**		**(2,915)**
Comprehensive income/(loss) for the period				37,488	(79,445)		42,173	**216**	(1,565)	**(1,349)**
June 30, 2022	19,921	272,921	29,074	(5,366)	(74,271)	150,210	42,173	434,662	33,221	467,882

20. Consolidated Cash Flow Statement (indirect method)

(In Euro thousands)	H1 2022	H1 2021
Cash and cash equivalents at beginning of period (A)	**677,100**	**705,327**
Operations		
Net Income of Group and Minorities	**40,609**	**36,682**
Adjustments:		
Amortization of intangible assets	8,981	6,370
- Depreciation of non-current tangible assets	2,812	2,406
- Depreciation of right-of-use - Leasing	11,960	11,489
- Provisions	1,980	295
- (Revaluations)/Write-downs of investments	65	(171)
- Financial charges	27,287	17,001
- Financial income	(13,631)	(10,762)
- Income & deferred tax	17,372	16,667
- Capital (Gains)/Losses	181	1
- (Increase)/Decrease inventories/supplier advances	134,722	(25,273)
- (Increase)/Decrease in trade receivables	106,825	59,378
- (Increase) / Decrease in contract assets receivables	113,137	(210,520)
- Increase/(Decrease) in other liabilities	(4,236)	81,472
- (Increase)/Decrease in other assets	(72,848)	29,466
- Increase/(Decrease) in trade payables / advances from clients	5,388	130,334
- Increase / (Decrease) payables for contract liabilities	(129,885)	(15,571)
- Increase/(Decrease) in provisions (incl. post-employ. benefits)	(2,535)	10,774
- Income taxes paid	(22,357)	(15,361)
Cash flow from operations (B)	**225,825**	**124,677**
Investments		
(Investment)/Disposal of non-current tangible assets	(5,462)	(3,250)
(Investment)/Disposal of intangible assets	(9,240)	(9,978)
(Investment)/Disposal of associated companies	(20)	0
(Increase)/Decrease in other investments	0	(188)
(Investments)/(Divestments) in companies net of cash and cash equivalents acquired	(915)	0
Cash flow from investments (C)	**(15,638)**	**(13,416)**
Financing		
Repayments of principal financial leasing liabilities	(13,316)	(11,337)
Payment interest on financial lease liabilities	(2,215)	(2,650)
Increase/(Decrease) in short-term debt	3,681	(65,677)
Repayments of long-term debt	(15,287)	(18,035)
Proceeds from long-term debt	0	1,493
(Increase)/Decrease in bonds	50,100	(20,000)
Change in other financial assets/liabilities	(1,453)	3,943
Dividends	(60,105)	(38,122)
Own shares	(2,915)	(5,479)
Cash flow from financing (D)	**(41,509)**	**(155,864)**
Increase/(Decrease) in cash and cash equivalents (B+C+D)	**168,678**	**(44,603)**
Cash and cash equivalents at end of the period (A+B+C+D)	**845,780**	**660,724**
of which: Cash and cash equivalents of Discontinued Operations	0	0
CASH AND CASH EQUIVALENTS AT END OF PERIOD REPORTED IN FINANCIAL STATEMENTS	**845,780**	**660,724**

The transactions with related parties, pursuant to Consob Resolution No. 15519 of July 27, 2006, are illustrated in the separate disclosure "Related Party Transactions", while in the tables no separate indication was provided as not considered significant.

21. Explanatory Notes at June 30, 2022

BASIS OF PREPARATION

INTRODUCTION

Maire Tecnimont S.p.A. is a company incorporated in Italy at the Rome Companies Registration Office. The company has its registered office in Rome, Viale Castello della Magliana No. 27 and its operating headquarters in Milan, via Gaetano De Castillia, 6A, where the core activities are carried out.

Maire Tecnimont is an investment holding company, heading a Group operating on an international scale, in the field of natural resource transformation, with cutting-edge executive and technological skills. The Group is a leader in plant engineering in the downstream oil&gas, petrochemical, fertilizer and energy sectors. It also offers solutions in the field of green chemistry and energy transition technologies to meet the needs of clients engaged in the decarbonization process.

Maire Tecnimont, pursuant to Article 93 of the Consolidated Finance Act, is controlled by GLV Capital S.p.A. ("GLV Capital"). For further details, reference should be made to the Group's institutional website www.mairetecnimont.com.

The condensed consolidated 2022 half-year financial statements were prepared in accordance with IFRS issued by the International Accounting Standards Board ("IASB") and approved by the European Union, as well as the provisions issued under Article 9 of Legislative Decree No. 38/2005. IFRS include all the revised international accounting standards (IAS) and all interpretations of the International Financial Reporting Interpretations Committee ("IFRIC"), previously known as the Standing Interpretations Committee ("SIC"). In preparing the condensed consolidated 2022 half-year financial statements as per IAS 34 "Interim financial reporting", the same accounting standards were used as for the financial statements at December 31, 2021, to which reference should be made. These condensed consolidated 2022 half-year financial statements are expressed in Euro, as the majority of Group operations are carried out in this currency. The foreign subsidiaries are included in the consolidated financial statements in accordance with the policies described in the notes below.

GOING CONCERN

The Group and the Company consider the going concern principle appropriate for the preparation of the condensed consolidated 2022 half-year financial statements. With regard to the assessment of the impacts of the Russia-Ukraine crisis, please refer to the "Key Events in the Period" and "Outlook" paragraphs of the Directors' Report and section 23.2 "Goodwill" of the Explanatory Notes.

FINANCIAL STATEMENTS

The financial statements prepared by the Group include the integrations introduced following the application of "IAS 1 revised", as follows:

The Consolidated Balance Sheet accounts are classified between current and non-current, while the Consolidated Income Statement and Consolidated Comprehensive Income Statement are classified by nature of expenses. The Consolidated Cash Flow Statement is presented in accordance with the indirect method, adjusting the income for the period with non-cash items. The Statement of change in Consolidated Shareholders' Equity reports comprehensive income (charges) for the period and the changes in Shareholders' Equity.

ACCOUNTING STANDARDS, AMENDMENTS AND IFRS INTERPRETATIONS APPLICABLE FROM JANUARY 2022

The following amendments and interpretations applied from January 1, 2022 did not have a significant impact on the Group consolidated financial statements.

- On May 14, 2020, the IASB issued the document "Annual Improvements to IFRS Standards 2018-2020 Cycle" and published amendments to IAS 16 "Property, plant and equipment", IAS 37 "Provisions, contingent liabilities and contingent assets", and IFRS 3 "Business combinations".

IFRS AND IFRIC ACCOUNTING STANDARDS, AMENDMENTS AND INTERPRETATIONS APPROVED BY THE EU, NOT YET MANDATORY AND NOT ADOPTED IN ADVANCE BY THE GROUP AT JUNE 30, 2022

- On June 25, 2020, the IASB issued amendments to IFRS 17 "Insurance Contracts" that define the accounting treatment of insurance contracts issued and reinsurance contracts held. The provisions of IFRS 17, which go beyond those currently envisaged by IFRS 4 "Insurance Contracts", are intended to help businesses implement the standard and (i) reduce costs by simplifying the requirements of the standard; (ii) make it easier to make disclosures in the financial statements; (iii) facilitate the transition to the new standard by postponing its entry into force. The amendments are effective from years beginning on, or subsequent to, January 1, 2023.
- On February 12, 2021, the IASB issued Amendments to IAS 1 “Disclosure of Accounting Policies” and Amendment to IAS 8 “Definition of Accounting Estimates”. The changes are intended to improve disclosure on accounting policies to provide more useful information to investors and other primary users of financial statements and to help companies distinguish between changes in accounting estimates and changes in accounting policies. The amendments are effective from years beginning on, or subsequent to, January 1, 2023.

IFRS ACCOUNTING STANDARDS, AMENDMENTS AND INTERPRETATIONS NOT YET APPROVED BY THE EUROPEAN UNION AT JUNE 30, 2022

At the date of the present Annual Report, the relevant bodies of the European Union have not yet concluded the process necessary for the implementation of the amendments and standards described below:

- On July 15, 2020, the IASB issued an Amendment to IAS 1 "Classification of Liabilities as Current or Non-current - Deferral of Effective Date" whereby, due to the COVID-19 pandemic, the effective date of the amendments was postponed to January 1, 2023.
- On May 7, 2021, the IASB issued the Amendment to IAS 12 "Deferred Tax related to Assets and Liabilities arising from a Single Transaction". The amendments require companies to recognize deferred taxes on some transactions that upon initial recognition result in temporary differences that are taxable and deductible in equal value. The amendments are effective from years beginning on, or subsequent to, January 1, 2023.
- On December 9, 2021, the IASB issued the Amendment to IFRS 17 "Insurance contracts: Initial Application of IFRS 17 and IFRS 9 – Comparative Information”. The amendment is a transition option related to comparative disclosure on financial assets presented upon first-time application of IFRS 17. The amendment is intended to help entities avoid temporary accounting mismatches between financial assets and insurance contract liabilities, and thus improve the utility of comparative disclosure for users of financial statements. IFRS 17 incorporating the amendment is effective for annual periods beginning on or after January 1, 2023.

The Group is currently assessing the possible impact of the above changes.

ACCOUNTING POLICIES

The accounting policies utilized in the preparation of the condensed consolidated 2022 half-year financial statements are the same as those adopted for the preparation of the consolidated financial statements at December 31, 2021 to which reference should be made, except as described in the paragraph “Accounting standards, amendments and IFRS interpretations applicable from January 1, 2022”. The half-year financial statements must be read together with the consolidated financial statements at December 31, 2021, prepared in accordance with IFRS.

USE OF ESTIMATES

For an outline of accounting estimates utilized, reference should be made to the 2021 Consolidated Annual Accounts.

It should also be noted that some valuation processes, in particular the most complex, such as the determination of any loss in value of non-current assets, are generally made on a complete basis on the

preparation of the annual accounts, when all the necessary information is available, except where there are specific indications of impairment which require an immediate valuation of any loss in value.

In the condensed consolidated 2022 half-year financial statements, due to the events related to the Russia-Ukraine crisis which caused a situation of severe economic and financial tension at the global level, particular attention has been devoted to the main accounts affected by such situations of uncertainty, with the resulting updates of the related estimates: contractual assets, goodwill, other intangible assets, financial assets and provisions for risks and charges.

CONSOLIDATION SCOPE

In addition to the Parent Company Maire Tecnimont S.p.A., the consolidation scope includes the directly and indirectly held subsidiaries. In particular, the companies consolidated are those in which Maire Tecnimont S.p.A. exercises control, either due to a direct shareholding or the indirect holding of the majority of the voting rights, or having the power to determine the financial and operating choices of the company/entity, obtaining the relative benefits, irrespective of the shareholding. The Joint Operations in which two or more parties undertake an economic activity which is subject to joint control are consolidated under the proportional method. All the subsidiaries are included in the consolidated scope at the date in which control is acquired by the Group. Entities are excluded from the consolidation scope from the date the Group cedes control.

The changes in the consolidation scope compared to December 31, 2021 were as follows:

- deconsolidation following the cancellation of Turbigo 800 Consortium, JV JGC TCM and Vinxia Engineering a.s;
- Purchase of the remaining 30% of KT Arabia LLC from the local partner, resulting in an increase of the controlling interest to 100%.

For the consolidation in accordance with IFRS, all consolidated subsidiaries prepared a specific “reporting package”, based on IFRS accounting standards adopted by the Group and illustrated below, reclassifying and/or adjusting the accounts approved by the boards of the respective companies.

The following criteria and methods were utilized in the consolidation:

a) adoption of the line-by-line consolidation method, with the full recognition of assets, liabilities, costs and revenue, irrespective of the shareholding;
b) adoption of the proportion consolidation method, recognizing the percentage held in the assets, liabilities, costs and revenue;
c) elimination of balance sheet and income statement transactions between Group companies, including the reversal of any gains or losses not yet realized, deriving from operations between consolidated companies, recording any consequent deferred tax effects;
d) elimination of inter-company dividends and relative adjustment of opening equity reserves;
e) elimination of the book value of investments, relating to companies included in the consolidation, and the corresponding share in net equity and allocation of the positive and/or negative differences deriving from the relative accounts (assets, liabilities and equity), defined with reference to the date of acquisition of the investment and subsequent changes;
f) recognition, in separate equity and income statement accounts, of the share capital, reserves and income for the period of minorities;
g) adoption of the conversion method of financial statements of foreign companies which prepare their financial statements in currencies other than the Euro, which provides for the conversion of all monetary assets and liabilities at the period-end rate and the average period rate for income statement items. The difference deriving from the conversion is recorded under equity reserves.

The main exchange rates applied for the conversion of the financial statements in foreign currencies, illustrated below, are those published by the UIC, except for the Euro/Ruble exchange rate. The European Central Bank (ECB), due to current market conditions, issued a notice on March 2, 2022 announcing that it could not determine a EUR/RUB exchange rate that was representative of prevailing market conditions. As a result, the ECB decided to suspend publication of the Russian Ruble reference rate until further notice. The last published figure was at March 1, 2022. That published by the Central Bank of the Russia Federation was taken as the average 2022 exchange rate and the exchange rate at 30.06.2022:

Exchange rates	January-June 2022	30.06.2022	January-June 2021	31.12.2021
Euro/US Dollar	1.093400	1.038700	1.2053	1.1326
Euro/Brazilian Real	5.556500	5.422900	6.4902	6.3101
Euro/Indian Rupee	83.317900	82.113000	88.4126	84.2292
Euro/Nigeria Naira	454.100700	430.821600	465.2324	466.8577
Euro/Chilean Peso	902.670000	962.060000	868.0200	964.3500
Euro/Russian Ruble	83.741900	53.858000	89.5502	85.3004
Euro/Saudi Arabia Riyal	4.100200	3.895100	4.5201	4.2473
Euro/Polish Zloty	4.635400	4.690400	4.5374	4.5969
Euro/Malaysian Ringgit	4.669400	4.578100	4.9387	4.7184
Euro/Mexican Pesos	22.165300	20.964100	24.3270	23.1438
Euro/UK Sterling	0.842400	0.858200	0.86801	0.84028
Euro/Arab Emirates Dirham	4.015500	3.814600	4.4266	4.1595

The consolidation scope at June 30, 2022 is shown below:

Companies consolidated by the line-by-line method:

Consolidated companies	Location	Currency	Share capital	% Group	Through:	
Maire Tecnimont S.p.A.	Italy (Rome)	EUR	19,920,679	-	Parent Company	
Met Development S.p.A.	Italy	EUR	10,005,000	100%	Maire Tecnimont S.p.A.	100%
Met T&S Ltd	UK	GBP	100,000	100%	Met Development S.p.A.	100%
Met Dev 1 S.r.l.	Italy	EUR	30,413,000	51%	Met Development S.p.A.	51%
MET GAS Processing Technologies S.p.A.	Italy	EUR	50,000	100%	Maire Tecnimont S.p.A.	100%
Nextchem S.p.A.	Italy	EUR	18,095,252	56.67%	Maire Tecnimont S.p.A.	56.67%
MyReplast S.r.l.	Italy	EUR	33,115	51%	Nextchem S.p.A.	51%
MyReplast Industries S.r.l.	Italy	EUR	4,600,000	51%	Nextchem S.p.A.	51%
U-Coat S.p.a.	Italy	EUR	7,500,000	50.1%	Nextchem S.p.A.	50.1%
MDG Real Estate S.r.l.	Italy	EUR	50,000	100%	Nextchem S.p.A.	100%
MyRechemical S.r.l.	Italy	EUR	500,000	100%	Nextchem S.p.A.	100%

Consolidated companies	Location	Currency	Share capital	% Group	Through:	
Met T&S Management Ltd	UK	GBP	473,535	100%	Nextchem S.p.A.	100%
Stamicarbon B.V.	Netherlands	EUR	9,080,000	100%	Maire Tecnimont S.p.A.	100%
Stamicarbon USA Inc	USA	USD	5,500,000	100%	Stamicarbon B.V.	100%
KT S.p.A.	Italy	EUR	6,000,000	100%	Maire Tecnimont S.p.A.	100%
KTI Arabia LLC	Saudi Arabia	SAR	500,000	100%	KT S.p.A.	100%
KT Cameroun S.A.	Cameroon	XAF	120,000,000	75%	KT S.p.A.	75%
KT Star CO. S.A.E.	Egypt	USD	1,000,000	40%	KT S.p.A.	40%
KT Angola lda	Angola	AOA	93,064,320	100%	KT S.p.A.	100%
MTPOLSKA Sp.z.o.o	Poland	PLN	50,000	100%	KT S.p.A.	100%
Tecnimont S.p.A.	Italy (Milan)	EUR	1,000,000	100%	Maire Tecnimont S.p.A.	100%
TCM FR S.A.	France	EUR	37,000	100%	Tecnimont S.p.A.	99.99%
					Tecnimont do Brasil Ltda.	0.01%
TPI Tecnimont Planung und Industrieanlagenbau Gmbh	Germany	EUR	260,000	100%	Tecnimont S.p.A.	100%
Tws S.A. in liquidation	Switzerland	CHF	63,488	100%	TPI Tecnimont Planung und Industrieanlagenbau Gmbh	100%
Tecnimont Arabia Ltd.	Saudi Arabia	SAR	5,500,000	100%	Tecnimont S.p.A.	100%
Tecnimont Nigeria Ltd.	Nigeria	NGN	10,000,000	100%	Tecnimont S.p.A.	100%
OOO MT Russia	Russia	RUB	18,000,000	100%	Tecnimont S.p.A.	99%
					TPI Tecnimont Planung und Industrieanlagenbau Gmbh	1%
Tecnimont Private Limited	India	INR	13,968,090	100%	Tecnimont S.p.A.	100%
Tecnimont do Brasil Ltda.	Brazil	BRL	607,111,501	100%	Tecnimont S.p.A.	99.34%
					TPI Tecnimont Planung und Industrieanlagenbau Gmbh	0.66%
Tecnimont E&I (M) Sdn Bhd	Malaysia	MYR	28,536,679	100%	Tecnimont S.p.A.	99.99%
					TPI Tecnimont Planung und Industrieanlagenbau Gmbh	0.01%
Tecnimont Chile Ltda.	Chile	CLP	58,197,504,153	100.00%	Tecnimont S.p.A.	99.5224%
					Tecnimont do Brasil Ltda.	0.4772%
					TPI Tecnimont Planung und Industrieanlagenbau Gmbh	0.0004%
Consorcio ME Ivai	Brazil	BRL	12,487,309	65%	Tecnimont do Brasil Ltda.	65%
Tecnimont Mexico SA de CV	Mexico	MXN	51,613,880	100%	Tecnimont S.p.A.	99.99%
					TPI Tecnimont Planung und Industrieanlagenbau Gmbh	0.01%
Tecnimont USA INC.	Texas (USA)	USD	4,430,437	100.00%	Tecnimont S.p.A.	100.00%
TecnimontHQC S.c.a.r.l.	Italy	EUR	10,000	60.00%	Tecnimont S.p.A.	60.00%
TecnimontHQC Sdn Bhd.	Malaysia	MYR	750,000	60.00%	Tecnimont S.p.A.	60.00%
Tecnimont-KT JV S.r.l.	Italy	EUR	15,000	100%	Tecnimont S.p.A.	70%
					KT S.p.A.	30%

Consolidated companies	Location	Currency	Share capital	% Group	Through:	
Tecnimont-KT JV Azerbaijan LLC	Azerbaijan	AZN	170,010	100%	Tecnimont S.p.A.	70%
					KT S.p.A.	30%
Tecnimont Philippines Inc.	Philippines	PHP	10,002,000	100%	Tecnimont S.p.A.	100%
Tecnimont Velesstroy S.r.l.	Italy	EUR	100,000	100%	Tecnimont S.p.A.	100%
Neosia Renewables S.p.A.	Italy	EUR	50,000	100%	Maire Tecnimont S.p.A.	100%
Met NewEN Mexico SA de CV	Mexico	MXN	4,200,000	100%	Neosia Renewables S.p.A.	99%
					Tecnimont Messico SA de CV	1%
MST S.p.A.	Italy	EUR	400,000	100%	Maire Tecnimont S.p.A.	100%
Transfima S.p.A.	Italy	EUR	51,000	51%	MST S.p.A.	51%
Transfima G.E.I.E.	Italy	EUR	250,000	50.65%	MST S.p.A.	43%
					Transfima S.p.A.	15%
Cefalù 20 S.c.a.r.l.	Italy	EUR	20,000,000	99.99%	MST S.p.A.	99.99%
Corace S.c.a.r.l. in liquidation	Italy	EUR	10,000	65%	MST S.p.A.	65%
Birillo 2007 S.r.l.	Italy	EUR	1,571,940	100%	MST S.p.A.	100.0%

Companies consolidated line-by-lined based on shareholding:

Consolidated companies	Location	Currency	Share capital	% Group	Through:	
Sep FOS(*)	France	EUR	-	50%	Tecnimont S.p.A.	49%
					TCM FR S.A.	1%
JO Saipem-Dodsal-Tecnimont (*)	United Arab Emirates	AED	-	32%	MST S.p.A.	32%
UTE Hidrogeno Cadereyta(*)	Spain	EUR	6,000	43%	KT S.p.A.	43%
Unincorporated JV Philippines (*)	Philippines	PHP	-	65%	Tecnimont Philippines Inc.	65%

(*) *Joint control agreement incorporated to manage a specific project and measured as a joint operation in accordance with the introduction of IFRS 11.*

22. Notes to the income statement

22.1. Revenues

Revenues from contracts with buyers in H1 2022 amounted to Euro 1,573,181 thousand, an increase of Euro 255,375 thousand compared to H1 2021, and were broken down as follows:

(In Euro thousands)	H1 2022	H1 2021
Revenues from sales and services	124,585	210,312
Changes in contract work-in-progress	1,448,596	1,107,493
Total	**1,573,181**	**1,317,806**

Group revenues essentially concern the execution of long-term contracts that call for meeting obligations over time based on project progress and on the moment in time when control of the project is transferred to the client. More specifically, the change for the period is due mainly to the increase in changes in contract work in progress related to the measurement of multi-year payments, net of a reduction in revenues from sales and services, a trend which mainly reflects the increased revenues from major recently-acquired projects. The account includes also the revenues of MyReplast Industries S.r.l., a plastics mechanical recycling enterprise.

The operating performance for the Maire Tecnimont Group for the first six months of 2022 saw a 21.7% increase in production volumes over the same period of the previous year.

Revenues reflect the development of the existing large portfolio projects and the uneven performance over time, depending upon the scheduling of the individual works, with ongoing growth thanks to the gradual normalization of projects already in portfolio and the initial start-up of new orders. Production in H1 2022 - although up significantly on the same period of 2021, for the reasons outlined - was impacted from the end of February by the effects of the sanctions introduced as a result of the Russia-Ukraine crisis.

The other major, recently acquired projects, which are in regions not impacted by current geopolitical tensions, have begun making greater progress than originally forecast following an acceleration from the initial stages of these projects, which mainly concerned planning and the start of procurement of critical materials.

Group core business revenues derived for around 92.2% from the “Hydrocarbons” business unit (97.1% in H1 2021), a slight decrease on the same period of the previous year as a percentage of volumes.

The main production volumes for the Hydrocarbons BU concerned the Amur AGCC and Kingisepp 2 projects for worked carried out prior to the sanctions and suspension of these projects. The other significant projects concern Socar and the Heydar refinery in Baku, the Port Harcourt refinery in Nigeria, AGIC in Saudi Arabia, Borouge 4, and projects in India for the customer IOCL.

The “Green Energy” BU represented approx. 7.8% of revenues (2.9% in H1 2021), with an increase of approx. Euro 86.6 million following a steady increase in energy transition related operations, thanks to the co-operation agreements signed with a number of Italian and overseas counterparties and to the restart of some energy efficiency services that had previously slowed as a result of the pandemic. Finally, beginning in the first half of 2022, the Green Energy BU began seeing the results of a number of recently acquired projects that had not previously been categorized under this area of operations, as the “green” component of these projects qualifies them for this categorization based on the taxonomy.

The change in work-in-progress takes into account not only the recognition of contractual amounts agreed upon, but also changes in work orders, not yet approved, incentives and any reserves - claims, for the highly probable amount to be recognized by the buyer and reliably measured. In particular, the calculation of the revenues not yet approved was made based on reasonable expectations through the negotiations in progress with the buyers to recognize the higher costs incurred or disputes in course and therefore by their

nature may present a risk (for further details, reference should be made to the "Disputes" section of the Directors' Report).

At June 30, 2022, the contractual obligations to be fulfilled by the Group (residual backlog) amounted to approx. Euro 9,244.4 million; the Group expects to recognize these amounts to revenues in future periods in line with the business plan forecasts.

22.2. Other operating income

"Other Operating Income" in H1 2022 amounted to Euro 42,234 thousand, increasing Euro 32,665 thousand on the previous year and relate to:

(In Euro thousands)	H1 2022	H1 2021
Exchange rate differences	32,707	0
Prior year income	2,333	1,448
Use doubtful debt provision	43	16
Use of other risk provisions	0	69
Revenues from material sales	0	76
Contract penalties	442	611
Gains on disposals	103	2
Currency derivative gains	3,368	1,544
Insurance indemnities	1,034	999
Other income	2,205	4,804
Total	**42,234**	**9,569**

Other operating income refer to revenues not directly connected to the Group core business. Other operating revenues mainly refer to:

- "Operating exchange differences", in the amount of Euro 32,707 thousand, represents the net positive difference between gains and losses on currency derivatives; the change is tied to the trend on forex markets and in the currencies that concern projects and the various components of the financial statements; the positive effects are due mainly to the strengthening of the US Dollar against the Euro.
- "Prior year income", in the amount of Euro 2,333 thousand, mainly concerns other revenues not related to contracts;
- "Currency derivative gains", amounting to Euro 3,368 thousand, concern cash flow hedges on Group contractual commitments, principally hedging payments in foreign currencies impacting the Income Statement in the period.
- "Insurance indemnities" of Euro 1,034 thousand refer to income recognized following an insurance payout made in the period;
- The other accounts refer mainly to disposal gains, releases of the doubtful debts provision, miscellaneous reimbursements and reimbursements of tax rebates and other income.

22.3. Business segment information

Maire Tecnimont S.p.A. heads an integrated industrial group providing engineering services and works in the following sectors on the domestic and international markets: Hydrocarbons and Green Energy. The BU figures are in line with the internal reporting structure utilized by company Top Management and in particular with the reporting used by the highest decision-making level for the taking of business decisions, identified as the chief executive officer (CODM). The features of these sectors are outlined below:

I. **"Hydrocarbons" Business Unit** - designs and constructs plant, principally for the "natural gas chain" (involving separation, treatment, liquefaction, transport, storage, regasification and compression and pumping stations); designs and constructs chemical and petrochemical industry plant for the production, in particular, of polyethylene and polypropylene (polyolefin), ethylene oxide, ethylene glycol, purified terephthalic acid ("PTA"), ammonia, urea and fertilizers. Other major activities related to the sulphur recovery process, hydrogen production and high temperature furnaces. It is also engaged in the design and construction of hydro-carbon electric power plant. In the fertilizers sector, the Group grants both proprietary licenses on patented technology and know-how to urea producers and process design packages and sells proprietary fertilizer production equipment.

II. **"Green Energy" Business Unit** - engaged in Green Acceleration initiatives managed by NextChem and its subsidiaries, in addition to other Group companies based on the specific expertise required by the market for (i) targeted initiatives in the circular economy through the mechanical recycling of plastics and by promoting chemical recycling, (ii) the "Greening the Brown" to mitigate the environmental impacts of oil and gas processing, including through CO2 capture and cutting the carbon footprint of fertilizers produced under its own licenses, and (iii) the "Green - Green" to develop additives or petroleum substitutes for fuels or plastics from renewables for which the Group holds proprietary technologies or agreements for the exclusive use of third-party technologies. The Group is also engaged in the renewable energy sector (mainly solar and wind) for large-scale initiatives and in maintenance services, facility management, the provision of general services related to temporary site facilities, and the design and construction of infrastructure works.

The Group assesses the performance of the operating segments based on the segment operating result. Segment revenues are those directly deriving from or attributable to the Segment and from core operations and include revenues from agreements with third parties. Segment costs are charges from segment operations incurred from third parties. For Group operations, amortization, depreciation, provisions for risks, financial income and expense and income taxes are borne by the corporate entity as excluded from operating activities and are presented in the total column.

Segment disclosure is reported in the following tables:

H1 2021 REVENUES AND RESULT BY SEGMENT:

(In Euro thousands)	Revenues		Segment result (EBITDA)	
	H1 2022	H1 2021	H1 2022	H1 2021
Hydrocarbons	1,489,726	1,288,246	91,080	80,659
Green Energy	125,689	39,129	6,353	(682)
Total	**1,615,415**	**1,327,375**	**97,433**	**79,977**

H1 2022 INCOME STATEMENT BY SEGMENT:

(In Euro thousands)	Hydrocarbons	Green Energy	Total
Segment revenues	1,489,726	125,689	1,615,416
Industrial margin (Business Profit)	**125,419**	**12,400**	**137,819**
Segment result (EBITDA)	**91,080**	**6,353**	**97,433**
Amortization, depreciation, write-downs and provisions	0	0	(25,732)
EBIT	**91,080**	**6,353**	**71,700**
Financial income/(expenses)			(13,721)
Income before tax			**57,979**
Income taxes			(17,371)
Net income			**40,609**
Group			42,173
Minorities			(1,565)

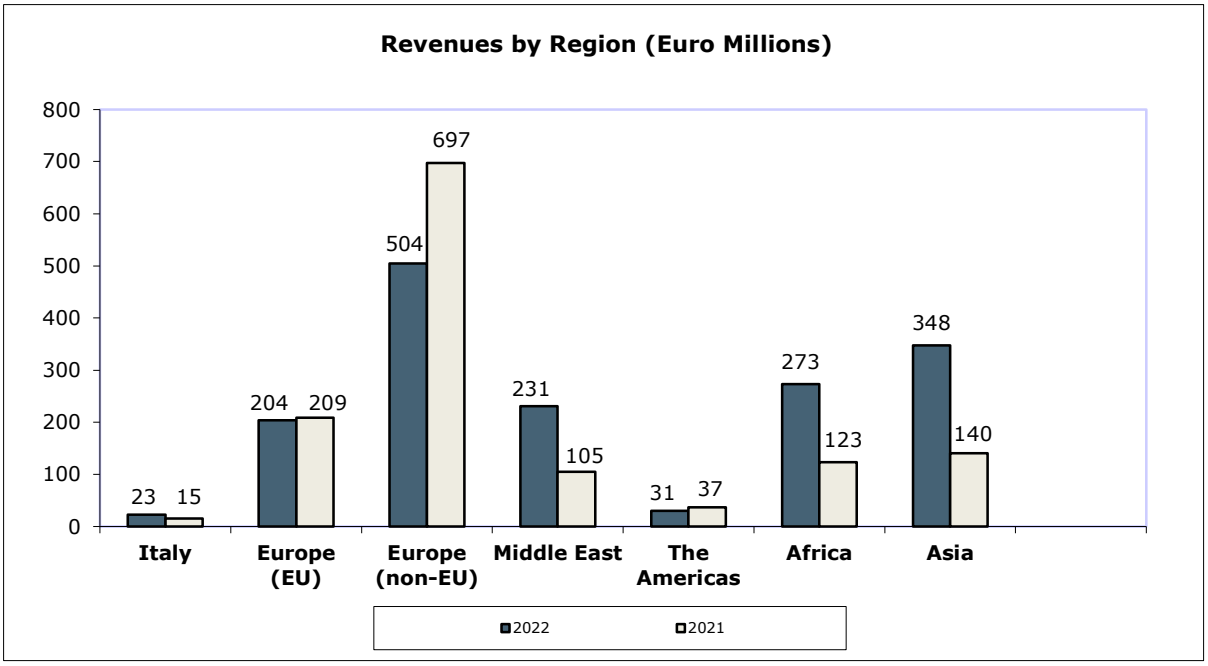
H1 2021 INCOME STATEMENT BY SEGMENT:

(In Euro thousands)	Hydrocarbons	Green Energy	Total
Segment revenues	1,288,246	39,129	1,327,375
Industrial margin (Business Profit)	**122,029**	**3,102**	**125,131**
Segment result (EBITDA)	**80,659**	**(682)**	**79,977**
Amortization, depreciation, write-downs and provisions	0	0	(20,559)
EBIT	**80,659**	**(682)**	**59,417**
Financial income/(expenses)			(6,068)
Income before tax			**53,349**
Income taxes			(16,667)
Net income			**36,682**
Group			39,986
Minorities			(3,305)

REGIONAL SEGMENTS:

The regional breakdown of Revenues in H1 2022 compared to the previous year is illustrated below:

(In Euro thousands)	H1 2022		H1 2021		Change	
	Total	%	Total	%	Total	%
Italy	23,196	1.4%	15,306	1.2%	7,890	51.5%
Overseas						
· Europe (EU)	203,931	12.6%	208,767	15.7%	(4,836)	(2.3%)
· Europe (non-EU)	504,417	31.2%	697,045	52.5%	(192,628)	(27.6%)
· Middle East	231,279	14.3%	105,315	7.9%	125,963	119.6%
· The Americas	30,690	1.9%	37,091	2.8%	(6,401)	(17.3%)
· Africa	273,277	16.9%	123,417	9.3%	149,860	121.4%
· Asia	347,894	21.5%	140,433	10.6%	207,460	147.7%
· Other	732	0.0%	0	0.0%	732	na
Total Consolidated Revenues	**1,615,415**		**1,327,375**		**288,042**	**21.7%**



The above table indicates the percentage of revenues by region, reflecting the current development of activities. As presented in the revenues table, the Middle East, Africa and Asia regions saw a recovery, particularly in India, following the start-up of newly acquired projects in these areas and a contraction of activities in the non-EU countries, principally regarding the projects underway in Russia.

22.4. Raw materials and consumables

Raw materials and consumables for H1 2022 amount to Euro 701,052 thousand, an increase of Euro 286,341 thousand compared to the same period of the previous year. The breakdown of the account is as follows:

(In Euro thousands)	H1 2022	H1 2021
Raw material purchases	(695,329)	(413,436)
Consumables	(5,286)	(1,357)
Fuel	(437)	(229)
Change in inventories	0	311
Total	**(701,052)**	**(414,712)**

More specifically, “raw material purchases” in the first half of 2022 increased by Euro 281,893 thousand as a result of an increase in material purchases during the period for contracts obtained in previous years and for which we saw a return to full operations and procurements, which had previously slowed in response to the pandemic. Other major, recently acquired projects have also begun making greater progress than originally forecast following an acceleration from the initial stages of these projects, which mainly concerned planning and the start of procurement of critical materials.

"Consumables" and "Fuels" were affected by increased requests for various materials, materials for office equipment, and the use of fuels following a general recovery in consumption after the slowdown linked to the pandemic, which in fact impacted all activities.

22.5. Service costs

Service costs in H1 2022 amount to Euro 523,618 thousand, a decrease of Euro 87,048 thousand compared to the same period of the previous year. The breakdown of the account is as follows:

(In Euro thousands)	H1 2022	H1 2021
Sub-contractors	(286,271)	(446,188)
Turnkey design	(101,348)	(61,923)
Cost recharges	(2,586)	(122)
Utilities	(9,888)	(4,185)
Transport Costs	(29,672)	(21,944)
Maintenance	(5,038)	(7,701)
Consultants and related services	(17,571)	(15,605)
Increase in internal work capitalized	8,352	10,188
Bank expenses and sureties	(18,932)	(18,203)
Selling & advertising costs	(5,849)	(4,970)
Accessory personnel costs	(19,549)	(13,792)
Post & telephone and similar	(307)	(244)
Insurance	(8,490)	(5,907)
Other	(26,469)	(20,068)
Total	**(523,618)**	**(610,665)**

The general movement in "service costs" reflects the development of projects in portfolio and their uneven performance over time, which depends on the scheduling of the individual works for various activities. In particular, in H1 2022 on-site operations continued, particularly on construction for the projects purchased in recent years, although at the same time work relating to Russian clients slowed or was suspended. This slowdown was not yet fully offset by the order intake, which is still in the initial phases and for which the issue of the main equipment and material orders is in progress, with the initial construction phases set to start over the coming quarters.

"Sub-contractors" reported the largest decrease compared to the previous year (Euro 159,917 thousand), mainly due to construction phase sub-contract costs, which reduced due to the factors outlined above.

"Turnkey design" reports however an increase related to the initial research and design phase of the main newly acquired orders.

"Transport costs" increased from the previous year due to both intensive shipments of materials to work sites and to a generalized increase in rates applied.

"Accessory personnel costs", which mainly include travel expenses, increased as a result of the generalized return to full operations and the loosening of travel restrictions, all of which driven in party by the greater average size of the workforce compared to the same period of the previous year.

"Bank expenses and sureties" include the costs for the services provided by banks and other financial companies other than true and proper financial charges and commissions and accessory expenses to loans which are included under financial charges; the account therefore principally comprises costs for guarantees provided in the interests of the Group operating companies in relation to commitments undertaken for the execution of their core operations.

All the other costs are substantially in line with or increasing on the same period of the previous year.

"Other" costs also rose, and principally relate to non-capitalized IT costs, application package maintenance expenses, various services incurred by other consolidated companies, various site and general costs and emoluments to corporate boards.

22.6. Personnel expense

Personnel expense in H1 2022 amounted to Euro 242,700 thousand, an increase of Euro 46,827 thousand compared to the same period of the previous year.

The breakdown of the account is as follows:

(In Euro thousands)	H1 2022	H1 2021
Wages and salaries	(182,955)	(143,680)
Social security expenses	(45,537)	(40,418)
Post-employment benefit provision	(8,899)	(7,663)
Other costs	(5,309)	(4,113)
Total	**(242,700)**	**(195,873)**

The headcount at June 30, 2022 of the Group was 6,435, compared to 6,358 at December 31, 2021, with a net increase of 77 following 745 new hires and 668 departures in the period.

The geographical areas most affected by this increase are:

- Italy & Rest of Europe, with an increase of 204 employees, of which 125 within Italy, as a result of new hires at the subsidiaries Tecnimont (+42) and KT Kinetics Technology (+26); the workforce for the Green Energy business unit also continued its growth (+57) as a result of continued investment in this area of business, which remains a strategic priority for the Group.

The increase of 79 resources in the Rest of Europe is mainly attributable to the UK subsidiary MET T&S Limited (+53 resources), which continued to play its key role in international staffing for various Group projects. The remainder of the increase concerns the European branches – of Tecnimont and KT – in Croatia, Belgium and Poland to support ongoing EPC projects;

- North & Sub-Saharan Africa Region (+60 employees, for growth of about 30% from the previous year), where most of the new hires concerned the PHRC project in Nigeria;

- Middle East Region, which went from 124 to 161 employees, an increase of 30% on December 2021 and in line with the start of work on the Borouge 4 project in the United Arab Emirates and the beginning of the crucial construction phase of the APOC project in Saudi Arabia.

In contrast, there was a decrease in the following geographical areas.

Decreases, conversely, were reported in the following regions:

- Russia & Caspian Region, a decrease of 26.5% compared to year-end 2021, where we are managing the queue of pre-sanctions work and repatriating Italian workers, given the increasing complexities brought about by the application of sanctions on Russia and the consequent, ongoing suspension of the Group's operations in the country, which his resulted in redirecting the operating resources involved onto other projects in our portfolio. In this regard, it should be noted that the Group completed the KT Kstovo and Omsk projects in May and, following suspension of the AGCC project, completely demobilized the site team as of June 30, 2022, thereby continuing to reduce our presence in the country in line with company strategy.

- India Region, going from 2023 to 1984 employees for a decrease of 1.9%.

Graduates at the Maire Tecnimont Group at June 30, 2022 accounted for 71% of the workforce; the average age was approx. 43. In terms of gender breakdown, females represent 20% of the total Group workforce.

The workforce at June 30, 2022 of the Maire Tecnimont Group, with movements (by qualification and region) on December 31, 2021 (and the average workforce for H1), is outlined in the following tables. The document also reports the workforce by area of actual operations at December 31, 2021, and June 30, 2022, along with the related change:

Changes in workforce by category (31/12/2021-30/06/2022):

Category	Workforce 31/12/2021	Hires	Departures	Reclassification employee category (*)	Workforce 30/06/2022	Cge. Workforce 30/06/2022 vs. 31/12/2021
Executives	679	8	(21)	11	677	(2)
Managers	2,415	136	(146)	72	2,477	62
White-collar	3,095	550	(487)	(83)	3,075	(20)
Blue-collar	169	51	(14)	0	206	37
Total	**6,358**	**745**	**(668)**	**0**	**6,435**	**77**
Average headcount	***6,162***				***6,450***	***288***

(*) includes promotions, changes in category following inter-company transfers / Job Title reclassifications

The classification of the qualifications above does not necessarily reflect the contractual classification under Italian employment law, but corresponds to the identification criteria adopted by the Group on the basis of roles, responsibilities and duties

Changes in workforce by region (31/12/2021-30/06/2022):

Region	Workforce 31/12/2021	Hires	Departures	Reclassification employee category (*)	Workforce 30/06/2022	Cge. Workforce 30/06/2022 vs. 31/12/2021
Italy & Rest of Europe	3,187	355	(167)	16	3,391	204
India Region	2,023	98	(122)	(15)	1,984	(39)
South East Asia and Australian Region	4	0	(2)	1	3	(1)
Rest of Asia	68	9	(7)	0	70	2
Russia & Caspian Region	718	104	(293)	(1)	528	(190)
North America Region	16	5	(3)	0	18	2
Central and South America Region	12	2	0	0	14	2
Middle East Region	124	64	(26)	(1)	161	37
North Africa Region & Sub-Saharan Africa Region	206	108	(48)	0	266	60
Total	**6,358**	**745**	**(668)**	**0**	**6,435**	**77**

(*) includes promotions, changes in category following inter-company transfers / Job Title reclassifications

It should be noted that employee numbers may vary based on the stage of the project and on scheduling, which may provide for recourse to direct employees with consequent utilization of Group materials and staff, or alternatively recourse to third party services. In particular, the Group policy is to hire the workforce necessary for the execution of the individual projects in line with the time period necessary for completion.

The increase in personnel expense is, therefore, due to an increase in the average workforce compared to the same period of the previous year, as well as to a recovery in remuneration policies in 2022. In this regard, it should be noted that the average workforce for the first half of 2022 numbered 6,450 employees compared to 6,034 for the year-ago period.

The same period of the previous year also included the proceeds related to the previous 2019-2021 LTI plan, the objectives of which could no longer be achieved, and this helped to reduce personnel expense.

During the period under review, the objectives related to the previously activated incentives and engagement systems were verified and a portion of annual bonuses (MBOs), profit sharing for 2021, and the flexible benefits portion of the MAIRE4YOU Plan for the same period were distributed.

We also note that, having verified the achievement of the Second Cycle (2021) performance objectives included in the ordinary 2020-2022 General Share Plan, the Board of Directors met on May 25 to approve the allocation of shares to more than 4,000 beneficiaries by the end of July.

In H1 2022, “Personnel expense” includes also the portion accruing in the year of the new long-term incentive plan for the Chief Executive Officer and selected Senior Executives (2021-2023 LTI) and the third Cycle (2022) of the 2020-2022 General Share Plan. The aforementioned plans are represented as "Equity Settled" plans as the Group has allocated its own equity instruments as additional remuneration for the services received (the work performance). The total cost of these plans for H1 2022 amount to Euro 5,860 thousand, also based on a fair value of the equity instruments equal respectively of Euro 3.726 per share for the 2021-2023 LTI and Euro 3.368 per share for the 2020-2022 General Share Plan.

"Personnel expense" also includes the estimated charges related to the short-term monetary incentive plans ("MBO"), plans to employees of flexible benefits ("Maire4You") and the estimated participation bonus for 2022.

22.7. Other operating expenses

Other operating expenses in H1 2022 amount to Euro 50,613 thousand, an increase of Euro 24,464 thousand compared to the same period of the previous year.

The breakdown of the account is as follows:

(In Euro thousands)	H1 2022	H1 2021
Contractual penalties	(11,642)	(302)
Rental	(5,997)	(2,903)
Hire	(10,480)	(9,867)
Currency derivative losses	(1,299)	(215)
Impairment of receivables	(1,957)	(99)
Exchange rate differences	0	(913)
Other costs	(19,238)	(11,850)
Total	**(50,613)**	**(26,149)**

“Contractual penalties” essentially relates to a charge following a dispute concluded in the period.

The account “Rental” mainly refers both to the cost of property and apartment rentals, also at various work sites with short-term duration and therefore excluded from the application of IFRS 16, in addition to accessory office use property costs for the Group offices and also at the various sites; the increase in H1 2022 is due to higher travel expenses for personnel with related increased short-term accommodation costs, mainly concerning on-site activities, all of which is chiefly a consequence of the significant restart of activities following acquisitions in 2021.

The account “Hire”, which increased slightly on the previous year for the same reasons, refers mainly to Group plant hire charges, with short-term duration and therefore excluded from the application of IFRS 16, software application hire and other rental services, mainly due to the share of the operating rentals, in addition to the hire also of short-term vehicles for on-site activities.

“Currency derivative losses” concern cash flow hedges on Group contractual commitments, principally hedging payments in foreign currencies impacting the Income Statement in the period;

“Impairment of receivables” relate principally to an assessment on the collectability of receivables relating to existing infrastructure initiatives.

“Other costs” principally comprise indirect taxes and various local taxes, mainly concerning a number of overseas companies, membership fees, prior year charges, other general costs including those linked to consortium management, and license and patent usage fees. This aggregate increased mainly in response to an increase in taxes related to certain types of services on contracts recently acquired abroad.

22.8. Amortization, depreciation & write-downs

Amortization, depreciation and write-down of fixed assets in H1 2022 amounted to Euro 23,753 thousand, an increase of Euro 3,488 thousand on the same period of the previous year, mainly as a result of increased depreciation of intangible assets. The breakdown of the account is as follows:

(In Euro thousands)	H1 2022	H1 2021
Amortization	(8,981)	(6,369)
Depreciation	(2,812)	(2,406)
Depreciation of rights-of-use - Leasing	(11,960)	(11,489)
Other fixed asset write-downs	0	(0)
Total	**(23,753)**	**(20,265)**

Amortization of intangible assets principally refers to:

- amortization of development costs of Euro 46 thousand, relating to the development of software and simulators for plants of the acquired company Protomation, which has since merged into Stamicarbon B.V.;
- the amortization of patent rights, amounting to Euro 663 thousand, principally relating to urea licenses patented by Stamicarbon and the other licenses developed by the Group also in relation to the Nextchem Group;
- amortization of concessions and licenses, amounting to Euro 568 thousand and principally relating to Group software license applications;
- the amortization of other intangible assets, amounting to Euro 3,934 thousand (up Euro 1,614 thousand on the same period of the previous year) and essentially relating new assets going into production. This account principally refers to accessory and consultant costs incurred for the installation of the principal software applications of the Group and digital development of EPC activities as part of the Group's digitalization process.
- amortization of the contractual costs, equal to Euro 3,769 thousand, up Euro 1,356 thousand on the same period of the previous year following the addition to amortization of the costs related to the acquisitions made in the previous year; "Contractual costs" include costs for the obtaining of contracts and contract fulfilment costs, as per IFRS 15 which stipulates the capitalization of costs to obtain the contract, considered as 'incremental', and costs incurred to fulfil the contract which enable the entity to make use of new or greater resources to satisfy performance obligations in future ('pre-production costs). These capitalized costs are amortized based on the advancement of the work on the contract.

Depreciation of property, plant and equipment principally refers to:

- depreciation of own buildings for Euro 328 thousand, principally in relation to the Indian subsidiary Tecnimont Private Limited, MyReplast Industries S.r.l., a Nextchem subsidiary, and residually other Group owned assets;
- depreciation on plant and machinery for Euro 724 thousand, an increase of Euro 197 thousand on the same period of the previous year, relating to industrial equipment for Euro 124 thousand (assets supporting site operations), principally for the plant of MyReplast Industries S.r.l. (the company that manages an advanced mechanical plastics recycling facility located in Bedizzole, in the province of Brescia);
- depreciation of Euro 1,635 thousand on other assets, office furniture, leasehold improvements, EDP, motor vehicles and industrial transport vehicles, increasing Euro 169 thousand on the same period of the previous year;

The depreciation of rights-of-use - leasing of Euro 11,960 thousand, an increase of Euro 470 thousand on 2021, was recognized following the introduction of the IFRS 16 standard and mainly concerns the usage rights recognized on the buildings hosting the Group offices and at various work sites, in addition to a number of key Group assets and also motor vehicles.

22.9. Doubtful debt provision and risk provisions

The doubtful debt provision and the risks provisions for the first half of 2022 amount to Euro 1,980 thousand, increasing by Euro 1,685 thousand on the same period of the previous year.

The breakdown of the account is as follows:

(In Euro thousands)	H1 2022	H1 2021
Doubtful debt provision	(1,980)	(295)
Charges provision	0	0
Total	**(1,980)**	**(295)**

The trade receivables doubtful debt provision in the year amounts to Euro 1,980 thousand, increasing on the same period of the previous year. In the first half of 2022, this provision reported an increase in allocations in response to the significant economic and financial tensions surrounding the Russia-Ukraine crisis, which has had an impact on customer credit ratings, resulting in a generalized worsening of counterparty risk and consequent impact on the measurement of financial assets.

In addition to the assessments of the collectability of receivables and in accordance with IFRS 9 concerning impairment models, the Group estimated losses on receivables using the expected loss model based on supporting information available without undue effort or burden, which includes actual data and forecasts and was essentially obtained from information providers that, when quantifying expected losses at the closure date, incorporate the effects of the Russia-Ukraine war.

22.10. Financial income

(In Euro thousands)	H1 2022	H1 2021
Income from associates	20	10
Income from group companies	0	10
Other income	7,909	3,373
Income on derivatives	5,702	7,369
Total	**13,631**	**10,762**

Financial income amounted to Euro 13,631 thousand and increased Euro 2,870 thousand compared to the same period of the previous year, mainly due to greater interest income recorded on liquidity and partially offset by lower positive effects from the valuation of some derivatives.

“Income from associates” concerns the interest from the associate JV Kazakhstan Tecnimont-KTR LLP, incorporated to develop initiatives in the country with a strategic partner.

“Other income” mainly relate to interest matured on temporary liquidity invested and on bank current accounts, thanks to the returns on deposits in some regions where the Group currently operates. Interest income increased on the previous year due to higher levels of liquidity held.

“Other income” includes for Euro 180 thousand the increase in the fair value of the financial instruments issued and subscribed to for consideration and with the use of own capital by each Beneficiary as part of the 2020-2024 Long Term Investment Plan in support of the Group's Green Acceleration project, based on financial instruments of the subsidiary NextChem S.p.A.. For further information, reference should be made to the section “Accounting Polices - Warrants” of the 2021 Annual Financial Report.

Income on derivatives for Euro 5,702 thousand refer specifically to:

- for Euro 4,687 thousand, the positive "time-value" portion of derivative instruments hedging exchange rates of future flows associated with contract revenues and costs, mainly on the US dollar. As not considered a hedging component, the change to the fair value is recognized to the income statement. This component was affected by swap point movements (differences between Eurozone and US interest rates);

- for Euro 4 thousand, to the closure of a portion of raw material (essentially copper) price risk derivatives, which proved to be ineffective;

- for Euro 1,011 thousand, income arising on the TRES contracts, related to the distribution of dividends by Maire Tecnimont S.p.A., which the intermediary receded to the Issuer.

22.11. Financial expenses

(in Euro thousands)	H1 2022	H1 2021
Charges from group companies	0	0
Other charges	(16,135)	(11,267)
Interest/Other Bond Charges	(2,467)	(2,514)
Charges on derivatives	(6,470)	(570)
Right-of-use financial expenses - Leasing	(2,215)	(2,650)
Total	**(27,287)**	**(17,001)**

Financial expenses amounted to Euro 27,287 thousand and increased Euro 10,285 thousand compared to the same period of the previous year, principally due to the increased negative impacts from the valuation of derivatives and an increase in financial charges.

"Other charges", amounting to Euro 16,135 thousand, principally include loan interest, current account interest charges, factoring charges and banking and accessory charges and charges on financial liabilities measured at amortized cost. The increase compared to the same period of the previous year is related to an increase in gross debt as a result of the increased use of lines of working capital to support short-term needs within the scope of managing the working capital of certain projects. Additional increases are tied to a generalized increase in market rates and to a non-recurring effect of about Euro 3.4 million related to the recognition of interest expense in relation to an old legal dispute related to a contract, for which the consideration due was paid during the period.

The "Interest Bond" charges, amounting to Euro 2,467 thousand, decreased slightly compared to the same period of the previous year and specifically refer to:

- for Euro 2,348 thousand the cash and non-cash components of interest on non-convertible bonds of Euro 165 million issued on May 3, 2018 by Maire Tecnimont S.p.A.;
- for Euro 119 thousand interest related to the Euro Commercial Paper Program.

The charges on derivatives equal to Euro 6,470 thousand refer to the negative fair value change of the residual portion of four cash-settled Total Return Equity Swap derivative instruments (TRES) to hedge against movements in the Maire Tecnimont share price essentially tied to the personnel incentive plans in place. The residual portions of the instruments at June 30, 2022 hedged the risk relating to approx. 10.6 million shares. The derivative contracts (TRES) were underwritten with two financial intermediaries, with no obligation for Maire Tecnimont to acquire the treasury shares, but only the obligation for the settlement between the parties of the differential between the exercise price and the Maire Tecnimont share price on the maturity of the instruments. For accounting purposes, the TRES cannot be designated as a hedging derivative instrument and is valued, in accordance with IFRS 9, as a derivative at fair value, with the related changes recorded in the income statement. The increase in cost related to the TRES is due to the unfavorable trend in the Maire Tecnimont stock price in the first half of 2022 in response to the situation that came about on the currency markets in response to the international tensions surrounding the Russia-Ukraine crisis and to market uncertainty, which had a negative impact on share price.

Right of use financial expenses - Leasing amounting to Euro 2,215 thousand concerns the financial expense matured in the first half of 2022 on finance lease liabilities recognized following the introduction of IFRS 16.

22.12. Investment income/(expense)

(In Euro thousands)	H1 2022	H1 2021
Income from investments in other companies	0	188
Revaluations/(Write-downs) associates	(60)	(17)
Revaluations/(Write-downs) other companies	(2)	(0)
Revaluations/(Write-downs) current securities	(4)	0
Total	**(65)**	**171**

Net investment expense amounts to Euro 65 thousand, a decrease of Euro 237 thousand compared to the same period of the previous year.

The net negative balance of the valuations of associates refers to their equity valuation. Specifically:

- the equity investment in G.C.B. General Trading Ltd for Euro 19 thousand;

- the equity investment in Gulf Compound Blending Ind Ltd reduced by Euro 76 thousand;

- the equity investment in Villaggio Olimpico MOI lost Euro 3 thousand in value following completion of the liquidation process and cancellation of the investment;

Write-downs of other companies were recorded following the liquidation of Tecnosanità S.c.a.r.l.

"Write-down of securities" amounted to Euro 4 thousand and refers to the fair value measurement of the units of the 360-PoliMI investment fund valued as a financial asset at fair value through the profit and loss account. For further details see note 23.15 "Other current financial assets".

22.13. Income taxes

(In Euro thousands)	H1 2022	H1 2021
Current income taxes	(24,140)	(17,325)
Taxes relating to previous periods	174	94
Deferred tax income	6,667	6,821
Deferred tax charges	(72)	(6,257)
Total	**(17,371)**	**(16,667)**
TAX RATE	*-30.0%*	*-31.2%*

Estimated income taxes amount to Euro 17,371 thousand, an increase of Euro 703 thousand, mainly due to higher pre-tax income compared to the same period of the previous year.

The effective tax rate in H1 2022 was approx. 30%, improving on the same period of the previous year (31.2%) and based on the various countries in which Group operations are carried out.

Current income taxes mainly includes “IRES” Italian corporation tax and foreign overseas corporation tax as well as an estimate of the “IRAP” Italian regional income tax and other taxes.

The net amount of deferred tax assets and liabilities reflects the impact of the recognition for the period of deferred tax assets on temporary differences that are deductible in future periods, mainly on provisions for future charges related to personnel and unrealized exchange losses in the first half of 2022.

22.14. Earnings per share

The share capital of Maire Tecnimont S.p.A. is represented by ordinary shares, whose earnings per share is calculated dividing the Group net income in H1 2022 by the weighted average number of Maire Tecnimont S.p.A. shares in circulation in the period considered.

Therefore, at the reporting date, following the acquisition of 1,175,566 treasury shares, the number of shares in circulation was 327,464,866. This figure was used as the denominator for the calculation of the earnings per share at June 30, 2022. Basic earnings per share, after the purchase of treasury shares, came to Euro 0.129, increasing on the same period of the previous year, essentially due to the improved net result for the period.

(In Euro)	H1 2022	H1 2021
Number of shares in circulation	328,640,432	328,640,432
(Treasury shares)	(1,175,566)	(860,472)
Number of shares to calculate earnings per share	327,464,866	327,779,960
Group net income	42,173,233	39,986,190
Earnings per share (Euro)		
Group basic earnings per share	**0.129**	**0.122**
Group diluted earnings per share	**0.129**	**0.122**

Diluted earnings equate to basic earnings in the absence of dilutive elements.

23. Notes to the Balance Sheet

23.1. Property, plant and equipment

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Land	4,175	56	4,231
Buildings	24,539	74	24,613
Plant and machinery	5,984	1,023	7,007
Assets in progress and advances	346	191	536
Industrial & commercial equipment	703	(84)	619
Other assets	8,881	1,210	10,091
Total	**44,627**	**2,469**	**47,097**

The changes for the period mainly concern the depreciation, net of a number of acquisitions, work related to the MyReplast Industries S.r.l. production site, and completion of the Demeto demo plant for the chemical recycling of PET and polyester in fabric by Nextchem S.p.A.

The principal changes related to:

- Land, with a net increase of Euro 56 thousand, due to the conversion of amounts in foreign currencies;
- Buildings, with a net increase of Euro 74 thousand, due to depreciation in the period and the conversion of amounts into foreign currencies;
- Plant and machinery, with a net increase of Euro 1,023 thousand, due mainly to the Demeto demo plant for the chemical recycling of PET and polyester from fabric by Nextchem S.p.A. as a result of the acquisition of small construction equipment; decreases concern depreciation for the period;
- Industrial and commercial equipment, with a net decrease of Euro 84 thousand, due to the depreciation in the period. The increases relate to specific site material procurement;
- Other assets, with a net increase of Euro 1,210 thousand, due mainly to purchases of office furnishings, electronics, and the translation of items in a foreign currency, while decreases concern depreciation for the period;
- Fixed assets in progress, amounting to Euro 536 thousand, mainly refers to leasehold restructuring works which have not yet been completed and further works in progress relating to the production activities of MyReplast Industries S.r.l.

23.2. Goodwill

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Goodwill	294,321	(0)	294,321
Total	**294,321**	**(0)**	**294,321**

This account, amounting to Euro 294,321 thousand, did not change during H1 2021 and includes the consolidation differences relating to:

- for Euro 135,249 thousand the acquisition of the Tecnimont Group;
- for Euro 53,852 thousand the acquisition and subsequent merger of Maire Engineering S.p.A. into Maire Investimenti S.p.A. (following the merger Maire Investimenti S.p.A. changed its name to Maire Engineering S.p.A), net of the write-down of Euro 10,000 thousand in 2013;
- for Euro 18,697 thousand the acquisition and subsequent merger by Maire Engineering of other construction and engineering companies;
- for Euro 55,284 thousand the acquisition of the subsidiary Tecnimont Private Limited;
- for Euro 137 thousand the purchase of the share capital of Noy Engineering S.r.l.;
- for Euro 2,184 thousand the acquisition of the subsidiary Stamicarbon B.V.;
- for Euro 26,351 thousand the acquisition of the KT Group;
- for Euro 1,398 thousand the acquisition in 2019 of MyReplast Industries S.r.l.;
- For Euro 1,169 thousand the acquisition of Protomation B.V.

In application of the IAS 36 impairment method, the Maire Tecnimont Group identified the Cash Generating Units (CGU) which represent the smallest identifiable group of assets capable of generating cash flows largely independently within the consolidated financial statements. The maximum level of the aggregation of the CGU's is represented by the segments of activities as per IFRS 8. The goodwill was allocated to the cash generating units from which the related benefits from the business combination are expected to arise.

The CGU's were identified according to the same criteria as the previous year, with the table below summarizing the value of goodwill allocated by sector:

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Hydrocarbons	254.0	0	254.0
Renewables & Infrastructure	35.6	0	35.6
Green Energy	1.4	0	1.4
Licensing	3.4	0	3.4
Total	**294.3**	**0**	**294.3**

The features of these CGUs are outlined below:

I. **'Hydrocarbons' CGU** - designs and constructs plant, principally for the "natural gas chain" (involving separation, treatment, liquefaction, transport, storage, regasification and compression and pumping stations); designs and constructs chemical and petrochemical industry plant for the production, in particular, of polyethylene and polypropylene (polyolefin), ethylene oxide, ethylene glycol, purified terephthalic acid ("PTA"), ammonia, urea and fertilizers. Other major activities related to the sulphur recovery process, hydrogen production and high temperature furnaces. It is also engaged in the design and construction of hydro-carbon electric power plant.

II. **'Licensing' CGU,** in the fertilizers sector, the Group grants both proprietary licenses on patented technology and know-how to urea producers and process design packages and sells proprietary fertilizer production equipment;

III. **‘Renewables & Infrastructure’ CGU,** operates in the field of renewable sources (mainly solar and wind power) for large-scale plant and in energy maintenance and upgrading services for large real estate structures, in addition to the management of temporary site facilities by applying particularly effective solutions for environmental protection and energy saving;

IV. **‘Green Energy’ CGU**, involved in Green Acceleration initiatives managed by NextChem and its subsidiaries, focused particularly on the circular economy, thanks to an innovative plastics mechanical recycling process and the promotion of recycled chemicals; The CGU is also engaged in the “Greening the Brown” (offsetting environmental impacts from the conversion of petrol and gas) and “Green- Green” sectors (developing additives and substitutes to oil for fuels or plastics from renewables). The technologies servicing these initiatives are either part of NextChem's proprietary technology portfolio or are used exclusively through third-party agreements.

The recoverability of the goodwill and of the other intangible and tangible fixed assets is verified at least once a year also in the absence of indicators of loss in value.

As a result of the general market conditions, the Group – which has been significantly affected by the consequences of international geopolitical tensions and the ongoing effects of the COVID-19 pandemic – has paid special attention to the balance sheet accounts impacted by the uncertain situation and has consequently updated the related estimates.

In order to assess the potential implications of the Russia-Ukraine crisis, an analysis has been conducted that shows the current state of the Group’s financial and economic exposure related to projects located in Russia.

Changing market conditions, rising interest rates, heightening inflation, uncertainty surrounding the general rise in the price of major raw materials, their availability, transportation logistics, and procurement in some markets, has led the Group to update its short-term operating and financial forecasts by means of a Revised Budget for the second half of 2022, and also to update its 2022-2026 Business and Financial Plan, which was previously approved in February 2022.

The predictions and strategic assumptions underlying the update of the Group's plan reflect the best estimates that can be made by Management regarding the main assumptions underlying the company's operations, including the estimation of the effects arising from the international geopolitical tensions and confirming the impacts forecast in the previous plan from the COVID-19 pandemic.

The underlying assumptions and the corresponding financials take into account the various scenarios summarized in the plan update and are considered appropriate for the impairment test; the analysis was conducted with the support of an independent expert.

The principal assumptions reflected in the Revised Budget 2022 and Business Plan take into account the elevated order backlog existing at June 30, 2022, which also features a more diverse geographic spread than in the recent past.

The market environment is expected to remain challenging, although against a backdrop of rising natural resource prices stemming from a strong recovery in demand for energy, in addition to the Russian-Ukrainian crisis. In this environment, the drive towards transformation infrastructure investment continues, supported by buoyant demand for the various commodities globally and with prices for these products at historic highs, also as a result of the absence, particularly on western markets, of production from plants located in countries affected by the current conflict.

The update of the Group's operating/financial forecasts, given the current uncertainties and as a precautionary measure, excludes future Russian opportunities over the plan period, and at the same time considers a significant increase in the commercial pipeline in those regions where supply no longer met by Russian production will be concentrated.

Energy transition activity forecasts are also reflected in the Revised Budget 2022 and Business Plan. The drive to cut its carbon footprint encourages the Group to increasingly integrate traditional technological solutions for downstream activities with the innovative green technological propositions developed in-house and in any case available to the Group, thanks to co-operation and development agreements with leading domestic and international partners. Due also to the strengthening of its in-house technological expertise, the close focus continues on the industrialization of new proprietary technologies in the circular economy, bioplastics/biofuels, CO_2 capture, hydrogen and green fertilizers sectors.

The new forecasts highlight the cumulative impact on production values – which are down by about Euro 190 million for the 2022-2026 time period compared to original forecasts based on project planning – mainly as a consequence of the suspension of Russian projects, net of the recovery of newly acquired projects. The order margin decreased in proportion to the drop in production volumes. The impact on EBITDA in absolute terms was minimal and amounted to approx. Euro 5 million. Within this scenario, the estimated overall financial impact is also expected to be minimal.

In addition to the update underlying the 2022-2026 business plan and budget, the Group has also produced a worst-case scenario version. Given current uncertainties, in addition to excluding future opportunities in Russia over the course of the plan, this more conservative version reflects a further reduction in the commercial pipeline in relation to the Hydrocarbons CGU. The current state of the energy market favors the development of new energy infrastructures in order to diversify energy supplies in many countries, but this worst-case scenario includes these in very limited quantities.

The recoverable value of the cash-generating units, whose individual goodwill were allocated, was determined through the determination of the value in use, considered as the present value of the expected cash flows, utilizing a discount rate which reflects the specific risks of the individual cash-generating units at the valuation date. The book value of the CGU's (carrying amount) includes the book value of the net assets invested which may be attributed directly, or separated based on a reasonable and uniform criterion, to the CGU's. The net working capital items are included in the calculation of the book value and of the recoverable value. The working capital items are in addition separately tested for loss in value, in accordance with the applicable accounting standards.

The value in use was determined based on the estimated future cash flows discounted which the CGU will be capable of producing in the future. The estimated cash flows include the recharge of general and administration costs (G&A) of the Group for all the CGU's. The value of the cash flows was expressed net of the notional imposition, considering the tax benefit relating to any deductibility of amortization and depreciation. Consideration was also taken of changes in net working capital and in relation to fixed capital investment.

For the determination of the recoverable value, the cash flows refer to the business plan, as well as a final value (Terminal Value) beyond the plan horizon, in line with the nature of the investments and with sector operations. Relating to the estimate of the Terminal Value, the last year of the cash flows was not taken as an expression of the "normalized" cash flow, but rather the average margin of the Plan future cash flows was considered.

The "normalized" cash flow was capitalized considering a growth rate between an interval of 0% and 2.0% for the "Hydrocarbons" CGU, between 0% and 3.4% for the "Licensing" CGU, between 0% and 1.3% for the "Renewables & Infrastructure" CGU and between 0% and 1.4% for the "Green Energy" CGU.

For the purposes of the discounting of the operating cash flows, the interest rate identified was the weighted average cost of capital (WACC) post tax. The parameters utilized in the estimate of the discounting rate (Beta and Net Financial Position) were determined on the basis of a basket of comparable companies respectively in the "Infrastructure" sector for the Renewables & Infrastructure CGU, in the "Plant" sector for the Hydrocarbons CGU, in the Licensing sector for the Licensing CGU and in the Green Chemistry sector for the Green Energy CGU, calculating for each the key financial indicators, in addition to the most significant market values.

The risk-free rate utilized considered the Eurirs average 12 months (S&P Capital IQ) rate, the expected medium/long-term inflation rate for the reference countries and the relative Country Risk Premium (determined on the basis of the differential between the country CDS spread and the country benchmark CDS spread). The market risk premium was estimated at 5.5%. It was considered appropriate to consider a specific risk for each CGU above the relative discounting rate; this premium was determined based on the comparison between the size of the CGU and the companies utilized for the estimate of the Beta Unlevered. This risk was increased by a Company Specific Risk Premium in relation to the conditions of the individual CGU.

For the cost of equity component, the rate was prudently increased to reflect any execution risk connected to the business risk and specifically by 1.2 percentage points for the "Hydrocarbons" and "Licensing" units and by 4.8 percentage points for the "Renewables & Infrastructure" CGU, also considering the prospects of the CGU following the redefinition of the operating structure, the commercial repositioning as well as the strengthening of synergies and know-how, and by 4.8 percentage points for the "Green Energy" CGU, considering the start-up phase of the new scope.

These analyses, based on the currently available information, did not point to critical issues concerning application of the policies adopted in preparing the financial statements, nor impairment losses on the amounts recognized. In fact, for all CGU's, the recoverable value as presented above is higher than the net carrying amount of the Net Capital Employed of the CGU's.

For further details and an assessment of the impacts of the Russia-Ukraine crisis, please refer to the "Key Events in the Period" and "Outlook" paragraphs of the Directors' Report.

A sensitivity analysis was also undertaken on the basis of the changes in the following parameters: i) discount rate, ii) growth rate for the estimate of the Terminal Value, and iii) EBITDA for the plans under consideration (-10%/+10%); based on this analysis, the range of the recoverable value of the CGU's was determined.

Discount rate (WACC post tax)	Lower extreme	Higher extreme
Hydrocarbons CGU	9.6%	11.6%
Renewables & Infrastructure CGU	11.1%	13.1%
Green Energy CGU	14%	16%
Licensing CGU	12.2%	14.2%

Growth rate beyond plan period	Lower extreme	Higher extreme
Hydrocarbons CGU	0%	2.0%
Renewables & Infrastructure CGU	0%	1.3%
Green Energy CGU	0%	1.4%
Licensing CGU	0%	3.4%

The results of these sensitivity analyses did not highlight any impacts on the values recorded by the Hydrocarbons, Licensing, Renewables & Infrastructure, and Green Energy CGU's.

In the application of this method, management utilized assumptions, including the estimate of the future increases in the backlog, revenues, gross margin, operating costs, growth rate of the terminal value, investments and average weighed cost of capital (discount rate). The cash flow forecasts refer to current business conditions, therefore they do not include cash flows related to events of an extraordinary nature.

The estimates and the budget data were determined by Group management based on past experience and forecasts relating to the development of the Group's markets. However, the estimate of the recoverable value of the cash generating units requires discretionary interpretation and the use of estimates by management. The Group cannot guarantee that there will not be a loss in value of the goodwill in future years. In fact, various market environment factors may require a review of the value of goodwill. The circumstances and events which could give rise to a further loss in value will be monitored constantly by the Group.

23.3. Other intangible assets

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Development costs	285	(47)	239
Patent rights	24,442	3,743	28,185
Concessions, licenses, trademarks and similar rights	2,061	142	2,203
Other	35,796	(869)	34,927
Assets in progress and advances	24,826	2,129	26,954
Contractual costs	14,141	(1,429)	12,712
Total	**101,551**	**3,670**	**105,221**

The value of the other intangible assets at June 30, 2022 amounted to Euro 105,221 thousand, with an increase of Euro 3,670 thousand compared to December 31, 2021; this increase mainly derives from the combined effect of technological investments and development, new software, net of amortization for the period.

The principal changes in the period related to:

- Development costs, with a net decrease of Euro 47 thousand, principally due to amortization in the period.
- Patent rights, with a net increase of Euro 3,743 thousand, with the changes mainly referring to the development of new technologies and intellectual property rights (patents and licenses) developed by the Maire Tecnimont Group (primarily Stamicarbon B.V and the Nextchem Group). The decreases mainly related to the amortization in the period;
- Concessions, licenses and trademarks, with a net increase of Euro 142 thousand, mainly due to the costs incurred for the purchase of software licenses for operational activities, engineering applications and the management of business processes, in addition to the installation of new document management and digitalization systems. The decreases mainly related to the amortization in the period;
- Other Intangible Assets, with a total net decrease of Euro 869 thousand, mainly due to amortization in the period.
- Assets in progress and on account recorded a net increase of Euro 2,129 thousand; the account mainly includes new software and relative installations still in progress for procurement, projects and in relation to the initiatives related to the Digital Transformation program undertaken by the Group; in fact, a number of project streams were launched for the digitalization of EPC activities and the development of an integrated range of digital services for clients and activities relating to the SAP environment; for further details, see the section of "Information Systems & General Services" section of the Directors' Report. This item also includes ongoing developments of new technologies and initiatives related to the Nextchem Group.
- Contractual costs include costs for the obtaining of contracts and contract fulfillment costs, as per IFRS 15 which stipulates the capitalization of costs to obtain the contract, considered as 'incremental', and costs incurred to fulfil the contract which enable the entity to make use of new or greater resources to satisfy performance obligations in future ('pre-production costs). These capitalized costs are amortized based on the advancement of the work on the contract, with the changes due to amortization in the period, net of new capitalizations on recently acquired orders.

The recoverability of the other intangible assets is verified at least once a year also in the absence of indicators of loss in value.

Given that the general market landscape is significantly impacted by international geopolitical tensions and, to a lesser extent, by the ongoing effects of the COVID-19 pandemic, for the condensed consolidated financial statements at June 30, 2022, we have placed particular focus on the main financials impacted by these uncertainties and have updated the related measurements. For the period under review, the Group has deemed that the changing market landscape with rising interest rates and increasing inflation, as well as the uncertainty concerning the generalized increase in the price and availability of the main raw materials, logistics and transport, and the supply chain in certain markets, represent potential indicators of asset impairment such that the values estimated for the annual financial statements needed to be updated.

23.4. Right-of-use - Leasing

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Right-of-use - Leasing - Historical cost	189,987	10,476	200,463
(Right-of-use - Leasing - Accumulated depreciation)	(63,466)	(6,562)	(70,028)
Total	**126,520**	**3,915**	**130,435**

The value of Rights-of-use recognized according to IFRS 16 at June 30, 2022 was Euro 130,435 thousand, increasing on December 31, 2021 by Euro 3,915 thousand; this movement is mainly due to a combined effect of depreciation in the period, net of new contracts, mainly in relation to leases of new office spaces for the Group's sites.

The right-of-use - leasing account mainly concerns usage rights for the office use buildings hosting Group offices and also at various work sites, some key Group assets and also motor vehicles, as follows:

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Land	21	(11)	10
Buildings	117,113	4,650	121,763
Plant and machinery	1,068	(82)	986
Other assets	8,319	(643)	7,676
Total	**126,520**	**3,915**	**130,435**

23.5. Investments in associates and Joint Ventures

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Investments in associates:			
• Studio Geotecnico Italiano	1,100	32	1,132
• MCM servizi Roma S.c.a.r.l. in liquidation	4	0	4
• Desimont Contracting Nigeria (*)	0	0	0
• JV TSJ Limited	41	(35)	5
• Villaggio Olimpico Moi S.c.a.r.l. in liquidation	3	(3)	0
• FEIC Consortium in liquidation	5	0	5
• Tecnimont Construction Co WLL-Qatar	15	0	15
• HIDROGENO CADEREYTA – S.A.P.I. de C.V. (*)	0	0	0
• Biolevano S.r.l.	12,366	0	12,366
• Kazakhstan JV Tecnimont-KTR LLP (*)	0	0	0
• Gulf Compound Blending Ind Ltd	86	(82)	4
• G.C.B. General Trading Ltd	177	19	195
• SMC S.c.a.r.l.	0	20	20
• Hazira Cryogenic Eng.&Cons Management Pvt. Ltd.	113	3	116
Total	**13,910**	**(48)**	**13,862**

(*) The investment was completely written down and a provision for accumulated losses is recorded under provisions for risks and charges.

In H1 2022, the following changes took place in the investments held in associates and joint ventures following their valuation at equity, their results and/or the purchase of additional shareholdings:

- the equity investment in Studio Geotecnico S.r.l. increased by Euro 32 thousand following the acquisition of an additional 1.44296% interest in Studio Geotecnico Italiano S.p.A. (SGI); as a result, Tecnimont S.p.A. now holds a total stake of 46.08556% in SGI;
- the consortium SMC S.c.a.r.l. was established for specific modernizations to energy systems for a number of healthcare facilities; the Group holds a 20% stake in the consortium on an initial contribution of Euro 20 thousand;
- the investment in Gulf Compound Blending Ind Ltd reduced by Euro 82 thousand overall following the loss for the period;
- the investment in G.C.B. General Trading Ltd increased by Euro 19 thousand;
- the investment in the JV TSJ Limited decreased Euro 35 thousand following its valuation at equity;
- the equity investment in Villaggio Olimpico MOI lost Euro 3 thousand in value following completion of the liquidation process and cancellation of the investment;
- the equity investment in Hazira Cryogenic increased by Euro 3 thousand as a result of currency effects.

With regard to the 30% holding in Biolevano S.r.l., following the investigation launched by the judiciary in early 2021 regarding incentives for the production of electricity from renewable sources, the Group is not under investigation in any way, but the company's shares were initially seized as a precautionary measure and the management of the company continued under the supervision of the court-appointed Commissioner pending developments in the investigations underway. Later in 2021, the precautionary measures against the company and the other subjects of the investigation all eventually lost their efficacy, resulting in the revocation of the administrative receiver and the desequestration of Biolevano's plant and all corporate, administrative and financial documentation.

The criminal investigation for the proceedings with the Court of Pavia looking into alleged illegal conduct is ongoing. the prosecutor notified the suspects and the Company that the investigation was complete. Thus far, the prosecution has yet to call for the acquittal or indictment of the subjects of the investigation.

Within this context, the Court of Pavia, by way of the administrative receiver, had also ordered the collection by GSE S.p.A. (the Energy Services Operator) of the incentives accrued based on the electricity generated by the plant.

In relation to these clear court orders, GSE has failed to comply, first by issuing their own administrative control procedure by way of a verification of documentation pursuant to Article 42 of Legislative Decree No. 28/2011 and Article 1 of the Ministerial Decree of January 31, 2014, along with a precautionary suspension of the incentives envisaged under the agreement governing relations with Biolevano, and then by disbursing to Biolevano the incentives due for electricity generation using virgin biomass but only at a coefficient of k=1.3 and only for the months of January and February 2021, without even paying the remainder of the incentives from previous years.

By way of the administrative receiver at the time, Biolevano had also filed an appeal of the administrative proceedings under way with the Regional Administrative Court in Rome against suspension of the agreement by GSE. This led to an adverse ruling in that the appeal was deemed inadmissible on the formality of not being filed in a timely manner. On November 29, 2021 Biolevano then appealed this decision before the Council of State, which, in a precautionary order published on January 13, 2022, upheld the precautionary filing contained in the Biolevano appeal of the ruling of the Lazio Regional Administrative Court in Rome, thereby suspending the efficacy of said ruling and of the GSE measures challenged as described above. Nonetheless, at the time of publication of this half-year financial report, the sums payable to Biolevano have yet to be disbursed. The hearing before the Council of State to rule on the legitimacy of suspension of the convention by GSE was held on May 24, but a ruling has yet to be issued.

Within this context, having not received the incentives due, the operational continuity of Biolevano has been managed on the basis of the high market prices for energy, which has enabled the company to post greater revenues, and thanks to a waiver obtained from the lenders for the moratoriums of the two principal instalments of December 31, 2021, and June 30, 2022.

The breakdown of associates and joint ventures is as follows:

Company	Location	Currency	Share capital	% Group	Through:	%
Studio Geotecnico Italiano	ITA	EUR	1,550,000	46.086%	Tecnimont S.p.A.	46.086%
MCM servizi Roma S.c.a.r.l. in liquidation	ITA	EUR	12,000	33.33%	MST S.p.A.	33.33%
Desimont Contracting Nigeria	Nigeria	NGN	0	45%	Tecnimont S.p.A.	45%
JV TSJ Limited	Malta	USD	123,630	55.00%	Tecnimont S.p.A.	55.00%
FEIC Consortium in liquidation	ITA	EUR	15,494	33.85%	MST S.p.A.	33.85%
Tecnimont Construction Co WLL-Qatar	Qatar	QAR	42,000	49%	MST S.p.A.	49%
HIDROGENO CADEREYTA – S.A.P.I. de C.V.	Mexico	MXN	10,000	40.70%	KT S.p.A.	40.70%
Biolevano S.r.l.	ITA	EUR	18,274,000	30.00%	Neosia Renewables S.p.A.	30.00%
Kazakhstan JV Tecnimont-KTR LLP	KZT	KZT	193,000,000	50.00%	Tecnimont S.p.A.	50.00%
Gulf Compound Blending Ind Ltd	UAE	AED	3,672,000	37.50%	Met T&S Management Ltd	37.50%
G.C.B. General Trading Ltd	UAE	AED	280,000	37.50%	Met T&S Management Ltd	37.50%
SMC S.c.a.r.l.	ITA	EUR	100,000	20.00%	MST S.p.A.	20.00%
Hazira Cryogenic Eng.&Cons Management Pvt. Ltd.	INDIA	INR	500,000	45.00%	Tecnimont Private Ltd	45.00%

23.6. Financial instruments - Derivatives (Non-current assets)

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Financial instruments - Currency hedging derivatives	16,052	(13,937)	2,114
Financial instruments - Interest rate hedging derivatives	548	2,953	3,501
Total	**16,600**	**(10,985)**	**5,615**

Non-current active derivative financial instruments at June 30, 2022 amount to Euro 5,615 thousand, a decrease of Euro 10,985 thousand compared to December 31, 2021 and concern the fair value measurement of the derivative contracts in force.

The account for Euro 2,114 thousand refers to the measurement of the derivative instruments to hedge against currency risks on the cash flows related to project revenues and costs, principally concerning the US dollar; the positive mark-to-market will be set off against future operating cash flows of a similar amount. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions related to the Russia-Ukraine crisis, and in the financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro, which impacted the mark-to-market valuation of the derivative instruments entered into to hedge the orders.

The interest rate derivatives, amounting to Euro 3,501 thousand, refer to the valuation of the non-current portion of the Interest Rate Swap (IRS) derivatives to hedge the exposure to the risk of variable interest rates on a portion of the loan signed by Maire Tecnimont S.p.A. for Euro 365 million, 80% of which is backed by SACE's Garanzia Italia (Italy Guarantee); the increase in positive fair value is related to market performance in the reporting period in relation to expectations of rising interest rates.

For further information and analysis of the Fair Value Hierarchy, reference should be made to the "FINANCIAL RISKS" section.

23.7. Other non-current financial assets

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Equity investments:			
Non-consolidated subsidiaries	110	(0)	110
Other companies	12,811	658	13,469
Total Investments	**12,920**	**658**	**13,578**
Financial receivables from associates	0	0	0
Other financial assets	45,658	2,678	48,336
Total Financial Receivables	**45,658**	**2,678**	**48,336**
Total	**58,578**	**3,336**	**61,915**

The value of non-current financial assets included in the calculation of the net financial position is Euro 53,743 thousand and does not include the value of the strategic investment in Pursell Agri-Tech, LLC.

INVESTMENTS IN NON-CONSOLIDATED SUBSIDIARIES

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Investments in non-consolidated subsidiaries:			
• Svincolo Taccone S.c.a.r.l. in liquidation	8	0	8
• Exportadora de Ingegnieria y Servicios TCM SpA	68	0	68
• Tecnimont Iberia S.l.u.	25	0	25
• Consorzio Stabile MST S.c.a.r.l. in liquidation	9	0	9
• Tecnimont South Africa (PYT) LTD	0	0	0
Total	**110**	**0**	**110**

In the first half of 2022, there were no changes.

Tecnimont Exportadora de Ingegnieria y Servicios TCM S.p.A. in Chile and Tecnimont Iberia are still not operational and were therefore not included in the consolidation. Tecnimont South Africa, in addition to not being operational, is currently only registered for tax purposes.

For the investments in Svincolo Taccone and Consorzio Stabile MST S.c.a.r.l., we await completion of the liquidation process.

The breakdown of the non-consolidated subsidiaries is as follows:

Company	Location	Currency	% Group	Through:	%
Svincolo Taccone S.c.a.r.l. in liquidation	ITA	EUR	80%	Tecnimont S.p.A.	80%
Exportadora de Ingegnieria y Servicios TCM SpA	Chile	CLP	100%	Tecnimont S.p.A.	100%
Tecnimont Iberia S.l.u.	Spain	EUR	100%	Tecnimont S.p.A.	100%
Consorzio Stabile MST S.c.a.r.l. in liquidation	ITA	EUR	91.00%	MST S.p.A.	91.00%
Tecnimont South Africa (PYT) LTD	South Africa	ZAR	100.00%	Tecnimont S.p.A.	100.00%

The investments in non-consolidated subsidiaries mainly refer to consortiums incorporated for specific projects whose corporate duration is related to the duration of the project which is currently either terminated or not yet commenced. Investments in non-consolidated subsidiaries are measured at fair value with changes written to the statement of comprehensive income, although as the investment concerns securities no longer related to operational activity, the fair value does not vary from the cost and the relative portion of equity.

INVESTMENTS IN OTHER COMPANIES

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
• Finenergia S.p.A. in liquidation	26	0	26
• Società Interporto Campano S.p.A.	1,920	0	1,920
• Cavtomi consortium	150	0	150
• Cavet consortium	434	0	434
• Metro B1 S.c.a.r.l.	467	0	467
• RI.MA.TI. S.c.a.r.l.	6	0	6
• Sirio consortium	0.3	0	0.3
• Lybian Joint Company	9	0	9
• Kafco L.T.D.	2,002	0	2,002
• Cisfi S.p.a.	230	0	230
• Fondazione ITS	10	0	10
• Contratto di programma Aquila consortium (*)	0	0	0
• Parco scientifico e tecnologico Abruzzo consortium (*)	0	0	0
• Tecnosanità S.c.a.r.l.	22	(22)	0
• Tecnoenergia Nord S.c.a.r.l. consortium	35	0	35
• Tecnoenergia Sud S.c.a.r.l. consortium	7	0	7
• Siluria Technologies Inc. (*)	0	0	0
• Pursell Agri-Tech LLC	7,494	678	8,173
Total	**12,811**	**657**	**13,469**

(*) The holdings were entirely written down

The investments in other companies mainly refers to consortiums incorporated for specific projects whose duration is related to the project span. These investments are measured at fair value with changes to the statement of comprehensive income, although as not listed on an active market, the fair value is therefore estimated, although does not vary from the cost and the relative portion of equity.

Tecnosanità S.c.a.r.l. was eliminated in the first half of 2022. The increase in the investment in Pursell Agri-Tech, LLC, is the result of currency effects.

The key financial highlights relating to other companies is reported below:

Company	Location	Currency	% Group	Through:	%
Contratto di programma Aquila consortium	ITA	EUR	5.50%	KT S.p.A.	5.50%
Fondazione ITS	ITA	EUR	10%	KT S.p.A.	10%
Parco scientifico e tecnologico Abruzzo consortium	ITA	EUR	11.10%	KT S.p.A.	11.10%
Tecnoenergia Nord S.c.a.r.l. consortium	ITA	EUR	12.50%	MST S.p.A.	12.50%
Tecnoenergia Sud S.c.a.r.l. consortium	ITA	EUR	12.50%	MST S.p.A.	12.50%
Cavtomi consortium	ITA	EUR	3%	MST S.p.A.	3%
Società Interporto Campano S.p.A.	ITA	EUR	3.08%	MST S.p.A.	3.08%
RI.MA.TI. S.c.a.r.l.	ITA	EUR	6.15%	MST S.p.A.	6.15%
Cavet consortium	ITA	EUR	8%	MST S.p.A.	8%
Metro B1 S.c.a.r.l.	ITA	EUR	19.30%	MST S.p.A.	19.30%
Cisfi S.p.a	ITA	EUR	0.69%	MST S.p.A.	0.69%
Lybian Joint Company	Libya	Libyan Dinar	0.33%	Tecnimont S.p.A.	0.33%
Kafco L.T.D.	Bangladesh	BDT	1.57%	Stamicarbon B.V.	1.57%
Finenergia S.p.A. in liquidation	ITA	EUR	1.25%	Tecnimont S.p.A.	1.25%
Siluria Technologies Inc.	USA	USD	3.160%	MET GAS S.p.A.	3.160%
Pursell Agri-Tech LLC	USA	USD	15.97%	Stamicarbon USA	15.97%

OTHER FINANCIAL ASSETS

Other financial assets total Euro 48,336 thousand and increased by Euro 2,678 thousand during the period.

The breakdown of financial assets at June 30, 2022 is as follows:

Non-current financial assets for Euro 4,195 thousand relate to the restoration of the amount involved in the fraudulent actions perpetuated in 2018 by individuals not yet identified against the subsidiary Tecnimont Arabia L.T.D.. The Maire Tecnimont Group is working with judicial authority offices in Italy and abroad to recover the fraudulently stolen sums. These assets are considered as virtually certain, also on the basis of the opinion of the legal experts supporting the Group in the proceedings. Their recoverability is valued also according to the insurance coverage from leading insurers in protection against such events and the negotiations with the financial intermediaries involved. After the event, following developments in the investigation, approximately USD 650 thousand was recovered from current accounts in which the above amounts had transited from the fraudulent actions. The increase relates to the translation of foreign currency items.

The non-current financial assets for Euro 44,089 thousand include the accounting representation in the Volgafert LLC initiative of the Group. The Maire Tecnimont Group, through the subsidiary Met Dev 1 S.r.l, incorporated together with PJSC KuibyshevAzot, (a Russian chemical sector leader), the joint venture Volgafert LLC. Volgafert LLC's corporate scope concerns the development, construction, funding, maintenance and management of a new urea plant in Togliatti, in the Samara region of the Russian Federation; the agreements among the partners stipulate for the Maire Tecnimont Group fixed remuneration throughout the duration of the initiative, the right to sell the shares and the guaranteed repayment of the amounts invested in the vehicle's equity. The project is not directly involved in the international sanctions against Russia either in relation to the type of plant under construction or for the Russian counterparty involved.

The remaining portion of other financial assets includes financial accrued income and prepayments and other financial receivables.

Other financial receivables are recorded net of the doubtful debt provision of Euro 792 thousand at June 30, 2022.

(In Euro thousands)	31-12-2021	Provisions	Utilizations	Change in consolidation scope	Other movements	30-06-2022
Provision for other doubtful financial debts	386	406	0	0	0	792
Total	**386**	**406**	**0**	**0**	**0**	**792**

The doubtful debt provision in the period amounted to Euro 406 thousand, increasing on the same period of the previous year. In the first half of 2022, this provision reported an increase in allocations in response to the significant economic and financial tensions surrounding the Russia-Ukraine crisis, which has had an impact on customer credit ratings, resulting in a generalized worsening of counterparty risk and consequent impact on the measurement of financial assets.

In addition to the assessments of the collectability of receivables and in accordance with IFRS 9 concerning impairment models, the Group estimated losses on receivables using the expected loss model based on supporting information available without undue effort or burden, which includes actual data and forecasts and was essentially obtained from information providers that, when quantifying expected losses at the closure date, incorporate the effects of the Russia-Ukraine war.

23.8. Other non-current assets

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Trade receivables beyond 12 months	93,747	57,920	151,667
Other trade receivables beyond 12 months	11,478	(912)	10,567
Other Assets beyond one year	16,422	1,485	17,907
Tax Receivables beyond 12 months	3,877	(2,718)	1,159
Prepayments beyond 12 months	4,306	1,840	6,147
Total	**129,833**	**57,615**	**187,447**

Other non-current assets amount to Euro 187,447 thousand, increasing Euro 57,615 thousand compared to December 31, 2021.

Trade receivables due beyond 12 months mainly relate to receivables of Tecnimont S.p.A., MT Russia and KT – Kinetics Technology S.p.A. and the other Group operating companies for withholding guarantees by the buyer for the correct completion of works in progress, or other invoices due beyond 12 months. The change is mainly due to reclassification as long term of a portion of withholdings under guarantee primarily in connection with the Amursky Gas Treatment Project (AGPP). This, on the basis of certain contractual conditions, the progress of the project and an extension of the finalization timelines due to international geopolitical tensions, will be released beyond 12 months.

Other trade receivables beyond 12 months amount to Euro 10,567 thousand and decreased Euro 912 thousand; this amount mainly refers to receivables from J&P Avax and other receivables beyond 12 months, including guarantee deposits. The receivable from the supplier J&P Avax ascertained following the award issued by the Court in relation to the arbitration, was negotiated with the counterparty, which led to the recognition of a payment plan deferred over time against an acknowledgement to Maire Tecnimont Group of an interest rate for late payment.

The other assets for Euro 17,907 thousand concern the restoration of the amount involved in the fraudulent actions perpetuated in 2018 by individuals not yet identified against the Indian subsidiary Tecnimont Private Limited. The Maire Tecnimont Group is working with judicial authority offices in Italy and abroad to recover the fraudulently stolen sums. These assets are considered as virtually certain, also on the basis of the opinion of the legal experts supporting the company in the proceedings. Their recoverability is valued also according to the insurance coverage from leading insurers in protection against such events. The increase relates to the translation of foreign currency items.

Tax receivables beyond 12 months of Euro 1,159 thousand concern those of the subsidiary KT - Kinetics Technology S.p.A. and Tecnimont Private Limited, expected to be reimbursed by the Treasury beyond 12 months.

Prepayments beyond twelve months amount to Euro 6,147 thousand and mainly comprise advance payments on bank guarantee commissions relating to projects acquired.

23.9. Deferred tax assets and liabilities

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Deferred tax assets	40,599	23,083	63,683
Deferred tax liabilities	(37,396)	(5,995)	(43,391)
Total	**3,203**	**17,088**	**20,291**

Deferred tax assets and liabilities present a positive net balance of Euro 20,291 thousand, increasing Euro 17,088 thousand compared to December 31, 2021, as a combined effect of the increase in deferred tax assets and in deferred tax liabilities.

The main changes in deferred tax assets are as an effect of the deferred tax assets arising on temporary charges deductible in future years, mainly related to the significant decrease in the mark-to-market of the hedging derivatives recorded among equity in the valuation reserve net of the related tax effect. Other temporary differences concern provisions for future charges related to personnel that were allocated in the first half of 2022.

Deferred tax liabilities increased as a result of the temporary differences which will be assessable in future periods, essentially related to currency gains not realized in the first half of 2022.

Deferred tax assets were measured through critically assessing the future recoverability of these assets on the basis of the capacity of the company and of the Maire Tecnimont Group, also through use of the “tax consolidation” option, to generate assessable income in future years.

The Group enjoys unrecognized theoretical tax benefits for losses carried forward without limit in the amount of Euro 41.2 million in relation to a number of South American companies and other foreign subsidiaries plus an additional Euro 4 million related to the portion of tax benefit resulting from exercising the option to align the carrying and fiscal value of certain assets by taking advantage of the provisions of Article 110 of Leg. Decree No. 104/2020.

Deferred tax assets and liabilities were offset based on the relative jurisdictions.

23.10. Inventories and Advances payments to Suppliers

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Finished products and goods	1,845	1,316	3,161
Advances to suppliers	476,686	(136,038)	340,648
Total	**478,532**	**(134,722)**	**343,811**

“Finished products and goods”, amounting to Euro 3,161 thousand, mainly relates to the finished product inventory of MyReplast Industries, which manages an advanced plastics mechanical recycling plant located in Bedizzole, in the province of Brescia, where operations restarted after the slowdowns caused by the COVID-19 pandemic; the remaining amount refers to consumable materials and finished products at the warehouse of the subsidiary Met T&S, which supplies chemical products, spare parts and polymers.

Advance payments to suppliers, amounting to Euro 340,648 thousand, refer to the advances paid to foreign and Italian suppliers and sub-contractors against materials in progress and transit for the construction of plant and work in progress.

Excluding the reclassification of the Amursky project (see note 23.11 Contractual Assets for more information), the Euro 136,038 thousand decrease in advances would become an increase of Euro 105,273 thousand, which is both due to the effect of the translation of financial statements in foreign currencies, essentially related to the strengthening of the Ruble against the Euro, and is the direct result of the trend in recently acquired contracts, for which equipment orders have been issued and consequent financial advances to suppliers have been recognized.

23.11. Contractual Assets

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Works-in-progress	24,949,656	3,017,369	27,967,024
(Advances received on work-in-progress)	(22,624,286)	(3,116,020)	(25,740,305)
Total	**2,325,370**	**(98,651)**	**2,226,719**

"Contract Assets" are the net positive amount, by individual order, resulting from the difference between progressive production or the amount of works-in-progress recorded according to the percentage of completion net of losses realized or estimated at the reporting date and invoicing on account relating to the advancement of works.

The gross change on works carried out and advances received on work-in-progress is also impacted by the values of the projects closed during the period and transferred to revenues from sales.

At June 30, 2022, in relation to the Amursky AGPP Project, in early 2022 the agreement between the parties became operational. According to this agreement, the client directly assumes the operational management of the construction phase. It also finally sanctioned the non-control by the Group of the main construction activities with associated risks and gross cash flows; only some paid service and technical support activities remain. In application of IFRS 15 and IFRS 9, the respective positions have been presented on a net basis. The Table below presents the impact at June 30, 2022 on the balance sheet items affected by this new exposure, which makes the substance of construction activities and the relationships between the client and subcontractors involved in the activities more consistent, and the value of the same items at December 31, 2021.

Balance Sheet items *(In Euro thousands)*	June 30, 2022	December 31, 2021
Non-current assets	*(27,165)*	*(2,357)*
Inventories/Advances to Suppliers	*(239,995)*	*(186,207)*
Contractual Assets	*(497,267)*	*(469,859)*
Trade receivables	*(60,919)*	*(69,529)*
Total assets	**(825,346)**	**(727,951)**
Other non-current liabilities	*(2,148)*	*(2,357)*
Client advance payments	*(239,995)*	*(186,207)*
Trade payables	*(583,203)*	*(539,388)*
Total liabilities	**(825,346)**	**(727,951)**

The decrease in Contract Assets was Euro 98,651 thousand. Net of the reclassification of the Amursky project, an increase of Euro 398,616 thousand is reported, which is substantially related to both the effect of importing financial statements in foreign currencies, essentially a consequence of the strengthening of the Ruble against the Euro, and the lower invoicing for the period compared to the economic progress of the projects. The movement in contract assets is also affected both by the contractual terms of the main orders but also by the restart of operational activities on construction sites and in supplies that had previously slowed down. This increase is expected to be significantly absorbed in the coming quarters with the related invoicing.

The value of contract assets includes additional requests on contracts for the quota considered highly probable to be accepted by the client; the variable components were recorded in accordance with the guidelines illustrated in the accounting policies set out in the 2021 consolidated financial statements, to which reference should made.

Currently, these revenues not yet approved account for approx. Euro 6.9% of Hydrocarbons BU contract values and approx. 8.4% of Green Energy BU contracts.

The account “Contractual assets” also includes the accounting treatment of transactions with third parties who have in previous periods acquired a portion of the right to the reserves of the “Raddoppio Ferroviario Fiumetorto Cefalù” (Fiumetorto Cefalù” line doubling) initiative and the additional claims relating to the “Tempa Rossa” initiative. It bears recalling that the sale involves an initial price already paid on a definitive basis, regardless of the course of the negotiations, and a deferred price on the portion in excess of the amount already paid. In view of this deferred amount, the portion deemed highly probable affects the variability of the residual cash flows and therefore did not permit the assets to be fully derecognized as per IAS 32 paragraph 42. The value pertaining to third parties included under "Contractual assets" and of an equal amount shown under "Other current liabilities" amounts to approx. Euro 343.2 million.

23.12. Trade receivables

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Trade receivables - within 12 months	479,905	(104,082)	375,823
Subsidiaries - within 12 months	0	47	47
Associates - within 12 months	151	57	208
Parent companies - within 12 months	(0)	1	1
Group companies - within 12 months	11,503	(4,826)	6,677
Total	**491,560**	**(108,804)**	**382,755**

Trade receivables at June 30, 2022 amount to Euro 382,755 thousand, a decrease of Euro 108,804 thousand compared to December 31, 2021. The decrease in trade receivables, net of the reclassification of the Amursky project (see note 23.11 Contractual Assets for more information), would be just Euro 47,886 thousand.

The trend in trade receivables relates to the contractual terms of the main orders and is impacted also by the advancement of the projects. In this regard, H1 2022 saw, overall, the restart of operations and the recognition of work carried out previously, with the consequent increase in collections for the period and reduction in trade receivables.

As described in the note regarding Contractual Assets, this change will be offset in the coming quarters as the work performed is billed, above all as regards new acquisitions in late 2021.

Receivables from non-consolidated subsidiaries concern Tecnimont Iberia and Consorzio Stabile MST S.c.a.r.l., which are being liquidated.

Receivables from associates amount to Euro 208 thousand and mainly refer for Euro 90 thousand to receivables from the JV Tecnimont-KTR LLP, for Euro 60 thousand from Gulf Compound Blending Ind Ltd,

Euro 3 thousand for G.C.B. General Trading Ltd, Euro 3 thousand for Biolevano S.r.l. and for Euro 52 thousand from Hydrogeno Cadereyta.

Trade receivables from group companies mainly include Euro 4,170 thousand from Volgafert in relation to the EPC contract for the construction of a urea plant in the Kuipyshevazot industrial complex and amounts related to engineering services and/or various recharges from Consorzio Cavtomi for Euro 1,895 thousand, Euro 32 thousand from Consorzio Cavet and for the remaining Euro 579 thousand from Consorzi Tecnoenergia Nord e Sud S.c.a.r.l.

Trade receivables are recorded net of the doubtful debt provision of Euro 15,285 thousand at June 30, 2022 (Euro 15,182 thousand at December 31, 2021).

(In Euro thousands)	31-12-2021	Provisions	Utilizations	Change in consolidation scope	Other movements	30-06-2022
Doubtful debt provision - customers	15,182	1,574	(1,471)	0	0	15,285
Total	**15,182**	**1,574**	**(1,471)**	**0**	**0**	**15,285**

The trade receivables doubtful debt provision in the period amounts to Euro 1,574 thousand, increasing on the same period of the previous year. In the first half of 2022, this provision reported an increase in allocations in response to the significant economic and financial tensions surrounding the Russia-Ukraine crisis, which has had an impact on customer credit ratings, resulting in a generalized worsening of counterparty risk and consequent impact on the measurement of financial assets.

In addition to the assessments of the collectability of receivables and in accordance with IFRS 9 concerning impairment models, the Group estimated losses on receivables using the expected credit loss model based on supporting information available without undue effort or burden, which includes actual data and forecasts and was essentially obtained from information providers that, when quantifying expected losses at the closure date, incorporate the effects of the Russia-Ukraine war.

Uses of the doubtful debt provision mainly concern the Green Energy BU and Italian public bodies for old business related to the Infrastructure and Civil Engineering segment.

23.13. Current tax assets

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Current tax receivables	49,243	(1,790)	47,453
Other tax receivables	94,885	(17,064)	77,821
Total	**144,128**	**(18,854)**	**125,274**

Current tax assets amount to Euro 125,274 thousand, decreasing Euro 18,854 thousand compared to December 31, 2021. The account mainly refers to VAT for Euro 77,821 thousand and other tax receivables of Euro 47,453 thousand.

The VAT receivables relate to the balance of the tax consolidation undertaken by the Parent Company Maire Tecnimont S.p.A of Euro 22,578 thousand, a decrease of Euro 12,892 thousand compared to December 31, 2021, receivables of Italian companies not yet within the Group tax consolidation or prior to their inclusion and therefore not transferred to the parent company for Euro 11,772 thousand, a decrease of Euro 10,546 thousand compared to December 31, 2021, foreign companies amounting to Euro 23,461 thousand (of which approx. Euro 5,653 thousand relating to Tecnimont Private Limited, Euro 6,461 thousand for MT Russia and Euro 2,547 thousand relating to TCM-KT JV Azerbaijan LLC and Euro 4,539 thousand for KT Angola) and for Euro 20,010 thousand the foreign subsidiary Tecnimont Chile. The VAT receivables of

the South American entities are considered recoverable not only through the acquisition of new projects by the South American Group, but also in view of their recognition on any sale of the company.

Current tax receivables for Euro 47,453 thousand principally refer to:

- tax receivables of foreign companies for Euro 11,579 thousand, mainly related to the tax receivables of the Dutch subsidiary Stamicarbon BV, MT Russia and the Indian Tecnimont Private Limited;
- residual tax receivables of Euro 35,875 thousand mainly related to: excess corporation tax payment on account compared to current income taxes of the other companies of the Group not within the tax consolidation, IRAP payments on account, tax receivable for bank interest withholding tax and other tax receivables for various reimbursements, as well as tax credits for income taxes paid abroad.

Maire Tecnimont S.p.A. and the subsidiaries Tecnimont S.p.A., MST S.p.A., Met Gas Processing Technologies S.p.A., Neosia Renewables S.p.A., KT S.p.A., Met Development S.p.A., Met Dev 1 S.r.l. and Tecnimont-KT JV S.r.l. opted to apply the Tax Consolidation regime which permits the calculation of the IRES corporation tax on a tax basis representing the aggregate of the taxable income and losses of the individual companies.

Maire Tecnimont S.p.A. and the subsidiaries Tecnimont S.p.A., Neosia Renewables S.p.A., Met Gas Processing Technologies S.p.A., Cefalù 20 S.c.a.r.l., Met Development S.p.A, MST S.p.A., Tecnimont-KT JV S.r.l., Nextchem S.p.A. and Myrechemical S.r.l. have also applied the Group VAT consolidation regime.

23.14. Financial instruments - Derivatives (Current assets)

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Financial instruments - Currency hedging derivatives	23,716	(13,551)	10,164
Financial instruments - Interest rate hedging derivatives	0	1,407	1,407
Financial instruments - Raw material hedging derivatives	1,642	(1,642)	(0)
Financial instruments - Total Return Equity SWAP (TRES) derivatives	1,222	(1,160)	62
Total	**26,580**	**(14,947)**	**11,633**

Current asset derivative financial instruments at June 30, 2022 amount to Euro 11,633 thousand, decreasing Euro 14,947 thousand compared to December 31, 2021 and concern the fair value measurement of the derivative contracts in force.

The account for Euro 10,164 thousand refers to the measurement of the derivative instruments to hedge against currency risks on the cash flows related to project revenues and costs, principally concerning the US dollar; the positive mark-to-market will be set off against future operating cash flows of a similar amount. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions related to the Russia-Ukraine crisis, and in the financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro, which impacted the mark-to-market valuation of the derivative instruments entered into to hedge the orders and due to the closure in the period of a number of Ruble currency hedges.

The interest rate derivatives, amounting to Euro 1,407 thousand, refer to the valuation of the current portion of the Interest Rate Swap (IRS) derivatives to hedge the exposure to the risk of variable interest rates on a portion of the loan signed by Maire Tecnimont S.p.A. for Euro 365 million, 80% of which is backed by SACE's Garanzia Italia (Italy Guarantee); the increase in positive fair value is related to market performance in the reporting period in relation to expectations of rising interest rates.

The decrease in financial derivative instruments used to hedge exposure to the risk of changes in the price of raw materials (mainly copper) is due to the closure of a number of positions and market performance during the period, which brought the value of existing positions to a net debt position.

The account for Euro 62 thousand concerns the positive fair value of the residual portion of a cash-settled Total Return Equity Swap derivative instrument (TRES); to hedge against movements in the Maire Tecnimont share price essentially tied to the personnel incentive plans in place. The residual portions of the instrument at June 30, 2022 hedged the risk relating to approx. 2 million shares. The derivative contract (TRES) was underwritten with a financial intermediary, with no obligation for Maire Tecnimont to acquire the treasury shares, but only the obligation for the settlement between the parties of the differential between the exercise price and the Maire Tecnimont share price on the maturity of the instruments. Contractual maturity is March 31, 2023. For accounting purposes, the TRES cannot be designated as a hedging derivative instrument and is valued, in accordance with IFRS 9 at fair value, with the related changes recorded in the income statement.

The decrease in cash-settled Total Return Equity Swaps (TRES) is due to the unfavorable trend in the Maire Tecnimont stock price in the first half of 2022 in response to the situation that came about on the currency markets in response to the international tensions surrounding the Russia-Ukraine crisis and to market uncertainty, which had a negative impact on share price.

For further information and analysis of the Fair Value Hierarchy, reference should be made to the "FINANCIAL RISKS" section.

23.15. Other current financial assets

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Financial receivables within 12 months:			
Subsidiaries	10	0	10
Associates	1,843	1,451	3,295
Group companies	187	(1)	186
Other securities	779	142	922
Others	2,480	318	2,798
Total	**5,300**	**1,910**	**7,211**

Other current financial assets at June 30, 2022 amount to Euro 7,211 thousand, an increase of Euro 1,910 thousand compared to December 31, 2021.

The financial receivables from non-consolidated subsidiaries are from Tecnimont Iberia for Euro 10 thousand.

Financial receivables from associates total Euro 3,295 thousand and concern Villaggio Olimpico Moi for Euro 24 thousand, for Euro 13 thousand G.C.B. General Trading Ltd, for Euro 1,292 thousand from Gulf Compound Blending Ind Ltd, for Euro 709 thousand JV Kazakhstan Tecnimont-KTR LLP and for Euro 1,256 thousand the associate Hidrogeno Cadereyta S.A.P.I. de C.V.

Financial receivables from group companies concern the CAVET Consortium for Euro 186 thousand.

"Other securities" amounting to Euro 922 thousand concern subscriptions to units of the 360 Capital Partners managed 360-PoliMI investment fund; the fund specializes in the advanced manufacturing sector (high-technological content industrial solutions); the Polytechnic University of Milan, an initiative partner, supports the manager in the scouting, selection and assessment of initiatives invested in by the fund; this investment is valued as a financial asset at fair value with impact on the income statement; the increase in the period is due to the subscription of further units totaling Euro 146 thousand net of the reduction for Euro 4 thousand to adjust to the fair value of the investment.

Other financial receivables amount to Euro 2,798 thousand, increasing Euro 318 thousand; this account includes financial receivables from factoring companies and banks for the residual portion of advances received, receivables from some minor consortiums for special purpose projects of the MST Group, deposits, financial prepayments and accrued income and other financial receivables.

For all financial assets, the book value approximates the fair value which is calculated as described in the accounting policies section.

23.16. Other current assets

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Others receivables within 12 months	218,770	10,007	228,777
Commercial prepayments	16,145	5,576	21,721
Total	**234,915**	**15,583**	**250,498**

Other current assets at June 30, 2022 amount to Euro 250,498 thousand, an increase of Euro 15,583 thousand compared to December 31, 2021.

The increase in current assets is mainly attributable to prepayments and accrued income, to a number of tax credits, VAT receivable, and taxes receivable of the companies abroad, and to various other receivables.

The account therefore mainly comprises receivables from suppliers and subcontractors for contractual penalties charged as accrued to them in the course of supplying materials and/or providing services, under tender and otherwise, due to delays, production flaws and/or costs incurred on their account, including as a result of additional work, and then subsequently recharged.

To safeguard against these situations, the Group normally makes either deductions from the fees to be paid to counterparties over the life of supply/service contracts, and/or bank or insurance guarantees are requested to compensate for their improper performance.

The account also comprises commercial discounts, employee receivables, social security and tax receivables, VAT and taxes of foreign companies and other various receivables, in addition to receivables from the other shareholders of the consolidated consortium companies.

The breakdown of other current assets due within 12 months is shown in the table below:

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Receivables from consortiums and JV's	2,600	0	2,600
Contractual penalties to suppliers and sub-contractors	136,300	(271)	136,029
Other debtors	45,060	(1,733)	43,328
Taxes, VAT and levies (foreign companies)	27,846	11,263	39,109
Guarantee deposits	2,165	419	2,584
Other prepayments (rental, commissions, assistance)	16,145	5,576	21,721
Employee receivables	1,084	1,036	2,120
Social security institutions	2,183	332	2,515
Receivables for unpaid contributions from other shareholders	1,531	(1,040)	491
Total	**234,915**	**15,583**	**250,498**

23.17. Cash and cash equivalents

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Bank deposits	676,859	168,661	845,520
Cash in hand and similar	242	18	259
Total	**677,100**	**168,679**	**845,780**

Cash and cash equivalents at June 30, 2022 amount to Euro 845,780 thousand, an increase of Euro 168,679 thousand compared to December 31, 2021.

Operating activities generated cash in the period of Euro 225,825 thousand, with a continual improvement and driven by the profit for the period and working capital changes; cash flows from operating activities include also income tax payments, which in H1 2022 totaled Euro 22,357 thousand.

Net working capital in fact further improved in the first half of 2022, with a cash generation of approx. Euro 185.1 million, thanks to the operating activities on the main ongoing projects and advances from clients regarding the new order intake at the end of 2021, although collected only in 2022 and which therefore provided a further cash flow benefit; net capital employed therefore decreased by a total of approx. Euro 92.9 million compared to December 31, 2021, again as a result of cash generation from projects.

Cash flow from investing activities however absorbed cash totaling Euro 15,638 thousand, mainly due to the net effect of disbursements related to new software and related implementations in connection with initiatives related to the Digital Transformation program undertaken by the Group, and further efforts for the development of new technologies and intellectual property rights (patents and licenses) mainly from Stamicarbon B.V and the Nextchem Group. Investments also include Euro 915 thousand of the price paid for the acquisition of the 30% minority holding in an existing subsidiary.

Financial activities also absorbed cash overall of Euro 41,509 thousand, attributable to the repayment of approx. Euro 15 million of the medium- to long-term loan with a nominal value of Euro 185 million by the subsidiary Tecnimont S.p.A., interest paid and repayments of principal portions of financial leasing liabilities, payment of the dividend approved by the Shareholders' Meeting in the amount of Euro 60,105 thousand, and purchases of treasury shares in the amount of approx. Euro 2.9 million. At the same time, funds from the start-up of the Euro Commercial Paper Program were used, which at June 30, 2022, amounted to Euro 50.1 million. There was also a slight increase in overdraft balances on current accounts,

overdraft lines used for the management of short-term commercial cash flows, and working capital lines to support short-term needs as part of the working capital management of some projects.

The estimate of the "fair value" of the bank and postal deposits at June 30, 2022 approximates their book value.

23.18. Shareholders' Equity

Group Shareholders' equity at June 30, 2022 amounts to Euro 434,662 thousand, a net decrease of Euro 58,590 thousand compared to December 31, 2021 (Euro 493,252 thousand).

Total consolidated Shareholders' Equity, considering minority interests, at June 30, 2022 amounts to Euro 467,883 thousand, a decrease of Euro 59,467 thousand compared to December 31, 2021.

The overall decrease in consolidated Shareholders' Equity, despite the net income in the period of Euro 40.6 million, is mainly due to the negative change in the Cash Flow Hedge reserve of the derivative instruments, which mainly relates to the temporary mark-to-market losses of the derivative instruments to hedge the currency and raw materials risk of the revenues and costs from the projects, net of the relative tax effect for Euro 79,990 thousand. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions, and in the financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro. The negative mark-to-market which had a negative impact on Cash Flow Hedge will be offset by future operating cash inflows of the same amount, entirely neutralizing the temporary negative impacts.

The currency movements, principally in relation to the appreciation of the Ruble against the Euro, positively impacted the translation reserve of financial statements in foreign currencies, supported by the adoption of the current exchange rate conversion method for the overseas companies which prepare their financial statements in a functional currency other than the Euro, in particular for the Russian subsidiary, MT Russia; the foreign currency balance sheet translation reserve in this case increased by Euro 37,488 thousand.

Other reductions concerned the payment of the dividend approved by the Shareholders' AGM of April 8, 2022, of Euro 60,105 thousand and the purchase of treasury shares during the period to service Maire Tecnimont stock-based remuneration and incentive plans adopted by the Company. At June 30, 2022 the Company therefore holds 1,175,566 treasury shares serving the Second Cycle (2021) of the employee share ownership plan.

SHARE CAPITAL

The Share capital at June 30, 2022 was Euro 19,920,679 and comprised 328,640,432 shares without par value, with regular rights.

SHARE PREMIUM RESERVE

The Share Premium Reserve at June 30, 2022 amounted to Euro 272,921 thousand, broken down as follows:

The reserve comprises for Euro 25,000 thousand the share premium prior to November 26, 2007 and for Euro 58,045 thousand the share premium on the capital increase of 2007 net of the listing costs of Euro 3,971 thousand, net of the tax effect.

The change in 2013 was Euro 141,653 thousand, comprising share premium paid following the reserved share capital increase and from other shareholders amounting to Euro 146,417 thousand, offset for Euro 4,167 thousand for share capital increase charges net of the tax effect.

The increase in 2018 was Euro 48,223 thousand, following the share capital increase in service of conversion of the "€80,000,000 5.75 per cent equity-linked bonds due 2019" equity-linked bond loan.

This reserve may be utilized for share capital increases without consideration and/or for the coverage of losses. In accordance with Article 2431 of the Civil Code, this reserve may be distributed to the shareholders following a Shareholders' Meeting motion.

OTHER RESERVES

The other reserves at June 30, 2022 were positive for Euro 23,708 thousand and comprise the:

- Legal Reserve of the Parent Company Maire Tecnimont S.p.A. which at June 30, 2022 amounts to Euro 5,328 thousand;
- Asset revaluation reserve of Euro 9,722 thousand recorded following the accounting of the purchase of the residual 50% of Tecnimont Private Limited, and the revaluation of other buildings;
- Translation reserve at June 30, 2022 of a negative Euro 5,366 thousand and comprising the temporary translation differences of the financial statements in foreign currencies; the change in the period was an increase of Euro 37,488 thousand, impacted by currency movements as outlined above;
- Statutory reserves, which at June 30, 2022 amount to Euro 23,665 thousand;
- Other reserves, which at June 30, 2022 were negative for Euro 18,239 thousand;
- IFRS 2 Reserve for Euro 11,971 thousand, which includes both the valuation of the Second Cycle (2021, shares allocated after June 30, 2022) and the Third Cycle (2022) of the 2020-2022 General Share Plan and the 2021-2023 LTI Plan. The reserve reported a net increase of Euro 5,408 thousand in relation to allocations during the first half of 2022 in the amount of Euro 5,860 thousand net of adjustments to prior-year figures in the amount of Euro 452 thousand. The adjustments mainly take account of the proceeds related to the plans of the previous Chief Executive Officer, who resigned in April 2022 and lost the right to the free assignment of the right to receive Maire Tecnimont shares.

  The aforementioned plans are represented as "Equity Settled" plans as the Group has allocated its own equity instruments as additional remuneration for the services received (the work performance). The Group did not however assume any liability to be settled with cash and cash equivalents or with other assets for employees. Given the impossibility to reliably estimate the fair value of the services received from the employees, the benefit cost to the employees is represented by the fair value of the shares granted, calculated at the grant date, to be recognized in the income statement under personnel costs and in a specific "IFRS 2 reserve" under equity.
- Treasury shares; at June 30, 2022 the Company therefore holds 1,175,566 treasury shares serving the Second Cycle (2021) of the employee share ownership plan for Euro 3,373 thousand, allocation of which is scheduled for July 2022.

VALUATION RESERVE

The valuation reserve, which at June 30, 2022 was negative for Euro 74,271 thousand, comprises the Cash Flow Hedge reserve, the Cost of Hedging Reserve (containing the effects of the costs of hedging in relation to the time value of the options), the actuarial gains and losses reserve and the financial assets measured at fair value reserve. The changes in the valuation reserve are shown below:

(In Euro thousands)	Cash Flow Hedge Reserve & Cost of Hedging Reserve	Actuarial Gains/Losses	Financial assets measured at fair value reserve	Total
Net book value at December 31, 2021	**14,287**	**(2,818)**	**(6,296)**	**5,173**
Actuarial gain/(losses)	0	518	0	518
Relative tax effect	0	(124)	0	(124)
Valuation derivative instruments	(105,250)	0	0	(105,250)
Relative tax effect	25,260	0	0	25,260
Fair value changes of investments with OCI effects	0	0	152	152
Net book value at June 30, 2022	**(65,702)**	**(2,425)**	**(6,145)**	**(74,271)**

The decrease in the Cash Flow Hedge reserve of the derivative instruments, as previously illustrated, mainly relates to the mark-to-market losses of the derivative instruments to hedge the currency and raw materials risk on project revenues and costs, net of the relative tax effect.

The changes are due to the currency movements principally of the Dollar and the Ruble against the Euro in H1 2022, as a result of the situation created on the currency markets following the international tensions from the Russia-Ukraine crisis and market uncertainties, which had a negative impact on the valuation of derivative instruments stipulated to hedge job orders. The negative mark-to-market which had a negative impact on Cash Flow Hedge will be offset by future operating cash inflows of the same amount, entirely neutralizing the temporary negative impacts.

The increase in the actuarial provision was due to the effect of the actuarial profits deriving from the change in the technical assumptions utilized for the present valuation compared to the previous, in addition to the change in the demographic and financial assumptions of the previous calculation model compared to that which effectively occurred during the valuation period.

In 2021, some Group companies exercised the option to realign the tax value of certain business assets to the higher book value recorded in the financial statements, as provided for in Decree-Law 104/2020, Article 110. It should be noted that the Group's shareholders' equity reserves include a tax suspension restriction for tax purposes amounting to Euro 37,600 thousand. This restriction satisfies the condition set out by Decree Law No. 104/2020 Article 110, paragraph 8, for the tax recognition of the higher values recorded in the financial statements of the business assets subject to tax realignment.

23.19. Financial debt - non-current portion

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Bank payables beyond 12 months	448,937	(109,399)	339,538
Total	**448,937**	**(109,399)**	**339,538**

Financial debt, net of the current portion, amount to Euro 339,538 thousand, reducing Euro 109,399 thousand on December 31, 2021, principally following the reclassification to short-term of the entirety of the medium/long-term loan of a nominal Euro 185 million of the subsidiary Tecnimont S.p.A. and for the repayment of principal of Euro 15 million and also for the reclassification to short-term of portions of the nominal Euro 365 million loan, backed for 80% by SACE's "Italy Guarantee".

At June 30, 2022 financial payables net of the current portion was composed as follows:

- Euro 276,634 thousand from the loan backed for 80% by SACE's "Italy Guarantee", net of related ancillary charges, with an initial nominal value of Euro 365 million (the long-term portion totaled Euro 320,818 thousand at December 31, 2021).

  On July 8, 2020, Maire Tecnimont S.p.A. signed a loan agreement for Euro 365 million, 80% of which was backed by SACE's "Garanzia Italia" (Italy Guarantee), and disbursed by a syndicate of leading Italian financial institutions comprising Banco BPM, Cassa Depositi e Prestiti, Intesa Sanpaolo and Unicredit. The loan mainly supported the working capital needs of the parent company Maire Tecnimont and its main operating companies in Italy, in line with the provisions of the Liquidity Decree of April 9, 2020 and has a total duration of 6 years, of which 2 years grace period and a rate of 1.7% per annum, plus the cost of SACE's Italy Guarantee. The financing, with extremely flexible features - as it can be repaid in whole or in part at any time without additional cost - was also undertaken to cope with the volatility of the markets caused by COVID-19.

  The loan includes covenants in line with normal business practice for such operations; specifically, the loan's financial covenants concern the ratio between the net financial position and net equity, as well as between the net financial position and EBITDA on a half-yearly basis, with the next measurement based on figures at June 30, 2022.

- For Euro 54,730 thousand of the ESG-linked Schuldschein loan attributable to Maire Tecnimont, net of the related additional charges, with a nominal value of Euro 62.5 million (the long-term portion totaled Euro 54,678 thousand at December 31, 2021).

  In 2019, Maire Tecnimont made a further commitment to its Green Acceleration project, launched in 2018, by taking out a loan to support Group investments in green technologies. The instrument is divided in two tranches (Euro 7.5 million maturity in 2022 and Euro 55 million maturity in 2024) with an average duration of approximately 5 years, total repayment at maturity, and an average rate of approximately 2.3%. The cost of the instrument may also vary – including downwards – in relation to the achievement of the Group's CO2 emission reduction targets.
  The loans are supported by covenants in line with market practice; specifically, the bond covenants regard the maintenance of a ratio between the net financial position and EBITDA on a yearly basis, with the next measurement based on the figures at December 31, 2022.

- For Euro 6,991 thousand the loan from Banca Popolare di Sondrio for a nominal value of Euro 10 million functional to the activities of MyReplast Industries S.r.l., net of the relative ancillary charges (Euro 7,519 thousand at December 31, 2021) and for Euro 1,184 thousand from the loan also signed by MyReplast Industries S.r.l. with Banca Popolare di Sondrio for a nominal Euro 1.5 million (Euro 1,328 thousand at December 31, 2021). In the first half of 2022, repayments were made in the amount of Euro 263 thousand and Euro 24 thousand, respectively.

  Maire Tecnimont is currently not aware of any default situations regarding the above-mentioned covenants. The loan covenants, which regard the maintenance of a ratio between the net financial position and net equity, as well as between the net financial position and EBITDA, on a half-yearly basis, to be next measured on the figures at June 30, 2022, have all been complied with according to the results currently available.

23.20. Provisions for charges - beyond 12 months

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Provisions for charges - beyond 12 months	9,360	9,797	19,156
Total	**9,360**	**9,797**	**19,156**

The provision for charges amounts to Euro 19,156 thousand, an increase of Euro 9,797 thousand compared to December 31, 2021.

The account mainly includes provisions for charges relating to remuneration and incentive policies with maturity beyond 12 months for Euro 9,495 thousand, other charges related to legal cases and disputes in course including fiscal, in addition to personnel disputes and contractual risks on projects closed.

This account also includes the measurement at equity of companies with a negative net equity for which the company has the intention - although not immediate given the absence of regulatory obligations - to contribute to the coverage of the negative net equity of the investee.

The main increases concern the likely expenses related to employment policies for the current period, primarily for short and medium-term monetary incentive plans (MBO), including the deferred component.

23.21. Post-employment & other employee benefits

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Post-employment & other employee benefits	10,792	(1,486)	9,306
Total	**10,792**	**(1,486)**	**9,306**

The Group has a liability to all employees of the Italian companies regarding the statutory TFR (Post-employment benefit) provision, while the employees of some foreign companies of the Tecnimont Group, in particular the Indian subsidiary Tecnimont Private LTD, are recognized defined contribution plans.

In accordance with IAS 19 (Employee benefits), the Group estimated the liability for defined benefit plans at June 30, 2022; the changes in the period are shown below:

(In Euro thousands)	POST-EMPLOYMENT BENEFIT PROVISION	OTHER PLANS	Total
Balance at December 31, 2021	**9,852**	**940**	**10,792**
Changes in the period	(1,254)	(231)	(1,486)
Balance at June 30, 2022	**8,598**	**709**	**9,306**

The change in the post-employment benefit provision was due to the net effect of the decreases relating to departures of employees and the of the decrease also following the actuarial gains deriving from the change in the technical assumptions utilized for the present valuation compared to the previous, in addition to the change in the demographic and financial assumptions of the previous calculation model compared to that which effectively occurred during the valuation period.

The decrease in other plans is also related to a number of employee departures at the Indian subsidiary, net of allocations for the period.

The Cost relating to current employment services is recognized in the Income Statement under "Personnel expense". Financial expenses on obligations assumed are recognized in the Income Statement under financial expenses - other charges. Actuarial gains and losses and recognized in a specific valuation reserve under Equity.

23.22. Other non-current liabilities

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Trade payables beyond 12 months	74,354	(11,110)	63,244
Tax payables beyond 12 months	443	(443)	0
Accrued liabilities	47	(6)	41
Total	**74,844**	**(11,558)**	**63,286**

Other non-current liabilities at June 30, 2022 amount to Euro 63,286 thousand and mainly refer to the withholdings made by the Group to suppliers/sub-contractors in accordance with contractual guarantees for the correct completion of the work.

The decrease concerns the advancement of orders and the contractual terms with suppliers, against which withholding taxes were lower at December 31, 2021; the large new orders are still in the initial launch phase.

The decrease in "Taxes payable beyond 12 months" mainly relates to the payable for the third instalment of the substitute tax pursuant to Decree-Law No. 104/2020, Article 110, following the exercise of the option to realign the book value with the fiscal value of some business assets, a portion reclassified to short-term during the period.

23.23. Financial instruments - Derivatives (Non-current liabilities)

(in Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Financial instruments - Currency hedging derivatives	7,536	3,984	11,519
Total	**7,536**	**3,983**	**11,519**

Non-current derivative financial instrument liabilities at June 30, 2022 amount to Euro 11,519 thousand, with an increase of Euro 3,983 thousand compared to December 31, 2021 and concern the fair value measurement of the derivative contracts in force.

The account relates to the measurement of the derivative instruments to hedge against currency risks on the cash flows related to project revenues and costs. The mark-to-market is negative as exchange rates between the subscription date of the derivative instruments and the reporting date saw a revaluation principally of the Dollar against the Euro; the negative mark-to-market will be offset by future operating cash flows of a similar amount. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions related to the Russia-Ukraine crisis, and in the

financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro, which impacted the mark-to-market valuation of the derivative instruments entered into to hedge the orders.

For further information and analysis of the Fair Value Hierarchy, reference should be made to the "FINANCIAL RISKS" section.

23.24. Other non-current financial liabilities

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Payables to other lenders - Bonds	164,032	195	164,227
Other financial payables	15,216	37	15,253
Financial payables - Warrants	617	(180)	437
Total	**179,865**	**52**	**179,918**

Other current financial liabilities at June 30, 2022 amount to Euro 179,918 thousand, an increase of Euro 52 thousand compared to December 31, 2021.

"Other non-current financial liabilities" include Bond payables:

- For Euro 164,227 thousand, the non-convertible Bond Loan for a total Euro 165 million, net of accessory charges, issued in 2018 (Euro 164,032 thousand at December 31, 2021).

In this regard, we report the following:

On May 3, 2018, Maire Tecnimont issued 165,000 Non-Convertible Bonds at a price equal to 100% of the nominal value, and with a unitary minimum value of Euro 1,000 (thousand), for a total of Euro 165 million. The Bond interest rate is 2.625% annually, with interest paid on a deferred basis on April 30 and October 31 of each year, from October 31, 2018. The Bonds shall be settled at the nominal value on April 30, 2024 where not previously settled or cancelled.

The Bond issue terms and conditions stipulate incurrence-type covenants regarding the debt level; specifically, the bond financial covenants require the maintenance of a stated net financial position/EBITDA ratio, measured annually and next measured on the December 31, 2022 figures.

Maire Tecnimont is currently not aware of any default situations of the above-mentioned covenants, which have been complied with to date.

"Other non-current financial liabilities" include other financial payables:

- Other financial payables due beyond 12 months for Euro 14,900 thousand concern the valuation of the repurchase obligation of the minority share of Simest S.p.A. in Met Dev 1 S.r.l, a Maire Tecnimont Group company which incorporated together with PJSC KuibyshevAzot (a Russian chemical sector leader) the Volgafert LLC joint venture. Volgafert LLC's corporate scope concerns the development, construction, funding, maintenance and management of a new urea plant in Togliatti, in the Samara region of the Russian Federation. As part of the investment agreement signed between Met Development S.p.A. and Simest S.p.A., the Maire Tecnimont Group commits to repurchase on maturity the investment of Simest S.p.A. against a charge for the payment extension granted. The agreements stipulates also put and call options among the parties.
- Other financial payables beyond 12 months, amounting to a residual Euro 81 thousand, mainly refer to payables to public bodies for subsidized loans for research projects, while Euro 272 thousand concerns a financial liability to a commercial partner for a development project currently under way.

Warrants, in the amount of Euro 437 thousand, represent the carrying value of financial instruments issued and subscribed to for consideration and with the use of own capital by each Beneficiary as part of the 2020-2024 Long-Term Investment Plan in support of the Group's Green Acceleration project, based on financial instruments of the subsidiary NextChem S.p.A.

Taking into account the difficulties in interpreting IAS 32, the fixed-for-fixed test was not passed due to the presence of the Exercise Ratio mechanism calculated according to the formula that provides for the subscription of a number of shares that varies according to the EBITDA and Equity Value parameters of Nextchem S.p.A. at the date of the financial statements.

Therefore, in accordance with the interpretation given to IAS 32, a non-current liability has been recorded in accordance with IFRS 9 in the balance sheet as at June 30, 2022. The fair value of the warrant was measured using a model based on the estimated value of Nextchem S.p.A. shares and the volatility of the stock market values of shares in a basket of comparables.

The fair value was updated on June 30, 2022, and will be remeasured at each reporting date with changes recognized as financial income or expense. In the first half of 2022, the fair value decreased and resulted in a financial gain of Euro 180 thousand. The reduction in the financial liability is essentially attributable to the resignation of the previous Chief Executive Officer and related reduction in the fair value of the related share theoretically due under the plan.

This liability has not been classified as a financial liability within the net financial position as the Company has no contractual obligation to deliver cash to the holder of the Warrants; - no interest of any kind accrues on this liability; - this liability arises from an instrument that will provide the Company with a capital increase upon its possible future exercise.

For further information, reference should be made to the section “Accounting Polices - Warrants” of the 2021 consolidated financial statements.

23.25. Financial liabilities - Leasing

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Financial liabilities - Leasing	128,389	2,558	130,948
Total	**128,389**	**2,558**	**130,948**
of which:			
Non-current financial liabilities - Leasing	*107,113*	*1,119*	*108,231*
Current financial liabilities - Leasing	*21,276*	*1,440*	*22,716*
Total	***128,389***	***2,559***	***130,948***

The value of current and non-current financial leasing liabilities related to Rights-of-Use at June 30, 2022 was Euro 130,948 thousand, of which Euro 22,716 thousand short term and Euro 108,231 thousand beyond 12 months.

The lease liabilities are valued on recognition, discounting all future payments due for leases utilizing the implied lease rate, where this may easily be determined or alternatively utilizing the lessee’s incremental borrowing rate. The lessee’s incremental financing rate is based on the Group’s incremental financing rate, i.e. the rate that the Group would have to pay to borrow the funds needed to purchase an asset of similar value in a similar financial context and with similar terms and conditions.

In the first half of 2022, the changes mainly relate to the payment of scheduled instalments, interest accrued and new contracts entered into during the period, mainly in relation to leases of new office spaces for the Group’s sites.

The account was recognized following the introduction of the IFRS 16 standard and mainly concerns the financial liabilities related to the usage rights for the office use buildings hosting Group offices and also at various work sites, some key Group assets and also motor vehicles.

23.26. Short-term debt

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Bank payables	131,066	99,453	230,519
Payables to other lenders	4,133	10,738	14,871
Accrued liabilities	1,226	390	1,617
Total	**136,426**	**110,581**	**247,006**

Short-term debt amounted to Euro 247,006 thousand, increasing Euro 110,581 thousand on December 31, 2021, mainly following the reclassification to short-term of all the portions of the medium/long-term loan of a nominal Euro 185 million of the subsidiary Tecnimont S.p.A. and the repayment of a capital portion worth Euro 15 thousand of the same loan and also due to the reclassification to short-term of a number of portions of the loan of a nominal Euro 365 million, backed 80% by SACE's "Italy Guarantee", and a slight increase in the overdrawn current account balances, credit lines used for the management of the short-term contractual cash flows and working capital lines to support the short-term working capital requirements of certain projects.

At June 30, 2022, short-term bank payables mainly refer to the current portion of non-current debt:

- for Euro 113,872 thousand the current principle portion of the nominal Euro 185 thousand loan of the subsidiary Tecnimont S.p.A., of which a nominal Euro 50 million due by December 31, 2022, and nominal Euro 65 million due by June 30, 2023;
- for Euro 90,780 thousand the current capital portion of the loan backed by a SACE Italy Guarantee for 80% of the amount with an initial nominal value of Euro 365 million granted to Maire Tecnimont S.p.A., of which a nominal approx. Euro 22.8 million repayable in each quarter until June 30, 2023;
- for Euro 7,489 thousand the current capital portion of a tranche of the ESG-linked Schuldschein Loan granted to Maire Tecnimont with an initial nominal value of Euro 62.5 million, repayable on December 31, 2022;
- for Euro 1,051 thousand the current capital portion of a loan from Banca Popolare di Sondrio for a nominal value of Euro 10 million functional to the activities of MyReplast Industries S.r.l and for Euro 287 thousand the current capital portion of a loan also signed by MyReplast Industries S.r.l. with Banca Popolare di Sondrio for a nominal Euro 1.5 million in 2021.

The other short-term bank borrowings mainly refer to:

- for Euro 17,040 thousand current account overdrafts for the utilization of credit lines granted and commercial advances relating to projects in course.

Payables to other short-term lenders amount to Euro 14,871 thousand, up by 10,738 thousand following the use of working capital lines to support the short-term requirements as part of the management of the working capital on some projects; the residual balance is mainly related to receivables factoring transactions as part of the management of the working capital on some projects.

Interest due on loans and bonds and bank overdrafts matured and not yet paid amount to Euro 1,617 thousand.

The composition of the net financial position is reported in the paragraph "Group balance sheet and financial position" in the Directors' Report, to which reference should be made for further information on the changes compared to the previous period.

The following table reports the Group's net financial debt at June 30, 2022 and December 31, 2021, in line with Consob communication No. 5/21 of April 29, 2021:

NET FINANCIAL DEBT MAIRE TECNIMONT GROUP

	In Euro thousands	June 30, 2022	December 31, 2021
A.	Cash and cash equivalents	(845,780)	(677,100)
B.	Other liquidity	-	-
C.	Other current financial assets	(7,272)	(6,522)
D.	**Liquidity (A+B+C)**	**(853,052)**	**(683,623)**
E.	Current financial debt (including debt instruments but excluding the current portion of non-current financial debt)	112,163	41,105
F.	Current portion of non-current bank payables	213,479	117,066
G.	**Current financial debt (E+F)**	**325,642**	**158,171**
H.	**Net current financial debt (G-D)**	**(527,410)**	**(525,452)**
I.	Non-current financial debt (excluding current portion and debt instruments)	447,770	556,050
J.	Debt instruments	179,918	179,865
K.	Trade payables and other non-current payables	-	-
L.	**Non-current financial debt (I+J+K)**	**627,687**	**735,915**
M.	**Total Financial Debt (H+L)**	**100,277**	**210,463**

The following table presents the reconciliation between the net financial debt and the net financial position of the Group at June 30, 2022 and December 31, 2021:

RECONCILIATION NFD & NFP			
	In Euro thousands	June 30, 2022	December 31, 2021
M.	**Total financial debt**	**100,277**	**210,463**
	Other non-current financial assets	(53,743)	(51,084)
	Derivative financial instruments	66,722	(14,273)
	"Project Financing - Non Recourse"	(8,042)	(8,559)
	Other non-current assets - Expected repayments	(17,907)	(16,422)
	Financial payables - Warrants	(437)	(617)
	Finance lease payables IFRS 16	(130,948)	(128,389)
Adjusted Net Financial Position		**(44,078)**	**(8,882)**

The adjusted Net Financial Position at June 30, 2022 reports net cash of Euro 44.1 million, improving Euro 35.2 million on December 31, 2021, thanks to the generation of operating cash from the projects in portfolio.

Net working capital in fact further improved in the first half of 2022, with a cash generation of approx. Euro 185.1 million, thanks to the operating activities on the main ongoing projects and advances from clients regarding the new order intake at the end of 2021, although collected only in 2022 and which therefore provided a further cash flow benefit; net capital employed therefore decreased by a total of approx. Euro 92.9 million compared to December 31, 2021, again as a result of cash generation from projects.

The financial position in the first half of 2022 saw the gross debt increase. In fact, in 2022 Maire Tecnimont S.p.A. launched its first Euro Commercial Paper Program for the issue of one or more non-convertible notes placed with selected institutional investors, unrated and with a duration of three-years. The maximum aggregate amount of Notes issued and not redeemed under the ECP shall not exceed, at any time, Euro 150 million. The Notes shall not be listed on any regulated market. The ECP Program will allow the Company to diversify its short-term financing instruments, obtain a wider choice of funding and optimize its debt management in terms of maturity and pricing profile. The ECP Program will not be guaranteed by any company belonging to the Maire Tecnimont Group or a third party. Subject to compliance with all applicable legal and regulatory provisions, the Notes may be denominated in Euro, USD, GBP, CHF or any other currency and the maturity of individual Notes may not be less than one day or more than 364 days from the date of issuance inclusive, to and excluding the maturity date. At June 30, 2022, the Euro Commercial Paper Program had been utilized for Euro 50.1 million.

Further changes in gross debt relate to the repayment of a portion of the medium- to long-term loan of a nominal amount of Euro 185 million from the subsidiary Tecnimont S.p.A. for approximately Euro 15 million. In addition, in H1 2022 current financial payables increased slightly due to the use of credit lines to manage current commercial requirements and the use of working capital lines in support of short-term requirements within the framework of working capital management for several projects.

As previously outlined, the net financial position at the end of June was impacted by the temporary changes to the mark-to-market of the derivatives, which in the first half of 2022 decreased by Euro 72.1 million, mainly with regards to the derivatives hedging exchange risk on order revenue and cost fluctuations, the price of certain raw materials and movements in the Maire Tecnimont share price related to the personnel incentive plans. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions related to the Russia-Ukraine crisis, and in the financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro, which impacted the mark-to-market valuation of the derivative instruments entered into to hedge the orders, which, it should be noted, will be countered by future operating cash inflows of a similar amount, fully neutralizing the decrease.

Lastly, there was a significant increase in cash and cash equivalents, which at June 30, 2022 amounted to Euro 845.8 million, up Euro 168.7 million on December 31, 2021, with this positive change plus than offsetting the negative changes of the increase in gross debt and the negative mark-to-market of derivative instruments as outlined above.

"Non-recourse financial payables" refers to the loan granted to MyReplast Industries S.r.l by Banca Popolare di Sondrio for the company's Circular Economy activities.

The “adjusted net financial position” in Management’s view includes the value of the assets related to the compensation for the events in India on the basis of the opinion of the legal experts and the insurance coverage provided by leading insurers, undertaken to protect against such events (as illustrated in paragraph 23.8), and excludes financial payables under IFRS 16 Leasing of Euro 130,948 thousand, which have only been recognized in view of the application of the accounting standard IFRS 16.

The estimate of the “fair value” of these financial instruments, calculated as indicated in the accounting policies section of the Consolidated Financial Statements at December 31, 2021, at June 30, 2022 substantially approximated their book value. The breakdown by maturity of the gross financial debt is reported in the financial risks section.

23.27. Provisions for charges - within 12 months

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Provisions for charges - within 12 months	39,658	(16,312)	23,346
Total	**39,658**	**(16,312)**	**23,346**

The provision for charges within 12 months amounts to Euro 23,346 thousand and concerns the estimated costs for remuneration and incentive policies due within 12 months.

The decrease for the first half of 2022 is essentially the result of payment of a portion of the employee plans, and specifically the flexible-benefit plans (Maire4You), the attendance bonus for 2021, and a portion of the short and medium-term monetary incentive plans (MBO) for 2021, net of new allocations for short-term plans for 2022.

23.28. Tax payables

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Current income tax payables	6,579	16,228	22,806
Other tax payables	12,332	836	13,169
Total	**18,911**	**17,064**	**35,975**

Tax payables total Euro 35,975 thousand, an increase of Euro 17,064 thousand from December 31, 2021, due mainly to the increase in current IRES/IRAP payable, which includes the estimated tax expense at June 30, 2022.

At June 30, 2022, tax payables were as follows:

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Current income tax payables - Ires/Irap	4,948	16,137	21,085
Current income taxes payable - Overseas Tax	1,631	90	1,721
VAT payables	2,568	41	2,609
Substitute taxes payable	7,319	146	7,465
Other tax payables	2,446	650	3,095
Total	**18,911**	**17,064**	**35,975**

"Current income tax payables" include Euro 10,516 thousand for the estimated IRES income taxes payable based on the Group's tax consolidation and payable by the parent company, Maire Tecnimont S.p.A., which, as described above, increased in the first half of 2022 following calculation of the estimated tax expense at June 30, 2022, on the profits of the Italian companies.

The account also refers to the IRES income tax payables of companies not participating in tax consolidation and the IRAP tax payables of Italian companies of Euro 10,569 thousand;

Current income tax payables for the foreign companies total Euro 1,721 thousand and mainly concern MET T&S, TPI, Tecnimont Arabia Ltd, and TCM-KT JV Azerbaijan LLC.

"Other tax payables" relate to VAT payables of Euro 2,609 thousand, primarily attributable to the subsidiary TCM-KT JV Azerbaijan LLC and Tecnimont Arabia Ltd, and, to a residual extent, to the VAT of several international and Italian entities not participating in Group VAT consolidation.

The other residual tax payables include IRPEF personnel withholding tax payables and withholding taxes on account for third party compensation and other tax payables.

23.29. Financial instruments - Derivatives (Current liabilities)

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Financial instruments - Currency hedging derivatives	19,460	46,901	66,360
Financial instruments - Interest rate hedging derivatives	415	(415)	0
Financial instruments - Raw material hedging derivatives	275	5,754	6,029
Financial instruments - Total Return Equity SWAP (TRES) derivatives	139	5,351	5,489
Total	**20,288**	**57,590**	**77,878**

Current derivative financial instruments at June 30, 2022 amount to Euro 77,878 thousand, with an increase of Euro 57,590 thousand compared to December 31, 2021 and concern the fair value measurement of the derivative contracts in force.

The account for Euro 66,360 thousand relates to the measurement of the derivative instruments to hedge against currency risks on the cash flows related to project revenues and costs. The mark-to-market is negative as exchange rates between the subscription date of the derivative instruments and the reporting

date saw a revaluation principally of the Dollar against the Euro; the negative mark-to-market will be offset by future operating cash flows of a similar amount. The changes are a consequence of exchange rate movements, mainly of the US Dollar against the Euro, during the first half of 2022 due to the situation arising on the foreign exchange markets following the emergence of international tensions related to the Russia-Ukraine crisis, and in the financial markets due to rising interest rates, resulting in a strengthening of the US Dollar against the Euro, which impacted the mark-to-market valuation of the derivative instruments entered into to hedge the orders.

Interest rate derivatives have a zero balance as a result of the trend in the fair value of the instrument, which had an asset balance at June 30, 2022.

The account for Euro 6,029 thousand concerns raw material derivative hedges(principally for copper) and for purchases of contracts.

The account for Euro 5,489 thousand concerns the negative fair value of the residual portion of two cash-settled Total Return Equity Swap derivative instruments (TRES); to hedge against movements in the Maire Tecnimont share price essentially tied to the personnel incentive plans in place. The residual portions of these instruments at June 30, 2022 hedged the risk relating to approx. 8.6 million shares. The derivative contracts (TRES) were underwritten with two financial intermediaries, with no obligation for Maire Tecnimont to acquire the treasury shares, but only the obligation for the settlement between the parties of the differential between the exercise price and the Maire Tecnimont share price on the maturity of the instruments. The contracts are expected to conclude by December 31, 2022, for a total of 3.6 million shares and by May 2024 for the remaining 5 million shares. For accounting purposes, the TRES cannot be designated as a hedging derivative instrument and is valued, in accordance with IFRS 9 at fair value, with the related changes recorded in the income statement.

The increase in cash-settled Total Return Equity Swaps (TRES) is due to the unfavorable trend in the Maire Tecnimont stock price in the first half of 2022 in response to the situation that came about on the currency markets in response to the international tensions surrounding the Russia-Ukraine crisis and to market uncertainty, which had a negative impact on share price.

For further information and analysis of the Fair Value Hierarchy, reference should be made to the "FINANCIAL RISKS" section.

23.30. Other current financial liabilities

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Other financial current liabilities	330	0	330
Other current financial liabilities - ECP	0	50,100	50,100
Total	**330**	**50,100**	**50,430**

Other current financial liabilities at June 30, 2022 amount to Euro 50,430 thousand, an increase of Euro 50,100 thousand compared to December 31, 2021 as a result of the launch of Maire Tecnimont Group's first Euro Commercial Paper Program.

Other current financial liabilities may be broken down as follows:

- For Euro 50,100 thousand the liability related to the Euro Commercial Paper Program. In this regard we note that in 2022 Maire Tecnimont S.p.A. launched its first Euro Commercial Paper Program for the issue of one or more non-convertible notes placed with selected institutional investors, unrated and with a duration of three-years. The maximum aggregate amount of Notes issued and not redeemed under the ECP shall not exceed, at any time, Euro 150 million. The Notes shall not be listed on any regulated market. The ECP Program will allow the Company to diversify its short-term financing instruments, obtain a wider choice of funding and optimize its debt management in terms of maturity and pricing profile. The ECP Program will not be guaranteed by any company belonging to the Maire Tecnimont Group or a third party. Subject to compliance with all applicable legal and regulatory provisions, the Notes may be denominated in Euro, USD, GBP, CHF or any other currency and the maturity of individual Notes may not be less than one day or more than 364 days from the date of issuance inclusive, to and excluding the maturity date.
  At June 30, 2022, the Euro Commercial Paper program was thus utilized for Euro 50.1 million, with note maturities of Euro 29.1 million in July 2022 and Euro 21 million in September 2022. The weighted average interest rate on outstanding financial liabilities is approximately 0.469%.

- For Euro 330 thousand for a financial liability from the consortium Cavtomi.

23.31. Client advance payments

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Client advance payments	867,666	(15,139)	852,527
Total	**867,666**	**(15,139)**	**852,527**

They concern contractual advances from clients on the signing of construction contracts, usually also covered by the related bond issued to the benefit of the principal. At June 30, 2022, client advance payments totaled Euro 852,527 thousand, a decrease of Euro 15,139 thousand from December 31, 2021. Net of the reclassification of the Amursky project (see note 23.11 Contractual Assets for more information), this item would have increased by Euro 224,856 thousand, which is essentially due both to the translation of financial statements in a foreign currency as a result of the strengthening of the Ruble against the Euro and to the collection of new contract advance payments net of absorptions of advances received in previous periods as the amounts are invoiced on account.

In the first half of 2022, the receipts mainly concerned a portion of the advances related to the last major acquisition of late 2021 related to three contracts with Abu Dhabi Polymers Company – Borouge 4.

23.32. Contractual Liabilities

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
(Works-in-progress)	(21,908,783)	(3,119,318)	(25,028,101)
Advances received on work-in-progress	22,301,355	2,989,433	25,290,787
Total	**392,571**	**(129,885)**	**262,686**

"Contract liabilities" are the net negative amount, by individual order, resulting from the difference between progressive production or the amount of works-in-progress recorded according to the percentage of completion net of losses realized or estimated at the reporting date and invoicing on account relating to the advancement of works.

The decrease in the net value of construction contract liabilities, totaling Euro 129,885 thousand, relates to the advancement of the orders and their contractual terms, against which the value of works carried out in the year was higher than the invoicing on account.

The gross change on works carried out and advances received on work-in-progress is also impacted by the values of the projects closed during the period and transferred to revenues from sales.

The value of construction liabilities includes additional requests on contracts for the quota considered highly probable to be accepted by the client; the variable components were recorded in accordance with the guidelines illustrated in the accounting policies.

23.33. Trade payables

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Suppliers - within 12 months	1,890,169	(27,738)	1,862,431
Associates - within 12 months	449	(245)	204
Parent companies - within 12 months	74	3	77
Group companies - within 12 months	1,026	(570)	456
Total	**1,891,718**	**(28,549)**	**1,863,169**

Trade payables at June 30, 2022, total Euro 1,863,169 thousand and are essentially in line with December 31, 2021. Net of the reclassification of the Amursky project (see note 23.11 Contractual Assets for more information), trade payables would have increased by Euro 554,654 thousand due essentially to the translation of financial statements in a foreign currency in relation to the strengthening of the ruble against the euro, as well as to major progress made on recently acquired projects and projects from late 2021 in regions not impacted by current geopolitical tensions, with the start of procurement of critical materials.

The account includes also accruals at period-end for invoices to be received.

Trade payables also relate to the general working capital performance of the main orders, including those substantially concluded, which similarly to the contract with the client influences the contractual terms of the goods and services provided by supplier and subcontractors, payment of which is essentially tied also to the final project milestones.

Trade payables to associates were Euro 204 thousand and principally concern Studio Geotecnico Italiano for Euro 82 thousand and TSJ Limited for Euro 122 thousand.

Payables to Parent Companies amount to Euro 77 thousand and concern GLV Capital S.p.A.

Payables to group companies of Euro 456 thousand principally concern payables to consortia and infrastructure initiatives, mainly relating to the Metro B1 Consortium for Euro 448 thousand.

23.34. Other current liabilities

(In Euro thousands)	31-12-2021	Changes in the period	30-06-2022
Matured by personnel, not yet settled	28,892	5,856	34,748
Payables due to social security institutions	13,918	2,041	15,959
Tax payables (overseas states)	24,102	(8,019)	16,083
Accrued expenses and deferred income	200	423	623
Other payables (other creditors)	350,875	7,022	357,897
Total	**417,987**	**7,323**	**425,311**

Other current liabilities at June 30, 2022 amount to Euro 425,311 thousand, increasing Euro 7,323 thousand on December 31, 2021.

The main account regarding “Other payables (other receivables)” includes the accounting treatment of transactions with third parties who in previous periods acquired a portion of the right to the reserves of the "Raddoppio Ferroviario Fiumetorto Cefalù” (“Fiumetorto Cefalù” Double Railway Line) initiative and the additional claims relating to the "Tempa Rossa" initiative. It bears recalling that the sale involves an initial price already paid on a definitive basis, regardless of the course of the negotiations, and a deferred price on the portion in excess of the amount already paid. In view of this deferred amount, the portion deemed highly probable affects the variability of the residual cash flows and therefore did not permit the assets to be fully derecognized as per IAS 32 paragraph 42. The value of the payable shown under "Other payables" and the contractual asset of the same amount shown under "Contractual assets" also include the portion pertaining to third party counterparties for a total of approx. Euro 343.2 million.

The other principal current other liability accounts refer to staff remuneration matured and not yet settled, principally payments for vacation and 13^{h} month, and payables to Italian and foreign social security institutions including on contributions not yet matured. The increase is essentially related to a liability for unused holiday time and amounts not yet paid in relation to a general increase in the Group’s workforce during in H1 2022.

“Other payables” principally concern the VAT payables of overseas branches.

The remaining other current liabilities concern various payables including deferred income.

24. Commitments and contingent liabilities

The Maire Tecnimont Group's financial guarantees at June 30, 2022 and December 31, 2021 were as follows:

MAIRE TECNIMONT GROUP FINANCIAL GUARANTEES *(in Euro thousands)*	30/06/2022	31/12/2021
GUARANTEES ISSUED IN THE INTEREST OF THE GROUP		
Sureties issued by third parties in favor of third parties, of which:		
Issued in favor of clients for orders under execution		
Performance bonds (banks and insurance)	2,214,932	1,859,188
Advance Bonds (banks and insurance)	1,260,127	1,194,379
Other	288,601	228,842
TOTAL GUARANTEES	**3,763,660**	**3,282,409**

"Guarantees issued in the interest of the Group" of Euro 3,763,660 thousand concern guarantees issued by Banks or Insurance companies in the interest of Group operating companies in relation to commitments undertaken upon core operations. The increase is the result of acquisitions in 2022 and related issue of new guarantees. Specifically:

- "Performance Bonds": contract "successful execution" guarantee. With this guarantee, the bank undertakes the obligation to repay the client, up to a set amount, in the case of non-compliant execution of the contract by the contractor. In the case of large orders, SACE insurance cover may be requested for these risks in favor of the Bank.
- "Advance Bonds": repayment guarantee, requested for payment of contractual advances. With this guarantee the bank undertakes the obligation to repay the client a set amount, as reimbursement for amounts advanced, in the case of contractual non-compliance by the party requesting the guarantee (the contractor). In the case of large orders, SACE insurance cover may be requested for these risks in favor of the Bank.

Commitments

The Parent Company assumed commitments to clients and/or other beneficiaries to fulfil obligations, contractually undertaken by the company and/or subsidiaries awarded tenders as part of their core operations and therefore in the execution of orders, in the case of non-fulfilment of such and for the reimbursement for any damage from such non-fulfilment.

These commitments, which involve the undertaking of an obligation to complete, guarantee contracts whose total value amounts to Euro 16,748 million (Euro 15,632 million at December 31, 2021), including works already executed and the residual backlog at June 30, 2022.

The Parent Company also undertook other residual commitments (letters of Patronage) in favor of banks in the interest of some subsidiaries, principally Tecnimont S.p.A..

25. Related party transactions

The company's receivables/payables (including financial) and cost/revenue transactions with related parties at June 30, 2022 are presented in the tables below.

30/06/2022 (in Euro thousands)	Trade Receivables	Trade Payables	Financial Receivables	Financial Payables	Costs	Revenues
G.L.V. Capital S.p.A.	1	(77)	0	0	(403)	1
Maire Investments Group	43	(6)	0	0	(107)	21
Luigi Alfieri	0	(63)	0	0	(169)	0
Total	**44**	**(146)**	**0**	**0**	**(680)**	**21**

In particular, payable contracts refer to the lease of office buildings from Group companies, the use of the "Maire" trademark and other minor recharges from the parent G.L.V. Capital S.p.A. and from transactions with the Maire Investments Group, a company owned by the majority shareholder of Maire Tecnimont S.p.A. mainly for the purchase of administrative and other general services.

The relationship with Luigi Alfieri, Non Independent Director of Maire Tecnimont S.p.A., refers to an annual contract for assistance and consulting services in the financial field.

The Maire Tecnimont Group's contracts with clients involve facility management services and location rental.

Transactions with other non-consolidated and/or associated Group companies, or subsidiaries over which another related party exercises a significant influence (Nextchem S.p.A. and its subsidiaries) are purely commercial and relate to specific activities linked to contracts; in addition, certain consortiums, having substantially concluded operations, are in liquidation:

30/06/2022 (in Euro thousands)	Trade Receivables	Trade Payables	Financial Receivables	Financial Payables	Costs	Revenues
MCM servizi Roma S.c.a.r.l. in liquidation	2	0	0	0	0	0
Studio Geotecnico Italiano S.r.l.	0	(82)	0	0	(86)	0
Villaggio Olimpico MOI S.c.a.r.l. in liquidation	0	0	24	0	0	0
Biolevano S.r.l.	3	0	0	0	0	5
TCM KTR LLP	90	0	709	0	0	17
Exportadora de Ingenieria y Servicios Tcm Spa	0	0	0	(67)	0	0
Volgafert LLC	4,170	0	0	0	0	3,260
JV TSJ Limited	0	(110)	0	0	0	0
Hidrogeno Cadereyta - S.A.P.I. de C.V.	52	0	1,290	0	0	32
Tecnimont Iberia in liquidation	0	0	10	0	0	0
Nextchem S.p.A.	10,561	(176)	17,562	0	(145)	4,959
MyRechemical S.r.l.	555	0	0	0	0	223
Mdg Real Estate S.r.l.	0	(99)	0	0	(49)	0
Stamicarbon US	557	0	334	0	0	7
Met T&S Management	0	0	56	0	0	0
GCB General trading	0	0	13	0	0	3
Gulf Compound&Blending Ind.	26	0	11	0	0	0
Maire Tecnimont Foundation	164	0	0	0	(5)	123
Total	**16,180**	**(466)**	**20,010**	**(67)**	**(284)**	**8,629**

The Maire Tecnimont Foundation is a non-profit organization founded by the Group to organize initiatives aimed at promoting culture, research, training and corporate social responsibility, with the purpose of enhancing and improving knowledge of Maire Tecnimont Group's historical identity, technological skills and cultural heritage. At June 30, 2022, the Group had rendered various services to the Foundation for a total value of approx. Euro 123 thousand.

26. Financial risk management

The Group's ordinary operations are exposed to financial risks. Specifically:

- credit risk, both in relation to normal commercial transactions with clients and financial activities;
- liquidity risk, concerning difficulties in liquidating positions held within necessary timeframes or in sourcing operating funding;
- market risk, relating to fluctuations in interest rates, exchange rates and the prices of goods, as the Group operates at an international level in various currencies and utilizes financial instruments which generate interest;
- default and debt covenant risk regarding the possibility that loan contracts include clauses permitting the lending Banks and other lenders to request immediate repayment on the occurrence of certain events, resulting therefore in a liquidity risk.

The Maire Tecnimont Group constantly controls Group financial risks, anticipating potential negative impacts and undertaking appropriate corrective actions.

The following section provides qualitative and quantitative information on the impact of these risks on the Maire Tecnimont Group. The following quantitative data may not be used for forecasting purposes, in particular the sensitivity analysis on market risks may not reflect the complexity and the related market reactions from any change in assumptions.

26.1. Credit risk

The Maire Tecnimont Group credit risk represents the exposure to potential losses deriving from the non-compliance with obligations by counterparties. Credit risk stems from normal operations and is monitored by the operating and financial departments on the basis of set procedures, which establish the methods for quantifying and controlling client risk.

They are managed according to procedures, including credit recovery and dispute management. Presently, there is no significant concentration of credit risk by region or by Client, as the Group operates on geographically diversified markets and through a range of clients and business lines.

The maximum theoretical exposure to the credit risk for the Group at June 30, 2022 is the carrying value of the financial assets recorded in the accounts, and the nominal value of the guarantees given on debts and commitments to third parties.

Receivables at June 30, 2022 were recognized net of write-downs calculated according to counterparty non-compliance risk, based on client reliability (third parties, related parties and public sector clients).

In addition to the assessments of the collectability of receivables and in accordance with IFRS 9 concerning impairment models, the Group estimated losses on receivables using the expected loss model based on supporting information available without undue effort or burden, which includes actual data and forecasts and was essentially obtained from information providers that, when quantifying expected losses at the closure date, incorporate the effects of the Russia-Ukraine war.

Credit risk is represented by the exposure to potential losses deriving from the non-compliance of obligations by buyers, who are almost entirely connected to sovereign states, government bodies, overseas state entities, public administrations or large oil companies. Credit risk is, therefore, essentially linked to country risk.

At June 30, 2022, Trade receivables from third parties due within and beyond 12 months, respectively totaled Euro 375,823 thousand (Euro 479,906 thousand at December 31, 2021) and Euro 151,667 thousand (Euro 93,747 thousand at December 31, 2021), net of the doubtful debt provision of Euro 15,285 thousand (Euro 15,182 thousand at December 31, 2021).

Trade receivables from third parties by maturity and business unit are summarized below:

(In Euro thousands)	Overdue at 30/06/2022					
	Not overdue	From 0 to 90 days	From 91 to 365 days	From 366 to 730 days	Over 730 days	Total
Hydrocarbons	257,360	29,395	28,608	29,052	127,767	472,183
Green Energy	33,803	6,746	4,589	2,545	7,561	55,245
Other	25	2	13	23	0	63
Total trade receivables - third parties	**291,189**	**36,143**	**33,210**	**31,620**	**135,328**	**527,490**
Of which:						
Trade receivables due within 12 months Report note 23.12						*375,823*
Trade receivables beyond 12 months Report note 23.8						*151,667*

Overdue trade receivables principally refer to the Green Energy Business Unit and concern Italian public sector entities for Infrastructure and Civil Engineering activities; in relation to the Hydrocarbons BU, they refer to a few positions and are constantly monitored. Neither client categories provide concern from a solvency viewpoint (Italian and foreign state bodies), or for the recoverability of the amounts.

For comparative purposes, the prior year amounts are presented below:

(In Euro thousands)	Overdue at 31/12/2021					
	Not overdue	From 0 to 90 days	From 91 to 365 days	From 366 to 730 days	Over 730 days	Total
Hydrocarbons	294,874	59,111	27,339	28,859	115,064	525,247
Green Energy	32,654	4,495	3,879	2,987	4,355	48,370
Other	13	0	0	23	0	36
Total trade receivables - third parties	**327,540**	**63,606**	**31,218**	**31,868**	**119,420**	**573,653**
Of which:						
Trade receivables due within 12 months Report note 23.12						*479,906*
Trade receivables beyond 12 months Report note 23.8						*93,747*

Trade receivables are recorded net of the doubtful debt provision of Euro 15,285 thousand at June 30, 2022 (Euro 15,182 thousand at December 31, 2021).

(In Euro thousands)	31-12-2021	Provisions	Utilizations	Change in consolidation scope	Other movements	30-06-2022
Doubtful debt provision - customers	15,182	1,574	(1,471)	0	0	15,285
Total	**15,182**	**1,574**	**(1,471)**	**0**	**0**	**15,285**

The trade receivables doubtful debt provision in the year amounts to Euro 1,574 thousand, increasing on the same period of the previous year. In the first half of 2022, this provision reported an increase in allocations in response to the significant economic and financial tensions surrounding the Russia-Ukraine crisis, which has had an impact on customer credit ratings, resulting in a generalized worsening of counterparty risk and consequent impact on the measurement of financial assets.

In addition to the assessments of the collectability of receivables and in accordance with IFRS 9 concerning impairment models, the Group estimated losses on receivables using the expected loss model based on supporting information available without undue effort or burden, which includes actual data and forecasts and was essentially obtained from information providers that, when quantifying expected losses at the closure date, incorporate the effects of the Russia-Ukraine war.

Uses of the doubtful debt provision mainly concern the Green Energy BU and Italian public bodies for old business related to the Infrastructure and Civil Engineering segment.

26.2. Liquidity risk

This risk concerns the difficulty in sourcing new funding or access to liquid assets, resulting in the enterprise's failure to satisfy payment commitments, being forced to incur additional funding costs or, in extreme instances, being faced with potential insolvency which may put its going concern at risk.

At the present moment, Maire Tecnimont considers that the good levels of liquidity held and prudent and functional management of the credit lines available are important elements for stability and sufficient to guarantee the resources necessary for operating continuity. The management of liquidity risk is based above all on the strategy of containing debt and maintaining financial equilibrium.

Cash and cash equivalents at June 30, 2022 amount to Euro 845,780 thousand, an increase of Euro 168,679 thousand compared to December 31, 2021 and improving steadily over the last few quarters; the availability of liquidity ensures financial equilibrium in the short term.

Cash flows from operations saw a net generation of cash in the amount of Euro 225,825 thousand for the period, for a constant improvement driven by earnings for the period and changes in working capital.

The Group also believes that the impact of the suspension and/or cancellation of projects in Russia will not have a significant overall financial impact and that, thanks to the acquisition of major new projects in 2021 and in the first six months of 2022, we will be able to maintain good levels of liquidity.

In addition, on December 16, 2021 - The Board of Directors of Maire Tecnimont S.p.A. approved the launch of its first Euro Commercial Paper Program to issue one or more non-convertible notes. The ECP Program, which will be placed with selected institutional investors, will be unrated and have a term of three years. The maximum aggregate amount of Notes issued and not redeemed under the ECP shall not exceed, at any time, Euro 150,000,000. The Notes will not be listed on any regulated market, may be denominated in Euro, USD, GBP, CHF or any other currency and the maturity of individual Notes may not be less than one day or more than 364 days from the date of issuance inclusive, to and excluding the maturity date.

The ECP Program will allow the Company to diversify its short-term financing instruments, obtain a wider choice of funding and optimize its debt management in terms of maturity and pricing profile.

The following table shows the lines of credit available to the Group as of June 30, 2022, broken down by type, distinguishing between amounts granted and used:

Lines of credit granted to and used by the Group as of June 30, 2022			
Description	**Amt. Granted (€)**	**Amt. Used (€)**	**Amt. available**
Account overdraft facilities, revolving facilities and lines of credit	248,781,560	2,478,220	246,303,340
Euro Commercial Paper	150,000,000	50,100,000	99,900,000
Advances on invoices - Factoring	5,000,000	1,053,554	3,946,446
M/L loans - Bonds	717,186,995	717,075,299	111,696
Total	**1,120,968,555**	**770,707,072**	**350,261,483**

For comparative purposes, the prior year amounts are presented below:

Lines of credit granted to and used by the Group as of December 31, 2021			
Description	**Amt. Granted (€)**	**Amt. Used (€)**	**Amt. available**
Account overdraft facilities, revolving facilities and lines of credit	277,803,340	10,000,000	267,803,340
Advances on invoices - Factoring	48,500,000	544,309	47,955,691
M/L loans - Bonds	735,995,662	735,995,662	-
Total	**1,062,299,002**	**746,539,971**	**315,759,031**

The following table analyses the breakdown and maturities of financial liabilities according to non-discounted future cash flows:

30.06.2022 *(in Euro thousands)*	**Due within 1 year**	**Due between 1 & 5 years**	**Due beyond 5 years**	**TOTAL CASH FLOWS**
Financial debt - non-current portion	1,279	350,618	2,622	354,519
Other non-current financial liabilities	4,912	186,316	13	191,241
Short-term debt	258,156			258,156
Other current financial liabilities	50,432			50,432
Finance lease liabilities - current and non-current	26,593	80,306	44,539	151,438
Financial instruments - Current and non-current derivatives	77,878	11,519		89,397
Total Financial Liabilities	**419,250**	**628,758**	**47,174**	**1,095,183**

Future interest is estimated on the basis of existing market conditions at the preparation date of the financial statements.

The "beyond 5 years" portion of financial payables refers to a portion of the loan with Banca Popolare di Sondrio for the activities of MyReplast Industries S.r.l..

The portion of leasing financial liabilities "Beyond 5 years" is the value of the financial liability relating to the Right-of-use assets recognized, primarily attributable to the properties in which the Group's offices are located.

For comparative purposes, the prior year amounts are presented below:

31.12.2021 *(in Euro thousands)*	Due within 1 year	Due between 1 & 5 years	Due beyond 5 years	TOTAL CASH FLOWS
Financial debt - non-current portion	1,279	471,678	3,358	476,315
Other non-current financial liabilities	4,912	187,276	20	192,208
Short-term debt	151,851			151,851
Other current financial liabilities	332			332
Finance lease Liabilities - current and non-current	26,285	79,748	41,469	147,502
Financial instruments - Current and non-current derivatives	20,288	7,536		27,823
Total liabilities	**204,946**	**746,237**	**44,847**	**996,030**

26.3. Market risks

CURRENCY RISK

The Group is exposed to risks deriving from exchange rate fluctuations, which may impact on the result and on the net equity value. In particular, where the companies of the Group incur costs and revenues in currencies which do not offset each other, the variance in the exchange rate may impact on the operating result of these companies.

The principal exchange rates the Group is exposed to are:

- USD/EUR, in relation to US Dollar sales on contracts whose revenues are entirely or principally denominated in USD, as acquired in markets where the Dollar is the benchmark for commercial trading;
- EUR/USD, in relation to purchases of Dollars on contracts whose revenues are entirely or mainly denominated in EUR, although the costs are partly sustained in USD.
- EUR/USD, in relation to purchases of Rubles on contracts whose revenues are entirely or mainly denominated in EUR, although the costs are partly sustained in USD.
- EUR/CNY, in relation to purchases of Renminbi on contracts whose revenues are entirely or mainly denominated in EUR, although the costs are partly sustained in CNY.

Other lesser exposures concerning USD/JPY, USD/MYR and EUR/PLN exchange rates.

In order to reduce currency risk, the Maire Tecnimont Group companies have adopted the following strategies:

- on signing the individual contracts, the part of receipts to cover payments in differing currencies, calculated during the entire duration of the order, are hedged through currency derivatives (cash flow hedging).

- contracts, where possible, are agreed in the payment currency in order to reduce hedging costs.

In the case of loans drawn down by companies of the Group in currencies other than the currency of the individual entities, they assess the need to hedge the currency risk through swap contracts.

The assets and liabilities of companies consolidated in currencies other than the Euro may be translated into Euro at varying exchange rates. In accordance with the accounting principles adopted, the effects of these changes are recorded directly in equity, in the account "Translation reserve".

RAW MATERIAL PRICE CHANGE RISK

Group results may be impacted by raw material, finished product and insurance cost price changes. This risk is mitigated through a precise and timely procurement policy, the use of derivative contracts, and/or in some cases, by charging the client for increases in the price of supplies, where contractually allowed.

The Group is closely monitoring the supply chain in order to identify and take action to mitigate potential impacts in terms of the cost of materials and services and of procurement times as a result of developments in the war in Ukraine. Furthermore, given the extreme unpredictability of this situation and its impact on contracts, we are already adapting our execution strategies and have begun discussions with our clients and with the entire supply chain in order to negotiate mechanisms for managing and sharing the risk and for mitigating the impact on ongoing contracts.

MAIRE TECNIMONT SHARE PRICE CHANGE RISK

The company utilizes derivative instruments to hedge against movements in the Maire Tecnimont share price, in view of the implementation of a buy-back program to satisfy the "Equity Settled" employee plans, as the Group has assigned its capital instruments as additional remuneration for services received (employment). Maire Tecnimont S.p.A therefore subscribed cash-settled Total Return Equity Swap (TRES) derivative instruments, undertaken to hedge against movements in the Maire Tecnimont share price. For accounting purposes, the TRES derivative instruments cannot be designated as a hedging derivative instrument and are valued, in accordance with IFRS 9 at fair value, with the related changes recorded in the income statement.

INTEREST RATE RISK

Maire Tecnimont Group interest rate risk essentially concerns its variable medium/long-term loans. Variable rate debt interest rate risk not hedged through derivative instruments is however partly mitigated by liquidity remunerated at rates indexed to the same debt parameter (euribor). Any consequent interest rate fluctuations may create similar effects upon cash flows generated from inventories, although in an opposing manner than those produced on cash flows related to debt positions.

The Group also has Interest Rate Swap (IRS) derivatives to hedge the exposure to the risk of variable interest rates on a portion of the loan signed by Maire Tecnimont S.p.A. for Euro 365 million, 80% of which is backed by SACE's Garanzia Italia (Italy Guarantee).

Financial debt (In Euro thousands)	Total	Hedged portion	Non-hedged portion
Short-term debt	297,436	0	297,436
Medium/long-term debt	519,456	150,000	369,456
Total debt (*)	**816,892**	**150,000**	**666,892**
Total Cash and Cash Equivalents	*(845,780)*	*0*	*(845,780)*

(*) The account does not include the IFRS 16 - Leasing financial liability

The risk on the variable rate debt is presently essentially mitigated by the fact that Group cash deposits are remunerated at interest rates indexed to the same debt parameter (Euribor).

26.4. Default and debt covenant risk

This concerns the possibility that loan contracts include clauses permitting the lending Banks and other lenders to request immediate repayment on the occurrence of certain events, resulting therefore in a liquidity risk.

In 2018, the subsidiary Tecnimont S.p.A. agreed a medium/long-term cash loan for a total amount of Euro 285 million. The operation stipulated the issue of a new medium/long-term cash credit line for Euro 185 million and the increase of the “Revolving Facility” credit line issued in favor of Tecnimont from Euro 50 million to Euro 100 million; the Loan Contract therefore has a duration of 5 years, with repayment beginning June 2020 and final instalment due on June 30, 2023. During H1 2022, a repayment was made for a total principal amount of Euro 15 million.

At June 30, 2022, a liability of about Euro 113.8 million remains, entirely classified as short term in that a nominal Euro 50 million is due by December 31, 2022, and nominal Euro 65 million is due by June 30, 2023;

The loan includes covenants in line with normal business practice for such operations; specifically, the loan’s financial covenants concern the ratio between the net financial position and net equity, as well as between the net financial position and EBITDA on a half-yearly basis, with the most recent measurement based on the H1 2022 figures.

In 2019, Maire Tecnimont made a further commitment to its Green Acceleration project, launched in 2018, by taking out a “ESG Linked Schuldschein Loan” to support Group investments in green technologies. The instrument is divided in two tranches with an average duration of approximately 5 years, total repayment at maturity, and an average rate of approximately 2.3%. The cost of the instrument may also vary – including downwards – in relation to the achievement of the Group's CO2 emission reduction targets.

The bonds are supported by covenants in line with market practice; specifically, the bond covenants regard the maintenance of a ratio between the net financial position and EBITDA on a yearly basis, with the last measurement based on the FY 2021 figures and the next to be based on the FY 2022 figures.

On May 3, 2018, Maire Tecnimont issued 165,000 Non-Convertible Bonds at a price equal to 100% of the nominal value, and with a unitary minimum value of Euro 1,000 (thousand), for a total of Euro 165 million. The Bond interest rate is 2.625% annually, with interest paid on a deferred basis on April 30 and October 31 of each year, from October 31, 2018. The Bonds shall be settled at the nominal value on April 30, 2024 where not previously settled or cancelled.

The Bond issue terms and conditions stipulate incurrence-type covenants regarding the debt level; specifically, the bond financial covenants require the maintenance of a stated net financial position/EBITDA ratio, measured annually. The last measurement was based on FY 2021 figures and the next will be based on FY 2022 figures.

On July 8, 2020, Maire Tecnimont S.p.A. signed a loan agreement for Euro 365 million, 80% of which was backed by SACE's “Garanzia Italia” (Italy Guarantee), and disbursed by a syndicate of leading Italian

financial institutions comprising Banco BPM, Cassa Depositi e Prestiti, Intesa Sanpaolo and Unicredit. The loan mainly supported the working capital needs of the parent company Maire Tecnimont and its main operating companies in Italy, in line with the provisions of the Liquidity Decree of April 9, 2020 and has a total duration of 6 years, of which 2 years grace period and a rate of 1.7% per annum, plus the cost of SACE's Italy Guarantee. The financing, with extremely flexible features - as it can be repaid in whole or in part at any time without additional cost - was also undertaken to cope with the volatility of the markets caused by COVID-19.

The loan includes covenants in line with normal business practice for such operations; specifically, the loan's financial covenants concern the ratio between the net financial position and net equity, as well as between the net financial position and EBITDA on a half-yearly basis, with the last measurement based on the H1 2022 figures.

Maire Tecnimont is currently not aware of any default situations regarding the above-mentioned covenants. The bond covenants, which regard the maintenance of a ratio between the net financial position and net equity, as well as between the net financial position and EBITDA, on a half-yearly basis, to be next measured on the figures at June 30, 2022, have all been complied with according to the results currently available.

26.5. Risks concerning the Group capacity to obtain and retain guaranteed credit lines and bank guarantees

In the course of operations and, in particular, for participation in tenders, the signing of contracts with operators or receiving advances and payments from such during order execution, the Group is required to issue bank and/or insurance guarantees in favor of operators.

The Group's capacity to obtain such guarantees from banks and/or insurance companies depends on an assessment of the Group's financial statements and, in particular, of the Group company involved, from analysis of the order risk, experience and the Group companies competitive positioning within its sector.

A constant stream of information is sent to the national and international banks and insurance companies with which the Group operates and which are involved in supporting the Group with the granting of the aforementioned banking and/or insurance guarantees in connection with projects for which bidding is in progress. In addition to the existing lines of credit, normally financial counterparties are selected and grant dedicated lines of credit after the Group company is awarded the contract.

At the present moment, Maire Tecnimont is satisfied with the level of credit lines available, which are considered sufficient to guarantee the resources necessary for operating continuity.

26.6. Forward operations and derivatives instruments

In presenting hedges, the IFRS 9 requirements are verified for application of hedge accounting. Specifically:

- hedges under IFRS 9: these are broken down between cash flow hedges and fair value hedges. For cash flow hedges (which are currently the only category present), the matured result, where realized, is included in EBITDA with regards to currency and commodity hedges, in the financial management result for interest rate swaps, while the fair value change is recognized to shareholders' equity for the effective portion and to the income statement for the ineffective portion.
- The changes in the fair value of the derivative instruments designated, and which are efficient, to hedge future cash flows relating to the Group contractual commitments are directly recorded under Shareholders' Equity, while the non-efficient portion are immediately recorded in the Income Statement.
- not considered hedges under IFRS 9: the result and the fair value change are recognized to the financial statements under EBITDA in financial income and expenses.

Currency derivatives are undertaken with leading Italian and overseas banks in order to hedge operations and also for accounting purposes.

Derivative instruments at June 30, 2022

The table below shows the outstanding amounts of derivatives in place at the reporting date, analyzed by maturity:

(In Euro thousands)	Book value at 30/06/2022	Notional			
	MTM	Projected cash flows	Within 1 year	Between 2 and 5 years	Over 5 years
Currency Option (*)	5,886	144,497	121,189	23,308	
Currency Forward (*)	(71,487)	952,002	811,609	140,393	
Interest Rate Swap (*)	4,908	150,000	28,125	121,875	
Commodity (*)	(6,029)	36,609	36,609		
Tres (*)	(5,427)	35,033	19,305	15,728	

(*) "Level 2" of Fair-Value

The Group has the following forward currency contracts:

Description	Currency	Notional in foreign currency	Notional in Euro	Fair value at 30.06.2022
Forward purchases CNY against EUR sales	CNY	177,500,000	22,843,348	2,296,006
Forward purchases JPY against EUR sales	JPY	10,060,000,000	76,526,190	(3,864,467)
Forward purchases RUB against EUR sales	RUB	402,800,000	4,813,709	67,042
Forward purchases USD against EUR sales	USD	114,169,500	98,307,609	10,196,007
Forward sales USD against EUR sales	USD	971,564,000	850,964,843	(68,364,007)
Forward purchases PLN against EUR sales	PLN	96,000,000	20,527,672	(526,973)
Forward sales of PLN against purchase of EUR	PLN	20,000,000	4,277,437	25,223
Forward purchases of TRY against sale of EUR	TRY	119,000,000	10,561,792	(5,199,833)
Forward purchases of DZD against sale of EUR	DZD	1,150,000,000	7,676,712	(230,059)
Total commitments			**1,096,499,312**	**(65,601,061)**

The Group has the following forward interest rate contracts:

Description	IRS	Interest Rate	Notional in Euro	Fair value at 30.06.2022
Interest Rate Swap 1	IRS 1	-0.23%	60,576,923	1,980,836
Interest Rate Swap 2	IRS 2	-0.23%	60,576,923	1,980,091
Interest Rate Swap 2	IRS 2	-0.23%	28,846,154	946,832
Total commitments			**150,000,000**	**4,907,760**

The Group has the following forward contracts on raw materials:

Description	Commodity	Tonnes/Ounces	Notional in Euro	Fair value at 30.06.2022
Forward purchases	Copper	3,846	36,609,354	(6,028,511)
Total commitments			**36,609,354**	**(6,028,511)**

The Group has the following Total Return Equity Swap (TRES) contracts on the share price:

Description	Shares	Pieces	Notional in Euro	Fair value at 30.06.2022
TRES 3	Maire Tecnimont	2,067,800	8,687,345	(3,124,471)
TRES 6	Maire Tecnimont	1,500,000	5,064,750	(991,994)
TRES 7	Maire Tecnimont	2,000,000	5,553,200	61,659
TRES 8	Maire Tecnimont	5,000,000	15,728,000	(1,372,660)
Total commitments		**10,567,800**	**35,033,295**	**(5,427,466)**

SENSITIVITY ANALYSIS

The potential fair value loss (see table below) of currency risk derivatives (currency forwards, currency swaps and currency options) and derivatives on raw material price changes (commodity forwards), on interest rates (Interest rate swap) and on changes in TRES contracts held by the Group at June 30, 2022, following a hypothetical unfavorable and immediate change of 10% in the exchange and interest rates and the price of raw materials and shares of Maire Tecnimont, would result in a reduction in shareholders' equity of approx. Euro 71,227 thousand, net of the tax effect.

Financial instrument (In Euro thousands)	Book value at 30/06/2022	Income statement impact	Shareholders' equity impact	Income statement impact	Shareholders' equity impact
Net Financial Assets/Liabilities		+10%		-10%	
Currency Option (*)	5,866		(12,417)		15,122
Currency Forward (*)	(71,487)	(4,123)	88,962	5,361	(108,731)
Interest Rate Swap (*)	4,908		(483)		483
Commodity (*)	(6,029)		3,056		(3,056)
Tres (*)	(5,427)	2,897		(2,897)	
Impact on financial assets/liabilities before tax effect		(1,226)	79,118	2,463	(96,182)
Tax rate		24.00%	24.00%	24.00%	24.00%
Impact on financial assets/liabilities, net of tax effect		(932)	60,130	1,872	(73,099)
Total increase (decrease)			59,198		(71,227)

(*) "Level 2" of Fair-Value

Receivables, payables and future cash flows are not considered where hedging operations have been undertaken. It is considered reasonable that currency movements may produce an opposing impact, of an equal amount, on the hedged underlying transactions.

26.7. Classification of the financial instruments

IFRS 7 requires that the classification of financial instruments valued at fair value is determined based on the quality of the input sources used in the valuation of the fair value. The IFRS 7 classification implies the following hierarchy:

- Level 1: fair value calculation according to active market prices. Group instruments do not fall within this category;
- Level 2: fair value measurement according to market prices or similar assets or through measurement techniques for which all significant factors are directly or indirectly based on observable market data. Group instruments fall within this category.
- Level 3: fair value measurement according to valuation models whose input is not based on observable market data ("unobservable inputs"). Some instruments whose value is based on models with inputs not directly based on observable market data are currently in place, particularly in relation to the valuation of minority holdings.

For all derivative instruments used by the Group, the fair value is calculated according to measurement techniques based on observable market parameters ("Level 2"); during the period, no transfers were made between Level 1 and Level 2 and vice versa.

As required, we report the type of financial instruments present in the financial statements, with indication of the accounting policies applied. The book value of financial assets and liabilities substantially coincide with their fair value.

30/06/2022 *(in Euro thousands)*	Loans and Receivables - Amortised Cost	Derivative Instruments - Fair value (*)	Derivative Instruments - Hedge Accounting - Fair Value (*)	Capital instruments - Fair Value OCI (**)	Capital instruments - Fair Value to PL(**)	Total
Other non-current financial assets	48,336	-		13,578	-	61,915
Other non-current assets	187,447	-	-	-	-	187,447
Trade receivables	382,755	-	-	-	-	382,755
Financial instruments - Current and non-current derivatives	-	62	17,186	-	-	17,248
Other current financial assets	6,289	-	-	-	922	7,211
Other current assets	250,498	-	-	-	-	250,498
Cash and cash equivalents	845,780	-	-	-	-	845,780
Total Financial Assets	**1,721,105**	**62**	**17,186**	**13,578**	**922**	**1,752,853**

(*) *"Level 2" of the Fair-Value*

(**) *"Level 3" of Fair-Value*

31/12/2021 *(in Euro thousands)*	Loans and Receivables - Amortised Cost	Derivative Instruments - Fair value (*)	Derivative Instruments - Hedge Accounting - Fair Value (*)	Capital instruments - Fair Value OCI (**)	Capital instruments - Fair Value to PL(**)	Total
Other non-current financial assets	45,658	-		12,920	-	58,578
Other non-current assets	129,833	-	-	-	-	129,833
Trade receivables	491,560	-	-	-	-	491,560
Financial instruments - Current and non-current derivatives	-	1,222	41,958	-	-	43,180
Other current financial assets	4,521	-	-	-	779	5,300
Other current assets	234,915	-	-	-	-	234,915
Cash and cash equivalents	677,100	-	-	-	-	677,100
Total Financial Assets	**1,583,586**	**1,222**	**41,958**	**12,920**	**779**	**1,640,466**

(*) *"Level 2" of the Fair-Value*

(**) *"Level 3" of Fair-Value*

30/06/2022 (in Euro thousands)	Financial Liabilities - Amortised Cost	Financial liabilities - Fair Value (**)	Derivative Instruments - Fair value (*)	Derivative Instruments - Hedge Accounting - Fair Value (*)	Total
Financial debt - non-current portion	339,538				339,538
Other non-current financial liabilities	179,480	437			179,918
Other non-current liabilities	63,286				63,286
Short-term debt	247,006				247,006
Other current financial liabilities	50,430				50,430
Finance lease liabilities - current and non-current	130,948				130,948
Financial instruments - Current and non-current derivatives			5,489	83,908	89,397
Trade payables	1,863,169				1,863,169
Other Current Liabilities	425,310				425,310
Total Financial Liabilities	**3,299,166**	**437**	**5,489**	**83,908**	**3,389,001**

(*) *"Level 2" of the Fair-Value*

(**) *"Level 3" of Fair-Value*

31/12/2021 (in Euro thousands)	Financial Liabilities - Amortised Cost	Financial liabilities - Fair Value (**)	Derivative Instruments - Fair value (*)	Derivative Instruments - Hedge Accounting - Fair Value (*)	Total
Financial debt - non-current portion	448,937				448,937
Other non-current financial liabilities	179,248	617			179,865
Other non-current liabilities	74,844				74,844
Short-term debt	136,426				136,426
Other current financial liabilities	330				330
Finance lease liabilities - current and non-current	128,389				128,389
Financial instruments - Current and non-current derivatives			139	27,685	27,823
Trade payables	1,891,718				1,891,718
Other Current Liabilities	417,986				417,986
Total Financial Liabilities	**3,277,879**	**617**	**139**	**27,685**	**3,306,319**

(*) *"Level 2" of the Fair-Value*

(**) *"Level 3" of Fair-Value*

27. Positions or transactions arising from atypical and/or unusual operations

In accordance with Consob Communication of July 28, 2006 No. DEM/6064293, the Group did not undertake any atypical and/or unusual operations in the first half of 2022, as defined in the communication.

28. Significant non-recurring events and operations

In H1 2022, the Group did not execute any significant non-recurring operations in accordance with Consob Communication No. DEM/6064293 of July 28, 2006.

29. Subsequent events

For significant events following period-end, reference should be made to the accompanying Directors' Report.

30. Statement as per Article 154-bis, paragraph 5 of Legislative Decree No. 58/98 and subsequent amendments and supplements

1. 1. The undersigned Alessandro Bernini, as "Chief Executive Officer" and Fabio Fritelli, as "Executive Officer for Financial Reporting" of MAIRE TECNIMONT S.p.A. declare, and also in consideration of Article 154-bis, paragraphs 3 and 4, of Legislative Decree No. 58 of February 24, 1998:
   - the adequacy considering the company's characteristics and
   - the effective application of the administrative and accounting procedures for the compilation of the condensed consolidated 2022 half-year financial statements in the first half-year of 2022.
2. In addition, we declare that the condensed consolidated 2022 half-year financial statements:
   - are drawn up in conformity with the applicable international accounting standards recognized by the European Union in conformity with Regulation (CE) No. 1606/2002 of the European Parliament and the Commission of 19 July 2002;
   - corresponds to the underlying accounting documents and records;
   - provide a true and fair view of the equity and financial position and of the operating performance of the issuer and of the other companies in the consolidation scope.
3. The Interim Directors' Report includes a reliable analysis of the significant events in the first six months of the year and their impact on the condensed consolidated half-year financial statements, with a description of the principal risks and uncertainties for the remaining six months. It also presents a reliable analysis of the significant transactions with related parties.

Milan, July 28, 2022

The Chief Executive Officer	The Executive Officer for Financial Reporting
Alessandro Bernini	**Fabio Fritelli**

31. Independent Auditors' Report on the Condensed Consolidated Half-Year Financial Statements

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REVIEW REPORT

MAIRE TECNIMONT SPA

CONSOLIDATED CONDENSED HALF YEAR FINANCIAL STATEMENTS AS OF 30 JUNE 2022

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REVIEW REPORT ON CONSOLIDATED CONDENSED HALF YEAR FINANCIAL STATEMENTS

To the shareholders of
Maire Tecnimont SpA

Foreword

We have reviewed the accompanying consolidated condensed half year financial statements of Maire Tecnimont SpA and its subsidiaries (the "Maire Tecnimont Group") as of 30 June 2022, comprising the consolidated balance sheet, consolidated income statement, consolidated comprehensive income statement, statement of changes in consolidated shareholders' equity, consolidated cash flow statement and related notes. The directors of Maire Tecnimont SpA are responsible for the preparation of the consolidated condensed half year financial statements in accordance with the international accounting standard applicable to half year financial reporting (IAS 34) as adopted by the European Union. Our responsibility is to express a conclusion on these consolidated condensed half year financial statements based on our review.

Scope of review

We conducted our work in accordance with the criteria for a review recommended by Consob in Resolution n° 10867 of 31 July 1997. A review of consolidated condensed half year financial statements consists of making enquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than a full-scope audit conducted in accordance with International Standards on Auditing (ISA Italia) and, consequently, does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion on the consolidated condensed half year financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying consolidated condensed half year financial statements of the Maire Tecnimont Group as of 30 June 2022 are not prepared, in all material respects, in accordance with the international accounting standard applicable to interim financial reporting (IAS 34) as adopted by European Union.

PricewaterhouseCoopers SpA

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Emphasis of matter

We draw your attention to the aspects illustrated in the Director's Report of the consolidated condensed half year financial statements as of 30 June 2022 in the paragraph "Key events in the period" and in the explanatory notes to the paragraph "Goodwill" in which the directors have described and analysed the evolution of the international tension in the Ukrainian case. Our conclusions are not modified for this matter.

Rome, 5 August 2022

PricewaterhouseCoopers SpA

Signed by

Carmine Elio Casalini
(Partner)

This report has been translated into English from the Italian original solely for the convenience of international readers